

# FINANCIAL TIMES



**Michael Jackson**  
Sony invests in a bruised asset

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**Losing chains**  
Trade unions think globally

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**Visiting Titan**  
Fiery descent by parachute

Technology, Page 12



**Indonesia**  
Instability below the surface

Survey, separate section

World Business Newspaper

TUESDAY JUNE 25 1996

## Nuclear test ban deal threatened by 'threshold' states

Britain, Russia, China and Pakistan have rejected a plan to begin a comprehensive nuclear test ban even if one or more of eight key countries refused to join. They are insisting that the treaty be ratified by all five declared nuclear weapons states - the US, Russia, Britain, France and China - as well as by India, Pakistan and Israel, the three "threshold" states capable of building nuclear weapons. Page 16; Deadline drawing near, Page 4

**Saab Automobile** is to get an injection of \$K3.48bn (\$524m) from General Motors of the US and Investor, the main arm of the Wallenberg empire, in a refinancing deal that opens the door to an eventual complete takeover by GM. Page 17

**Israeli interest rate raised:** The Bank of Israel raised the key lending rate by 1.5 percentage points in a message to Benjamin Netanyahu's government that it must tackle economic problems and implement budget cuts. Page 16; Christopher picks up Mideast peace baton, Page 4

**Germany lifts hopes of economic upturn:** The German economics ministry reported "isolated signs" that pointed to "a gradual stabilisation", raising hopes that the country may be starting to pull out of its economic downturn. Page 2

**Few offers for MGM:** Only a handful of bidders had expressed interest in the French-owned MGM film, television and distribution group as the deadline for offers passed. Page 20

**Europe to approve weather satellites:** Europe is expected to approve a \$2.1bn (\$2.3bn) system of weather satellites to help produce more accurate weather forecasts and answer longstanding US complaints that Europe does not provide its fair share of meteorological observations. Page 2

**Nigeria moves to improve image:** Nigeria attempted to improve its human rights image by releasing two political detainees in the run-up to a meeting with Commonwealth foreign ministers in London. Nigeria's foreign minister, Tom Ikimi (left), insisted his country was already returning to democracy after several countries threatened to impose sanctions against the military regime in Lagos. Page 4

**Aérospatiale and Dassault deal likely:** French defence minister Charles Millon said an agreement for state-owned Aérospatiale and privately-controlled Dassault Aviation to merge their aircraft activities is close. Page 19; Lex, Page 16

**Britain opposes lifting of whaling ban:** Britain toughened its opposition to a resumption of commercial whaling at the opening of the International Whaling Commission's annual meeting saying it would oppose any move to lift the decade-old moratorium. Page 4; Editorial Comment, Page 15

**East Asian barriers 'distort trade':** A Swedish study has accused East Asian economies of erecting barriers which distort international trade and blocking expansion by European companies. Page 6

**Sol Melia,** the Majorca-based hotel group scheduled to begin trading on the Madrid stock exchange next week, has raised \$275m through a record-breaking initial public offering. Page 18

**Countries question death of Burma envoy:** Denmark and Norway will send envoys to Burma to seek a full explanation for the death in prison of their shared consul, Leo Nichols, a friend of pro-democracy leader Aung San Sun Kyi.

**Clinton's poll lead cuts:** President Bill Clinton's lead over likely Republican nominee Bob Dole has dropped to 5.6 percentage points in a poll released by the John Zogby Group International which had Clinton leading Dole by 44.5 per cent to 38.9 per cent. Clinton wins time in sex harassment suit, Page 5; Family values in Nashville, Page 16

**Seeds lose at Wimbledon:** Former Wimbledon champion Andre Agassi, the third seed, was one of four men's seeds knocked out on the opening day of this year's championships. Also eliminated were sixth seed Michael Chang, eighth-seeded Jim Courier and France's Arnaud Boetsch, seeded 15.

**England and India draw Test:** England drew the second Test against India at Lord's. England scored 344 and 278-9 to India's first innings total of 429. England lead the series by 1-0 with the third and final Test starting on July 4 in Nottingham.

**US STOCK MARKET INDICES**  
New York Stock Exchange (DJIA) 5,728.48 (+31.25)  
NASDAQ Composite 1,184.05 (+8.61)  
Europe and Far East  
CAC40 2,897.63 (+13.45)  
DAX 2,965.40 (+23.32)  
FT-SE 100 3,710.8 (-11.5)  
Nikkei 22,882.20 (+72.55)

**US LUNCHTIME RATES**  
Federal Funds 5.4%  
3-month Treas. Bill 5.262%  
Long Term 7.87%

**OTHER RATES**  
UK 3-mo Interbank 5.4% (same)  
UK 10 yr Gilt 9.61% (96.5)  
France 10 yr OAT 104.50 (104.62)  
Germany 10 yr Bund 97.32 (97.40)  
Japan 10 yr JGB 92.1913 (92.3613)

**MONTHLY OIL (Average)**  
Brent Dated \$18.36 (18.41) Tokyo close: ¥102.165

**OTHER CURRENCIES**  
Austria LEK 200 Germany DM4.00 Lithuania Lit 15.00 Qatar QR13.00  
Austria S 2000 Greece DR400 Lux LFR75 S.Arabia SR12  
Belgian Dnt 200 Hong Kong HK\$200 India INR165 Singapore S\$4.50  
Belgian Dnt 200 Hong Kong HK\$200 Mexico MXN160 Slovak Rp 3665  
Czech CZK 100 Italy Lit 2000 Morocco MDR160 Spain Ptas250  
Czech Rp 2000 India INR165 Norway NOK120 Sweden SEK20  
Denmark Dkr160 Israel Shv7.20 Norway NOK120 Sweden SEK20  
Egypt EG\$100 Japan Yen100 Oman OMR1.50 Swiss SF6.70  
Ethiopia Birr100 Korea Won1000 Pakistan PakR 200.00  
Finland FMk15.00 Poland Zloty 20.00 Turkey Lira1,750  
France FF115.00 Kuwait KD1.00 Portugal Prata 200.00  
Lebanon L.L.1000 Saudi SR2.00 Taiwan NT\$20.00

## Prices dip on fears that Sumitomo is unloading part of huge holding Copper falls to 2 1/2-year low

By Richard Mooney in London, Emilio Tarszone in Tokyo and Laurie Morse in Chicago

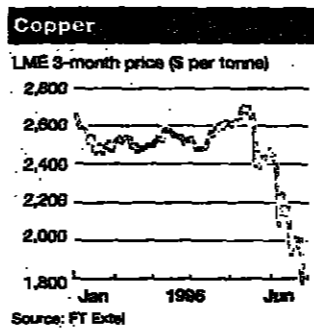
Copper prices fell yesterday to 2 1/2-year lows as traders responded to fears that Sumitomo Corporation, the Japanese trading house, might have started unloading some of its huge holdings of the metal. A 5 per cent fall in the morning extended to 27 per cent the decline that began on June 6 after Sumitomo revealed it had made unprecedented losses on copper trading.

The three months delivery price on the London Metal Exchange dipped at one point to \$1,785 a tonne before bouncing to end in after hours "frenzied" trading at \$1,818 a tonne, down \$78 from Friday. LME traders said the fall had

been triggered by a narrowing in short-term price premiums, which suggested that the tight supply situation was easing, perhaps in response to sales from Sumitomo's holding.

Copper trading conditions at the London exchange have been unusually thin in recent weeks, so selling did not have to be very heavy to send prices sharply lower, analysts noted. Sumitomo yesterday maintained that losses linked to trading by Mr Yasuo Hamanaka, its dismissed chief copper trader, were still about \$1.8bn, but admitted that "total trading losses may fluctuate in line with world copper prices".

Traders in London and Singapore have estimated that Sumitomo's losses may be as high as \$4bn and have said that the company may have control of more



than 2m tonnes of copper - about 20 per cent of the total used in the western world each year. "Our copper positions in the market are very complicated... including options and swaps. The Financial Times's estimate of \$4bn sounds too much," Sumitomo said.

## Zyuganov issues call for coalition to govern Russia

Move seen as act of desperation by Yeltsin's Communist rival

By John Thornhill in Moscow

Mr Gennady Zyuganov, the Communist party candidate in Russia's presidential elections, yesterday issued a bizarre appeal to all political forces to unite around him to avert a national collapse.

The move was widely interpreted as a desperate attempt by Mr Zyuganov, who is well behind President Boris Yeltsin in the opinion polls, to revive his flagging election campaign.

With only a week of campaigning possible before the run-off vote between him and Mr Yeltsin on July 3, Mr Zyuganov has no plans to hold election rallies and is almost invisible in the media.

"The situation in the country is developing in such a way that Russia is confronted with great difficulties. No single force is in a dominant position," he said.

He suggested one-third of the government should be composed of ministers drawn from his "national-patriotic" bloc; one-third from other political parties in the parliament, and the rest from the present government.

Mr Grigory Yavlinsky, who came fourth in the presidential elections, suggested Mr Zyuganov's proposal reflected the

weakness of his position and was an attempt to seize the centre ground of politics.

"I think Zyuganov really fears very much a possible defeat at the polls. He has every reason to fear," Mr Yavlinsky said.

Mr Zyuganov also floated the idea of a national pact to recognise the legitimacy of all forms of ownership, and make the government more accountable to parliament. It was not clear whether Mr Zyuganov's blueprint would only be implemented in the event of his victory or was an indirect overture to Mr Yeltsin.

Mr Zyuganov's proposals echo those of a group of 18 leading bankers who have for months been pressing for the formation of a government of national unity.

The bankers' proposals are believed to have found favour with some of Mr Yeltsin's administration. They were particularly popular with Mr Alexander Korzhakov, former head of the presidential security guard, and Mr Oleg Soskovets, former first deputy prime minister, who were sacked by Mr Yeltsin last week.

Mr Yeltsin appeared to reject any possibility of compromise, but voters doubt market view, Page 3



Gennady Zyuganov at a press conference in Moscow yesterday, with only a week of campaigning possible before the run-off vote with President Boris Yeltsin, the Communist party candidate has no plans to hold election rallies and is largely invisible in the national media. (Reuters)

## Nabisco to shed 4,200 jobs in efficiency savings drive

By Richard Tomkins in New York

Nabisco, one of the world's biggest food groups, yesterday became the latest US company to downsize when it announced plans to cut 4,200 jobs from its workforce of 84,000.

The cuts will be split evenly among the US and other countries. Some company offices will be closed, a number of low-volume products will be dropped, manufacturing and distribution will be streamlined and the sales organisation will be revamped.

Charges associated with the restructuring will wipe out most of Nabisco's profits this year, but the company said the cost would be justified by efficiency savings in later years.

Nabisco's reorganisation comes when corporate downsizing has come under fire in the US. Some politicians and economists have accused companies of sacrificing the long-term health of their industries for short-term gains in their share prices.

But Mr John Greeniaus, Nabisco's chairman and chief executive, said the move was necessary to improve the company's competitive position and to accelerate "strong, sustainable earnings growth" into the next century.

"We would have liked to have done this without terminating any employees, many of whom have spent a number of years with the company and made positive contributions," Mr Greeniaus said.

"However, the fundamental changes that we must make require a leaner workforce," he added.

Although separately quoted, Nabisco is 80 per cent owned by RJR Nabisco, the US tobacco and food group. RJR Nabisco has come under increasing pressure to spin off Nabisco completely and yesterday's move is likely to be seen as helping to prepare the food company for independence.

RJR Nabisco's share price was up 5% at \$33 in early trading yesterday, while Nabisco's was up 4% at \$36.

Nabisco's brands include Ritz savoury biscuits, Planters nuts and A.1. sauce. The company dominates the US biscuit markets, with 49 per cent of savoury biscuit sales and 37 per cent of sweet biscuit sales, according to Chicago-based Information Resources.

Last year, Nabisco increased net income 18 per cent to \$314m before extraordinary items, but the company's performance in recent quarters has disappointed investors because of tough price competition in the US nut and savoury biscuit markets.

Yesterday, Nabisco said it would take a restructuring charge of \$423m before tax in the second quarter to June. With other costs, net income would be reduced by \$338m, or \$1.26 a share.

However, Nabisco said these costs would be offset by savings flowing from the restructuring. On a pre-tax basis, these were expected to be \$50m this year, \$160m next year, and \$200m a year thereafter.

April 1996. This announcement appears as a matter of record only.

BHF Charterhouse CCF

£142 million sale of  
WH Smith Business Supplies Limited  
to  
**Guilbert**

Charterhouse Bank Limited advised WH Smith Group plc

**CHARTERHOUSE**

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1 Paternoster Row, St Paul's, London EC4M 7DH.

NEWS: EUROPE

Ministry reports growth in orders and better retail climate

Signs of life in German economy

By Peter Norman in Bonn
Hopes are growing that Germany may be starting to pull out of its economic downturn.

The ministry said there had been a "marked growth" in foreign orders for German manufactured goods since late autumn.

had improved in recent months, although this, the ministry said, was only because businesses were trying to catch up production losses caused by the harsh winter.

Germany's unions to fight shop hours plan

Germany's retail and white collar trade unions yesterday promised a fight over plans to liberalise shopping hours, and warned that they would demand compensation for their members if the law were approved.

Bonn's relations with Beijing head for a prolonged chill

Michael Lindemann reports on a setback for a Kohl policy priority

Bonn and Beijing edged closer towards a protracted breakdown in relations yesterday when several German ministers called off visits to China and other joint initiatives because of a dispute over Chinese policy in Tibet.



Germany's foreign minister Klaus Kinkel, whose planned visit to China has been called off by Beijing

The construction and environment ministers said they would not visit China, and Mr Klaus Kinkel, the foreign minister, whose own forthcoming visit was called off by Beijing at the weekend, said it was still unclear whether President Roman Herzog would proceed with a visit planned for November.

He went unusually far to extend a hand of friendship to the Chinese when, during his most recent visit last November, he inspected a Chinese infantry division, becoming the first head of government to do so since the Tiananmen Square killings in 1989.

Beyond that, both countries emphasise the value of long-term perspectives and have worked on a number of joint initiatives ranging from telecoms projects to co-operation among army officers, the latest stage of which was also called off yesterday.

While officials in Bonn say the closer links with China are designed to help the world's most populous nation find its way on to the world stage after years of isolation, businessmen hope that the steady improvement of long-term links will land large contracts, such as the hoped-for sale of the InterCityExpress, the German high-speed train.

Foreign investors pump cash into Ireland

By John Murray Brown in Dublin

Ireland's success in attracting foreign investment continued apace in 1995. The Industrial Development Agency yesterday reported a record 11,500 new jobs from 114 projects, the best result in 21 years.

The figures underscore the booming economy, which grew at 7.5 per cent last year, and give a fillip to a coalition government anxious to maximise job creation at a time when unemployment is running at 27.7 per cent of the workforce, the second worst rate in the European Union.

Ireland, the second smallest country in the EU, secured 14 per cent of all new investment in Europe in 1995, focused on electronics, pharmaceuticals, telecommunications and financial services, according to the report.

The results confirm Ireland's position as one of the leading locations for foreign-owned software companies. It now comprises 40 per cent of all such US investment in Europe and in telemarketing, where Ireland now accounts for 20 per cent of Europe's international call centres for airlines, hotels and other service companies.

Foreign investment plays a much larger part in Ireland's balance of payments than that of other EU states, accounting for two thirds of manufactured exports, 55 per cent of manufacturing output and 45 per cent of manufacturing employment. US companies account for 60 per cent of existing investment.

EUROPEAN NEWS DIGEST

Parties dismiss Eta truce offer

Spain's main political parties dismissed the announcement of a one-week truce by Eta, the illegal Basque separatist organisation, as a manoeuvre aimed at undermining regional inter-party discussions on terrorism this week.

Through the radical Basque daily Egin, Eta announced "a temporary suspension of armed actions" until midnight next Sunday, challenging Spain's new centre-right government to "state publicly its intentions for overcoming the conflict between the Basque nation and Spain".

A government spokesman described the initiative, the first truce since 1989, as "a trap". Other parties were still being held hostage by Eta after being kidnapped five months ago.

However, the Basque Nationalist party government in Madrid, described the truce as "positive" despite its short duration. Eta is seeking a reply to proposals issued last year, when it tried to blow up Mr José María Aznar, now prime minister. Its demands focus on acceptance of the Basque right to opt for independence.

EU pact on terrorist extradition

The European Union yesterday agreed a draft convention on extradition to help avoid situations where suspected terrorists wanted in one EU country could get free in another.

Officials said the agreement was partly a French proposal for resolving concerns about double jeopardy and the extradition of a country's own nationals.

The convention is seen as essential to avoid a repeat of a diplomatic row which earlier this year almost scuppered the Schengen open-border agreement between seven EU countries. The dispute began when Belgium refused to extradite a couple suspected of having taken part in an attack by the Basque separatist group, Eta.

Kurds ambushed after congress

Three Kurdish activists were shot and killed in an ambush in central Turkey yesterday as they drove home from the annual congress of Hadeep, a Kurdish political party.

No group claimed responsibility for the killings, but human rights groups have linked similar attacks in the past to far-right members of the security forces. Turkey's security forces said up to 10 gunmen fired on the car with automatic weapons near the city of Kayseri. Hadeep said it regarded the attack as an act of revenge for anti-Turkish demonstrations at the party conference where hooded activists tore down the Turkish flag and hoisted the flag of the Kurdistan Workers party (PKK). The PKK has been fighting a 12-year separatist war in the mainly Kurdish southeast.

Police later arrested 30 Hadeep officials, accusing them of separatism, considered a terrorist offence under Turkey's security laws.

Ukraine tries to boost sell-off

Mr Leonid Kuchma, the Ukraine president, has extended the deadline for Ukrainians to pick up privatisation certificates by another three months, to broaden participation in the country's sell-off programme.

By last week, 71 per cent of Ukrainians had collected the free certificates entitling them to acquire shares in state-owned companies, and public interest has grown in recent months after some initial apathy. The mass privatisation programme picked up pace this year, with 600 companies up for sale through certificate auction each month.

Mr Yuri Yekhanurov, chairman of the state property fund, said 2,048 large companies had been sold by the beginning of June, which should enable the World Bank to approve a \$310m loan this week. Mr Yekhanurov said the government would shortly approve 180 of Ukraine's best companies for sale by tender to foreign investors.

German telecom tariff row ends

Germany yesterday settled a six-month-old dispute with the European Commission when it agreed to allow Deutsche Telekom, the state-owned telecoms group, to introduce rebates for corporate clients on November 1 and not January 1, 1996, as originally planned.

However, Mr Wolfgang Böttsch, the telecoms minister who, with a regulatory committee, oversees the telecoms market, said Deutsche Telekom would have to begin talks with leading companies like Thyssen and Mannesmann to reach new agreements about the discounts.

ECONOMIC WATCH

Trade gap with EU shrinks

The continued decline in Portugal's imports from its key commercial partners in the European Union, and a slight increase in the pace of its exports to Union states in the first quarter, trimmed the country's trade deficit by 13.7 per cent to \$230.3bn (\$1.9bn) compared with a year ago.

The national statistics institute said yesterday that the deficit with EU members fell to \$164.9bn in the first quarter, 20.4 per cent less than a year earlier. The deficit with non-EU members eased by 3.9 per cent to \$137.4bn.

Switzerland's narrowly defined M0 central bank money supply rose to a seasonally adjusted \$F31.124m in May, up by around \$F700m from April and 3 per cent higher than in the fourth quarter of 1995. The national bank said sight deposits were \$F2,908m in May. Cash in circulation averaged \$F38,087m, or 2.9 per cent above the level a year earlier. The annualised growth rate in M0 was 6 per cent.

Europe plans \$2.3bn weather satellites

By Clive Cookson, Science Editor

Europe is expected tomorrow to give preliminary approval for a \$2.3bn (\$2.3bn) system of weather satellites, to help produce more accurate weather forecasts and satisfy a longstanding US complaint that Europe does not provide its fair share of meteorological observations.

procurement process for the European Polar System at its council meeting in Darmstadt, Germany.

cost a total of \$2.3bn (including an \$800m contribution from the European Space Agency) to build and run over 15 years.

Hopeful prognosis in Belgium for continental health

Gillian Tett and Neil Buckley on encouraging indications in a bellwether economy

They are not quite trumpeting it yet. But Belgian policymakers now have more reason to smile.

For though Belgium is one of the smaller European economies, its economic performance is often a good indicator of the broader trends shaping the Continent.

are six months out of date. And while the fourth quarter gross domestic product figures showed a quarterly increase of 1.8 per cent, there are no first quarter data available yet.

larger than the BF60bn recently suggested by the government. Slower growth makes it harder to reduce the deficit because tax receipts are lower and welfare costs are higher.

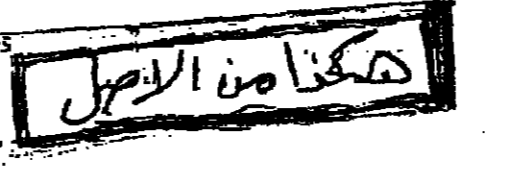
After the economy slid quietly into recession last year, hints emerged yesterday that it may be gathering pace again.

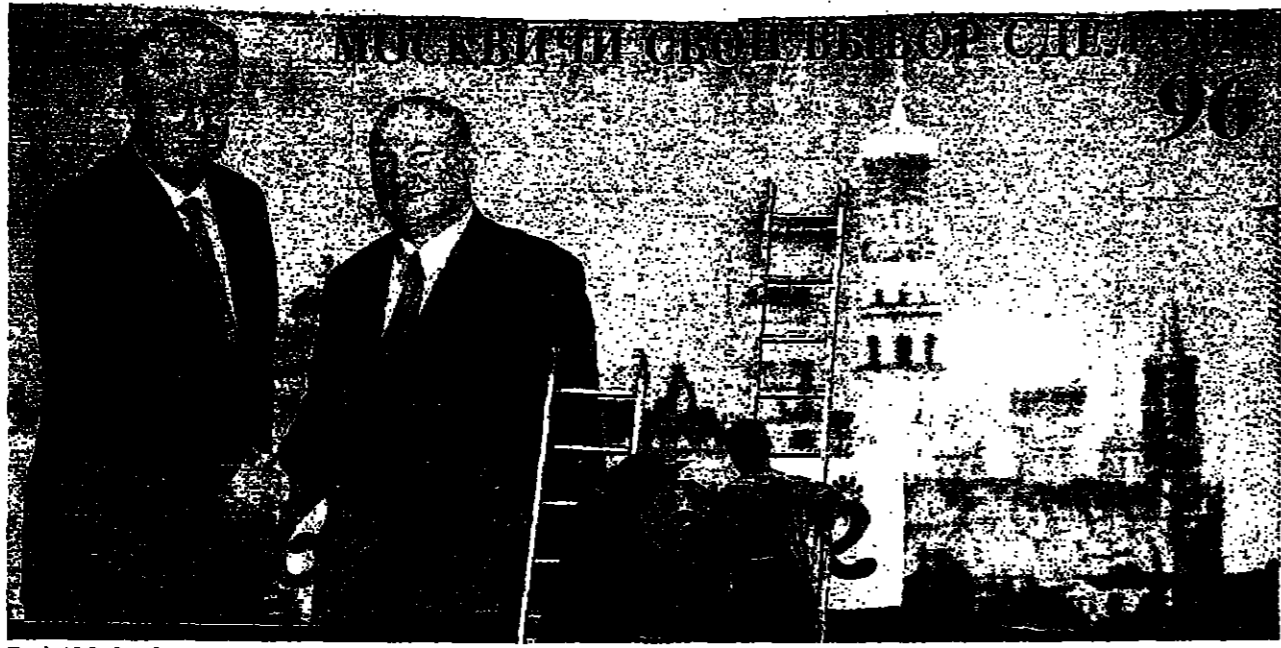
For the moment, however, these suspicions can be little more than that.

But, with the government due to unveil its 1996 public finance figures later this week, much is resting on even these fragile hopes.

Meeting the ambitious budget deficit target is a corollary of Mr Dehaene's strategy to ensure Belgium is in the first rank of countries qualifying for monetary union.

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Boris Yeltsin's latest election poster in Moscow also features a key ally, Mr Yuri Luzhkov, the city's combative mayor

## Russian voters doubt market view of easy Yeltsin victory

By John Thornhill in Moscow

To rationally-minded western investors, who have bid up the local stock market to dizzying heights, the outcome of Russia's presidential elections is perfectly clear. Mr Boris Yeltsin topped the first round of voting with 36 per cent and has successfully co-opted Mr Alexander Lebed, the former general, who came third with 14 per cent. By ditching three hardline supporters last week, Mr Yeltsin has also moved to appease his liberal critics. That should win the support of many of the 7 per cent of the voters who backed the fourth-placed Mr Grigory Yavlinsky, whatever he might say.

The latest opinion poll, conducted by the VTsIOM organisation between June 18-20, forecasts Mr Yeltsin could win 53 per cent in the second round compared with 34 per cent support for Mr Gennady Zyuganov, the Communist party challenger.

Other polls, too, suggest Mr Yeltsin is well in the lead - even if some of them suggest he is still short of an absolute majority. But while such logic may

appear overwhelming, it also appears too simple to many a Russian mind. There has been no end to furious speculation about alternative endgames in the electoral battle.

Some of Mr Yeltsin's supporters themselves believe they are far from assured of victory. As they see it, Mr Zyuganov won 24m votes in the first round and may well be able to attract several million more disgruntled voters from the ranks of the defeated candidates.

Russia's 108m registered electors could easily give Mr Zyuganov a total of 28m votes, which, under some circumstances, would be enough to win.

If a combination of voter fatigue, official apathy, and the weather reduces the voter turnout from 70 per cent to 50 per cent, then Mr Zyuganov's well-disciplined cohorts could still prevail.

Mr Yeltsin's supporters are therefore desperate to mobilise the vote. They have been able to switch the polling day from a Sunday to a Wednesday when they assume more people will go to the polling stations.

They are also organising a series of politically-oriented rock concerts to help persuade

young voters to turn out. Mr Yuri Luzhkov, Moscow's combative mayor and strong supporter of Mr Yeltsin, yesterday made an impassioned plea for Russians to vote at this "critical moment in our Fatherland's history" and "not allow the future of the country to slip out of our hands".

"The vote of each one of you can be decisive," Mr Luzhkov said.

But the danger of voter disillusionment appears strong given the antipathy felt towards both candidates by many Russians. In particular, it is unclear how motivated the supporters of the eight defeated presidential candidates will be to vote in the second round.

Mr Lebed's sway over his supporters, for example, does not even fully extend 200km out of Moscow to his own parliamentary constituency of Tula. A straw poll in the streets of the dusty military town last week found Mr Lebed's supporters were far from guaranteed to line up behind Mr Yeltsin as the former general commands.

Mr Valery Sbastakov, a 54-year-old odd-job man who backed Mr Lebed in the first

round to restore order in Russia, says he would now vote for Mr Zyuganov. "Lebed says he will fight against crime and corruption. But the biggest criminal in Russia is Yeltsin for starting the war in Chechnya and they say Chernomyrdin [the prime minister] is a billionaire. Will Lebed arrest them both?" he asks.

Mrs Tamara Yurishcheva, a fierce Lebed loyalist and head of his local campaign team, admits a lot of his supporters were in shock when they learned he had moved into the president's camp. "Many people were crying when they heard the news and did not know what he was doing," she says. "There is a possibility that our people simply will not vote."

If Mr Yeltsin's private opinion polls do turn gloomy, few rule out the possibility that the president would look to cut a pre-election deal with Mr Zyuganov - especially after the Communists yesterday opened the door to the formation of a coalition government in return for amendments to the Constitution. But for the moment, a buoyant Mr Yeltsin appears to have more zest for the fight than Mr Zyuganov and is determined to win outright.

## Brussels accuses Kohl of blocking transport networks

By Lionel Barber in Brussels

The European Commission yesterday pointed the finger at Chancellor Helmut Kohl of Germany for blocking the extra Ecu1bn (\$1.23bn) funding needed to launch the EU's showcase transport networks. Brussels officials said yesterday that the chancellor had changed his mind at the weekend EU summit in Florence after pressure from Mr Theo Waigel, the German finance minister.

Mr Waigel later combined with Mr Kenneth Clarke, UK Chancellor, to block the Ecu1bn funding plan.

The deadlock over the trans-European networks was a political setback for Mr Jacques Santer, president of the European Commission, who thought he could count on Mr Kohl's support.

Mr Santer had hoped to use the launch of the networks as a symbol for the EU's commitment to the region's 18m unemployed and to bolster competitiveness in Europe through a so-called Pact of Confidence between governments, employers and trade unions.

The Commission took the unusual step yesterday of publishing a list of projects which could have gone ahead if extra EU funds had been made available. At the top of the list was construction work on the Erfurt/Nuremberg high-speed train in

Germany. Other delayed work includes a trial bore of the base tunnel through the Brenner Pass; completion of the Brussels-Frankfurt section of the rail-link between Paris and London via Cologne and Amsterdam; acceleration of work on the French and German sections of the high-speed TGV east destined for Kiev and Moscow;

### Commission president Jacques Santer saw the launch of the networks as a symbol of the EU's commitment to its 18m unemployed

construction of a trial bore for the base tunnel between Turin and Lyons.

Other projects delayed are the conclusion of a financing plan for public-private partnerships on the Athens ring road; launching of studies on the international section of the TGV south; and funds for choosing public-private partnerships for the Nordic Triangle transport projects.

Mr Santer's original proposal was to shift Ecu1.7bn of underspending from the

EU farm budget to trans-European networks and EU research and development. Mad cow disease killed off the plan as estimates for compensation to EU farmers rose to Ecu1.6bn this year. Also officials conceded that it would have been very difficult to reach the required unanimity among member states.

Mr Santer's second compromise was to ask member states to commit to the funding of Ecu1bn for TENs networks, but defer disbursement to 1998-99.

This move only required a qualified majority of countries. Germany, Sweden and the UK raised objections, while the Dutch had reservations.

However, Chancellor Kohl's decision to block was decisive and was linked to the Bonn government's DM50bn austerity plan needed to help Germany meet the Maastricht targets for European monetary union, said an official.

German officials said in Florence that the networks had received generous support from the European Investment Bank, and the delay in launch was due to the lack of compatible national standards as well as insufficient confidence among private investors.

But the European Commission said yesterday that the Ecu1bn would have acted as a catalyst for more funding from the private sector.

## Gummer to seek 5%-10% cut in gas emissions by year 2010

# Global warming call for EU

By Leyla Bouton, Environment Correspondent

Britain will today urge its European Union partners to make a firm commitment to cut greenhouse gas emissions, associated with global warming, by the year 2010.

Mr John Gummer, the environment secretary, will ask the EU to urge the developed world to cut its emissions by between 5 per cent and 10 per cent by 2010. "If the EU does not call for a reduction, nobody will," said one UK official yesterday.

Today's meeting of environment ministers in Luxembourg is the EU's last chance to agree a common stance before international climate change talks in Geneva next month.

Many developed countries will not even honour a pledge

which was entered into at the Rio de Janeiro environmental summit in 1992 to cut emissions to 1990 levels by the year 2000. The Geneva talks aim to edge closer to agreeing reductions for the next century at a final round of negotiations to be held in Japan next November.

Mr Gummer's initiative is unambitious for Britain, which is likely to have virtually achieved the proposed cuts as early as 2000 - thanks in large part to its switch to gas-fired power stations. It expects its emissions by the year 2000 to fall 4-5 per cent below 1990 levels.

But Mr Gummer will argue that this modest stance is the least the EU can do to take the lead on global warming in the absence of leadership from the US.

He will say that it is not realistic to ask developed countries to do more, given that many, including the US, will not even be able to cut emissions to 1990 levels by the year 2000.

Calling for modest precautionary measures that will cost nothing - such as more efficient use of energy - a UK official said that there was "no political mandate for painful action" on global warming because few people took it seriously.

"Many people assume that the effects of climate change will be benign - the Costa del Sol coming to Brighton. But even small changes in climate and temperature can have big effects on people's lives and not all of them will be pleasant," he said.

International scientists warn that the earth's temperature

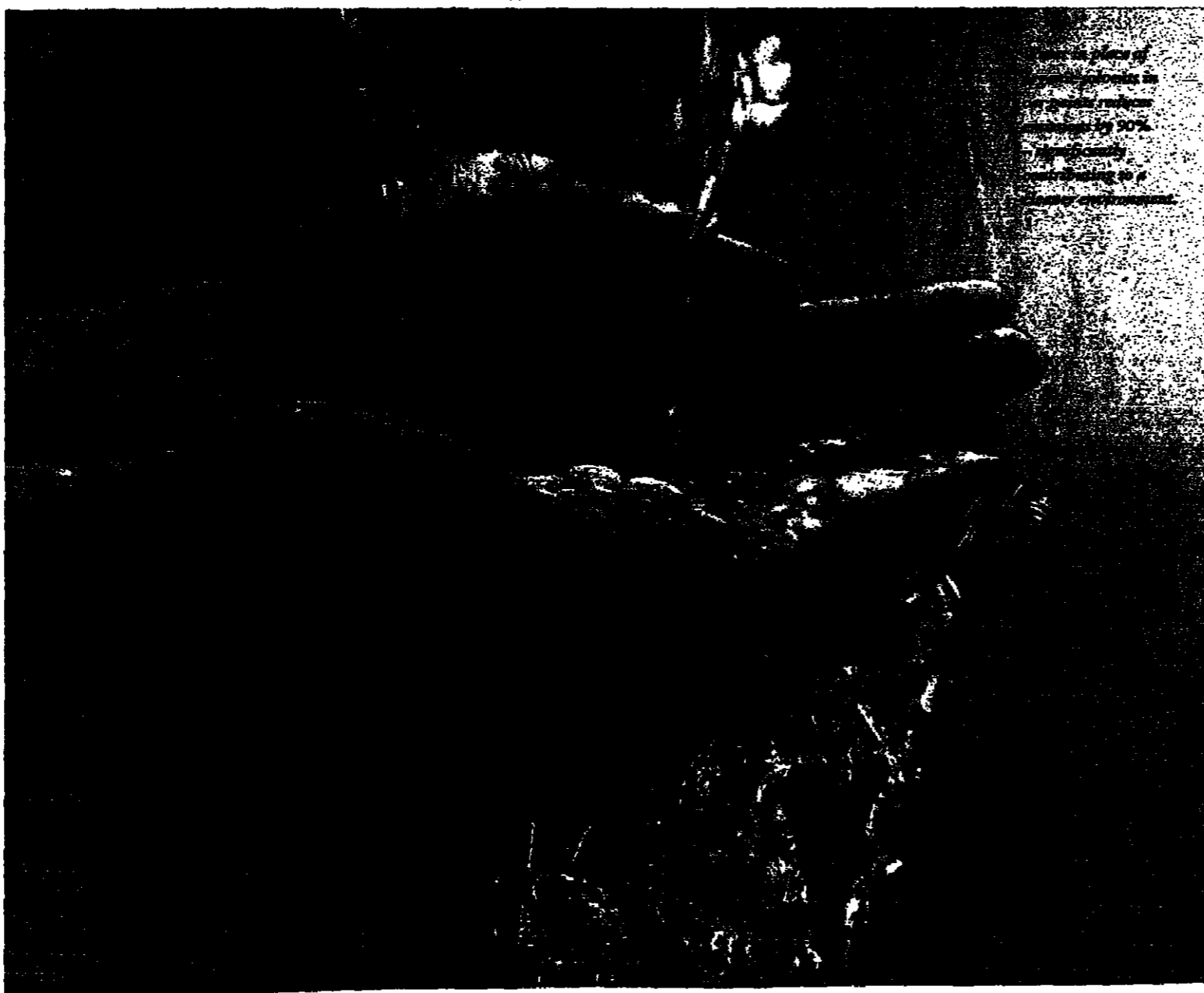
could rise by 2°C over the next century unless action is taken to stabilise emissions of carbon dioxide and other gases generated by the consumption of fossil fuels.

However, today's meeting is likely to show just how divided EU nations remain.

Denmark wants a radical 50 per cent reduction by 2030. At the other end of the spectrum, poorer EU nations such as Portugal, Ireland, Greece, and Spain want to continue increasing their emissions in order to catch up with their richer EU neighbours.

The UK believes it will have the support of Germany and the Netherlands, but not France and Sweden, which may find it harder to achieve further reductions because of their heavy reliance on nuclear energy.

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# Clinton wins time in sex harassment suit Reform struggles to woo Canadians

By Jurek Martin in Washington

The White House breathed a sigh of relief yesterday as a Supreme Court ruling made it highly improbable that the sexual harassment suit against President Bill Clinton will come to trial before the November election.

The highest bench agreed to hear oral arguments over whether the case can proceed, but not until its next full term, which begins in October. Under normal court procedure weeks or even months elapse before a judgment is issued.

It will pass judgment on the contention of Mr Clinton's lawyers that a sitting president should not "in all but the most exceptional cases" be subject to private civil damages suits until he leaves office.

Their brief states that no president has ever faced such an action and that to sanction such a precedent would open the floodgates to frivolous lawsuits that would impair a president's ability to carry out his constitutional duties.

Mr Mike McCurry, Mr Clinton's press spokesman, said the White House was "pleased that the court has recognised the merit of the petition put forward by the president's attorneys" on what he called "very important constitutional issues".

Ms Paula Corbin Jones, a former employee of the Arkansas government, is seeking \$700,000 in damages from Mr Clinton



Clinton: seeking a delay

for unwanted sexual overtures she alleges the then governor made to her in a Little Rock hotel room in 1991. Mr Clinton has denied the incident took place. A federal judge in Little Rock initially ruled that a sitting president could not be sued until he leaves office, but that was overruled in January by a higher appeals court. Yesterday's action renders moot for the moment the appeals court verdict.

Mr Robert Bennett, the president's chief private lawyer, had earlier provoked an outcry with a legal brief claiming that, as commander-in-chief, the president was entitled to protection under the 1940 Soldiers and Sailors Act, which permits delays in lawsuits against the military. That tactic was abruptly withdrawn.

Ms Jones's lawyers argue that her suit poses no threat to the functioning of the executive branch of government and that to delay the case would prevent her from collecting evidence "before memories fade, documents are lost and witnesses die or become incapable of testifying".

The Jones case has flickered in and out of public view ever since she first made her allegations more than two years ago. It has been kept alive in the rightwing media, though frequently taking second place to Whitewater-related matters.

Nevertheless, should the Supreme Court rule against the president and permit her case to go ahead, even after November, Mr Clinton would find himself in the embarrassing predicament of having to defend himself both in pre-trial evidence-gathering and, quite possibly, in court itself.

A Fresh Start for Canadians was the theme that Canada's rightwing Reform party chose for its biennial conference in Vancouver earlier this month. In fact, it was Reform itself, that needed to freshen up.

Even Reform supporters have been dismayed by the party's performance since it shot to prominence by winning 52 out of 285 seats in the 1993 general election.

The Calgary-based party has struggled to convince Canadians that it is more than a western populist movement dominated by rightwing farmers and religious fundamentalists. Its MPs have generally been a less effective opposition in the House of Commons over the past three years than the 34 members of the Bloc Quebecois, whose main goal is to promote Quebec independence.

With the next election no more than two and a half years away, Reform's future is in the balance. The real excitement of the election will centre less on which party wins than on who brings up the rear.

Prime Minister Jean Chretien's Liberals are odds-on favourites to gain a second five-year mandate. The most bruising battle is likely to take place to the right of the Liberals between Reform and the Progressive Conservatives.

The stakes are high for both parties. The Tories, who held office from 1984 to 1993, suffered a devastating setback in the last election. Although they polled the second highest number of votes across the country as a whole, they won only two seats in the House of Commons. A similar showing in the next election could put the final nail in the Tories' coffin.

Reform's challenge is to hold on to and, if possible, expand the bridgehead it gained in 1993. Founded only nine years ago, its strength has so far been concentrated in the west. All but one of its 52 seats are in the four western provinces. The party aims to win another 100 seats in the next election, but can do so only by breaking into the industrial heartland of Ontario, which elects 100 MPs, or almost a third of the total.

Disappointment at Reform's recent performance was evident among the 1,200 delegates in Vancouver. Several stressed that the party was still at the stage of learning from its mistakes. According to an opinion poll earlier this month, support for Reform has slipped to 13 per cent of decided voters, compared with 16 per cent for the Tories, the highest level since the 1993 election. The Liberals remain ahead with 53 per cent.

Reform learnt one of its toughest lessons last month when its MPs bickered publicly over a bill to extend human rights guarantees in the constitution to homosexuals.

One British Columbia MP was suspended from the caucus for suggesting that a shopkeeper would be justified in sending homosexual or black workers to the back of the store if their presence hurt his business. Another was suspended for supporting him. A third member quit the party

a platform that emphasised issues high on most Canadians' priority list, such as fiscal discipline, job creation and crime. They affirmed a policy of moving speedily towards a balanced budget, followed by tax cuts and a move to a flat tax.

By contrast, a resolution proposing that any MP who supports Quebec secession should be expelled from parliament was withdrawn. But whether this will be sufficient to convince voters in Ontario that

Reform has changed its spots remains to be seen.

The party still has a way to go before it can claim to be a national organisation. More than 60 per cent of the delegates in Vancouver were from the two most westerly provinces, Alberta and British Columbia. Scarcely a word of French was heard.

Despite the publicity generated by the Vancouver meeting, a Reform candidate came a dismal fourth - behind the Tories - in a by-election last week in Hamilton, Ontario. Mr Manning's attempt to

project a more moderate image could provoke friction between the party leadership and the grassroots.

Reform often boasts of its commitment to "bottom-up democracy". It supports free votes in the House of Commons and the right of constituents to recall their MPs. However, as the recent suspension of MPs shows, Mr Manning has found it increasingly necessary to crack the whip of party discipline.

Many Reform members have no burning desire to moderate their views. A constant refrain in Vancouver was that the party should stick by its conservative guns.

The assembly adopted resolutions calling for looser gun controls and for HIV (the virus that leads to Aids) to be classified as a reportable infectious disease. One delegate advocated "shock treatment" for criminals, in the form of a 20,000 volt shock.

Such views remain well to the right of the mainstream. However, the extent to which they hinder Reform's cause will depend partly on the Conservatives' ability to stage a comeback. That should become clearer after the Tories' policy convention in Winnipeg in August.

Bernard Simon

AMERICAS NEWS DIGEST

## Carter may be tobacco witness

Former President Jimmy Carter may be called to testify against the US tobacco industry when Mississippi's landmark lawsuit against cigarette makers reaches trial, according to court documents.

Mr Carter's name appears on a list of possible witnesses contained in documents filed last month in Jackson County Chancery Court.

Also on the list are numerous scientists and industry employees, including former researchers for R/R Nabisco's tobacco subsidiary R.J. Reynolds.

Until now, the names of former R.J. Reynolds employees have not been mentioned among industry insiders who Mississippi attorneys hope will testify.

The state is suing big cigarette makers and other members of the tobacco industry for Medicaid funds spent to treat poor people for smoking-related illnesses. Eight other states already have chosen to follow Mississippi's lead. Others, including Arizona, are also expected to take action.

Mr Carter has said that while president between 1977 and 1981 he felt pressure from the tobacco industry as it sought to avoid regulation aimed at protecting children. *Reuters, Jackson*

## Foreign aid 'benefits US'

Foreign assistance programmes benefit the US economy because more than 80 per cent is spent in the US on American goods and services, a trade group said in urging a 50 per cent foreign aid increase.

The appeal was contained in a study published by the Business Alliance for International Economic Development, a coalition representing over 1,000 US businesses.

It recommends that the US match the mean level of US economic assistance of the 1980s - about \$18bn in constant 1995 dollars, up 50 per cent from \$12.1bn for the current fiscal year. Further cuts are expected in the 1997 programme.

"US economic assistance helps developing countries build the kind of physical, human and institutional infrastructure necessary to spur their economies, to foster trade and to attract private investment - the very things that make possible American exports and thereby, American jobs," the report said. It said the 1994 aid programme translated into 200,000 US jobs. *AP, Washington*

## Court backs drugs strategy

The US Supreme Court yesterday upheld an important strategy in the war on drugs, ruling that the government can prosecute people while also suing them to confiscate drug-connected property. The double-barrelled legal strategy does not violate the constitution's protection against being punished twice for the same crime, the court ruled in two cases from California and Michigan.

The Clinton administration had argued that federal and state prosecutors should be allowed to seek civil forfeitures in addition to filing criminal charges. Some federal appeals courts said such forfeitures are civil remedies, not punishment. *AP, Washington*

## Violence in Quebec City

Rioters broke hundreds of windows, looted shops and set fire to a government building as Quebec's national holiday celebrations turned violent early yesterday.

Five police officers were injured and about 80 people arrested in the rioting in the historic Carre Youville district of Quebec City's old quarter. The damage was estimated by police at C\$500,000 (US\$368,000).

Police used teargas and water cannons in an effort to control the riot, which started after a concert attended by about 30,000 people. The violence began when several people began breaking bottles and throwing rocks through windows.

Police responded with teargas as rioters tried to overturn cars, broke more shop windows and raced off with store contents. *AP, Quebec City*

## Chilean growth rate 10.2%

Chile's monthly government index measuring economic growth showed the economy expanded a strong 10.2 per cent in April compared with a year ago, said the central bank in its monthly report.

The figure showed economic growth speeding up from March, when the Inmacec index registered an increase of 7.2 per cent, but slightly lower than the 10.5 per cent growth recorded in February. The Inmacec index is used as a rough guide to the expansion of Chile's gross domestic product. *Reuters, Santiago*

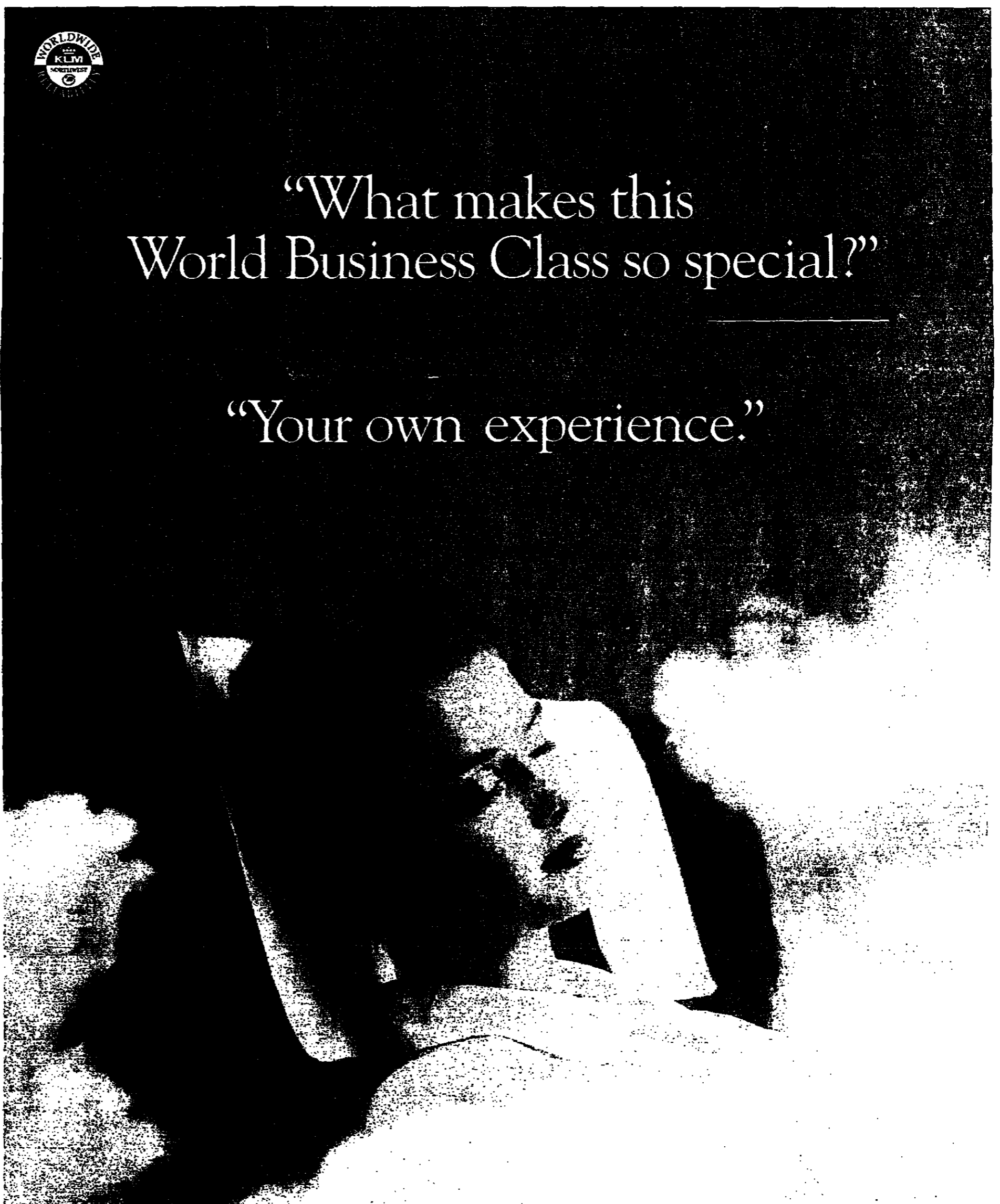
## Panama poll cash probe urged

Political opponents of Panama's President Ernesto Perez Balladares have called on lawmakers to investigate the role of drug money in his 1994 campaign.

Mr Perez Balladares acknowledged on Friday that his campaign finances were tainted by a contribution from a company linked to cocaine traffickers, but said the donation was accepted unwittingly.

Over the weekend, the attorney general, Mr José Antonio Sossa, promised a "correct, objective and forthright" investigation. But political opposition leaders said a legislative commission should investigate instead.

Mr Perez Balladares' campaign accepted \$51,000 from a company tied to Mr José Castrillon Henao, reputed head of the Cali drug cartel's Panama operation. *AP, Panama City*



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Iraq to allow arms site access

Britain harder stance on whale

WORLD TRADE NEWS DIGEST

Vietnam plans second GSM

Vietnam's state-owned telecommunications monopoly, Vietnam Posts & Telecommunications (VNPT), plans to launch a second global system for mobile (GSM) telephone network...

French luxury sales up 4.1%

A strong advance in exports helped French luxury goods makers to record a 4.1 per cent increase in sales in 1995...

Ecuador agrees to pipeline deal

The Ecuadorian government has reached agreement with Arco and Agip Petroleum over the construction of a 105-mile oil pipeline in the Amazon region...

Boeing 'still in running' for China jet deal

By Michael Skapinker, Aerospace Correspondent

Boeing of the US says it has not given up hope of being China's partner in the development of a 100-seater jet...

signed in April, was a setback. However, he denied that Boeing had admitted defeat...

Senior Airbus executives agree it is too early to say that Boeing is out of the running to partner the Chinese...

If China did choose European partners for the 100-seater, Boeing might develop a jet with another Asian country...

Main points of the deal

- The free-trade agreement between Chile and Mercosur sets a timetable of eight years, starting on October 1 1996, to reach zero tariffs on most trade...

Jilted Chile hitches up to Mercosur

When Chile's President Eduardo Frei cemented his country's wedlock with the four-nation Mercosur customs union today, he may take a moment to consider what might have been...



becomes cost-effective. But creating such an export corridor provides 'extraordinary potential' for Mercosur producers...

meat and dairy products to be permanently excluded, but it eventually agreed to move towards free trade in these products over 10 to 15 years...

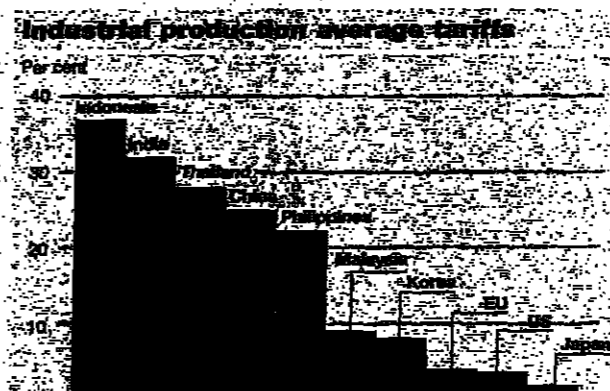
market, have made large direct investments in the region, in private pension funds, banking, retail, wine and, especially, in Argentina's privatised electricity sector...

goes far beyond the limited commercial advantages of incorporating 14m more consumers. Fundamental was bridging what Mr Klaus Schwab, president of the World Economic Forum, calls the 'missing link' between Mercosur and Asia...

East Asian countries competing unfairly on exports, says study

By Guy de Jonquieres

East Asian economies are competing unfairly by pursuing export drives which depend on maintaining extensive restrictions on imports and inward direct investment in their own markets...



ing Swedish companies with operations in the three countries and other parts of Asia. It says the world trade system is being challenged by the 'Asian way' of regulation and business practices...

Washington will push at summit for transitional pact with Tokyo US expected to raise chips at G7

By Nancy Durne in Washington

Japan's rejection of a US proposal for a transitional agreement governing semiconductor trade is expected to be raised by the US at the summit of Group of Seven industrialised nations in Lyons on Thursday...

because foreign market share has soared above 30 per cent under the current agreement. The transitional pact, proposed by the US, would continue close technical co-operation and design-in activities between US and Japanese industries...

sectors with government no longer collecting data and calculating market share. It has also tabled a plan to establish a governmental World Semiconductor Council which would include the EU, perhaps South Korea, and later on other manufacturing countries...

IN INDONESIA WE PROTECT THE RAINFOREST WITH FISH.

WWF project has resulted in over a hundred fish ponds being built in the Irian Jaya rainforest in eastern Indonesia. The fish ponds provide a much needed, reliable source of income and food for the local community...



World Wide Fund For Nature (formerly World Wildlife Fund), International Secretariat, 1196 Gland, Switzerland.

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NEWS: ASIA-PACIFIC

Profit and dividend remittances may be as big a problem as country's \$107bn debt
China pressed to boost tax to aid growth

By Peter Montagnon, Asia Editor, in London
China needs to raise government revenue collection by 6 percentage points of gross domestic product...

International Affairs. Fiscal revenues fell to only 11.3 per cent of gross domestic product last year from 12.4 per cent in 1994...

merger of the domestic and foreign enterprise tax which would close loopholes, a payroll tax and taxes on polluters.

\$80bn. Given capital inflows, the country's situation was still perfectly comfortable, he said, and service payments on foreign investment should not affect progress towards current account convertibility.

Some economists have speculated that the large "errors and omissions" debit in China's balance of payments figures, amounting to \$16.6bn last year, reflect profit remittances of foreign investors.

Contracts delay urged on HK\$75bn rail link

By John Fiddling in Hong Kong

The Hong Kong government yesterday called on the Kowloon-Canton Railway Corporation to delay the award of consulting contracts for a HK\$75bn (US\$9.7bn) railway project for the territory.

The move followed criticism of the high cost from democratic and pro-Beijing politicians and confirmed that the rail link, to be built on the western side of the Kowloon peninsula, will not be completed by the original target date of 2001.

China has offered to send its leaders to the rebel island of Taiwan, in the first official invitation to a proposal by President Lee Teng-hui of Taiwan to visit the mainland.

In an interview on the front page of the official People's Daily, the party's Taiwan affairs office responded formally for the first time to Mr Lee's offer in his May 20 inauguration speech to embark on a "journey of peace" to China.

alist party, but not as state president. "We are also ready to accept invitations from the Taiwan side to visit Taiwan," he said.

Beijing has regarded Taiwan as a rebel province, not entitled to a state government or to international recognition, since the nationalists fled there after losing China's civil war in 1949.



Patten: 'We've been keeping the Chinese side informed. We'll let them know what the plans are'

The last session of Hong Kong's Legislative Council before the handover to China is set for June 25 1997, the earliest closure in recent years, according to Mr Andrew Wong, president of the legislature.

The timing is expected to prompt controversy, with some legislators arguing it helps China in its decision to replace the legislature before the completion of its four-year term.

LegCo usually sits into July, which had raised the prospect of a clash over its replacement when China resumes sovereignty on July 1 next year.

Deposed leader plans to sue Indonesian minister

By Manuela Saragosa in Jakarta

Ms Megawati Sukarnoputri, deposed as leader of the opposition Indonesian Democratic party, plans to sue the country's interior minister, who she claims engineered her downfall by sanctioning an illegal rival PDI congress.

Her backers have also encouraged her to stand against President Suharto at the next presidential elections in 1998.

eral elections. She is the daughter of Indonesia's charismatic founding president, Sukarno.

Ms Megawati's supporters have pledged not to vacate the party's headquarters in Jakarta, which was the scene last week of some of the worst rioting in Indonesia in recent years.

widely expected to run for a seventh five-year term. Dissident members of the PDI, a party that has never been strong enough to threaten Mr Suharto's position, elected Surjadi, a deputy speaker of Indonesia's parliament, as party chief at the congress, which ended on Saturday in the north Sumatran city of Medan.

Ms Megawati told more than 3,000 supporters on Sunday that the rebel congress was not valid and she would not leave the party's headquarters. "I am the chairman of the executive

board of the PDI, which is legal and constitutional for the 1993-1998 period," she said.

Over the weekend, her supporters staged peaceful demonstrations and marches in the capital and other parts of the archipelago, notably in central Java.

Mr Surjadi said he was "concerned" at the potential for further violence. People were still "very emotional" but he hoped that talks would take place after a cooling down period.

Some political analysts are not optimistic. Although Ms Megawati has effectively been ousted from the formal structure of Indonesia's political institutions - the PDI and the Moslem-based United Development party are the only political parties allowed outside the ruling Golkar party - she is expected to remain politically active and this may lead to further clashes.

Diplomats in Jakarta said that by bringing the case to court, political tensions surrounding her removal are set to continue. "This could be a long, drawn-out affair," said one western diplomat.

ASIA-PACIFIC NEWS DIGEST

Rao's party in push for revival

India's Congress party, mauled in recent general elections, made its first tactical move towards revival yesterday by announcing an alliance with the low-caste Bahujan Samaj party to contest forthcoming state elections in Uttar Pradesh.

In the recent elections, Congress' vote share slumped to 8 per cent from 18 per cent, returning five Congress MPs among the state's 85. The BSP has won a consistent 20 per cent of the state's vote.

It is aimed at forestalling a victory for the Hindu nationalist Bharatiya Janata party in the state, governed from New Delhi under "president's rule" since the fall of the last state government last autumn - an ill-fated alliance between the BSP and the BJP.

Indonesia airline to be sold off

Indonesia's state-owned airline Garuda will be privatised in 1998 after restructuring its finances, Mr Soepandi, the company's president, said yesterday.

Plans had been in hand to privatise the national carrier by 1997 but Garuda officials said last year the privatisation schedule depended on how soon operations were restricted.

Financial scandal hits Nepal

Nepal has ordered the arrest of 100 people suspected of involvement in one of the Himalayan kingdom's largest financial scandals, state media said yesterday.

Foreign currency worth Rs2bn had been sent out of the country in the form of payment for fake letters of credit, without any goods actually being imported, they added.

The deflection of a huge amount of foreign exchange has caused a massive loss to the country, the finance ministry said. The scandal has provoked an outcry ahead of the reconvening of parliament tomorrow.

Pakistan riots leave three dead

Troops were called to help police after at least three demonstrators were killed and scores of others belonging to Pakistan's Jamaat-Islami fundamentalist political group were either injured or arrested in Rawalpindi, outside Islamabad, yesterday.

Mr Ghazi Hussain Ahmad, head of Jamaat-Islami, condemned what he called the "high-handedness" of police and called for another day of protest across Pakistan today to mourn yesterday's fatalities.

In Thailand, the companies are migrating to the people

Ted Bardacke spots a trend that could save jobs moving abroad

Clocking-off time at a textile factory on the outskirts of Bangkok is not a pretty sight. Hundreds of young women, mostly migrants from rural Thailand, emerge from a windowless complex to cross a canal that reeks of sewage and industrial waste.

But some footwear and clothing companies are finding that abandoning the wretchedness of Bangkok does not mean giving up the advantages of Thailand, with its fast-growing domestic market and ample export-oriented infrastructure.

but export-generating jobs in the country when the urban Thai economy is in uneven transition to higher-skill and value-added industries.

Companies which have relocated, including those producing brand-name shoes for the likes of Bata, Nike and Dr Scholl and shirts for such

"It's not like Bangkok at all," says Mr Chaiyachit Wonglittitkul, manager of the Bata factory, which produces 3,000 pairs of school shoes a day.

Working on piece-rate, these collectives have organised themselves into efficient small teams each in charge of one facet of production.

lower wages of production in Vietnam, says Mr Prasong Thanakornnitikul, factory manager at Buriram Pan Footwear, a Pan Asia subsidiary.

These gains offset the cheaper labour elsewhere. easy. Someone has to be there to facilitate the relationship in the beginning," he says.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Table with columns for Country, Year, and various economic indicators like Exports, Imports, Current account, etc. for United States, Japan, Germany, France, Italy, and United Kingdom.



INDONESIA

Change is in the air

Striking economic achievements have been made, but the country still faces significant challenges in its progress up the development ladder, say Peter Montagnon and Manuela Saragosa

The sudden death of Mrs Siti Hartinah Suharto from a heart attack in April came as a rude shock to Indonesians - not because the president's wife was a particularly high-profile public figure, but because it served as a reminder that Mr Suharto, too, is mortal, and that his rule of 30-years must eventually come to an end.

Mr Suharto has still not signalled whether he will stand for a further five-year term

when his mandate expires in 1998, but, even if he does, most now assume that term will be his last. Attention has already begun to focus on the otherwise trivial question of his choice of vice-president.

That person will effectively be his designated successor, and the choice may shape the country for years to come.

Quite how and when the transition will occur remains wide open, but it will pose

some formidable challenges. Though they look unlikely to have any lasting impact on the political scene, last week's anti-government riots were a stark reminder that instability lurks close beneath Indonesia's surface.

Adding to the existing policy priorities - to complete the economic deregulation under way since the late 1980s and to find jobs for a workforce that increases by some 2m each year - are other tasks if Indonesia is to move further up the development ladder.

Riddled with corruption, the country badly needs better law enforcement and a more rational approach to policy-making. Mr Suharto's eventual successor may also be expected gradually to open up politics as a newly-affluent middle class demands more self-determination. But he will need the skills to do so without upsetting the military which still guarantees Indonesia's stability.

This is not to belittle President Suharto's achievements. He will be remembered for maintaining order in a huge country, divided by race and religion. He has brought Indonesia from the ranks of the poorest to the verge of middle income status. Per capita income is now almost exactly \$1,000, not much compared with South Korea or Taiwan but ahead of China and India.

Striking progress has been made in economic deregulation, first of the financial sector and more recently of the real economy. Steep cuts in tariffs have surprised many used to thinking of Indonesia as an inward looking country content to live off its abundant natural resources.

One of Mr Suharto's enduring legacies will thus be an economic modernisation that has pushed up Indonesia's sustainable growth rate. Crosby Securities recently put that rate at 8 per cent - coincidentally the figure achieved last year - compared with 6 to 7 per cent previously.

Record inflows of foreign investment bear this out. Approvals jumped to \$39.1bn last year from \$23.7bn in 1994.

And are still growing at an annual rate of 17 per cent. Though only about half of the projects approved are ever realised, this still provides a substantial flow which will lay the groundwork for future growth.

But the prevailing mood is one of change. Discontent at Indonesia's pervasive corruption is growing. Separately there is dismay among the educated middle classes at the blatant, if perfectly legal way in which the president's children use their political connections to further their business ends.

While Indonesia begins to resemble a more modern economy, policy-making remains anything but modern. President Suharto is autocratic and his decisions often appear arbitrary. Typical is a controversial concession to his youngest son Hutomo Mandala Putra earlier this year, granting him tax breaks to manufacture a cheap national car.

The move came out of the blue and deeply upset Toyota, which manufactures the Kijang, Indonesia's most popular current model. It brought sharply worded complaints from some US companies as well as the Japanese government and the European Union who fear it conflicts with Indonesia's World Trade Organisation obligations.

Sanyoto Sastrowardoyo, Indonesia's investment minister, retorts the concession is open to any company that can meet the local content conditions. Indonesia, which spends \$5bn a year on component imports needs an indigenous car industry as Asian markets open up. Besides, he says, the move has had no discernible impact on investment so far.

But international executives cite other examples of capriciousness. While tariffs have generally been falling, the government last year granted tariff protection to Chandra's Arif, a petrochemical project also with connections to another of the president's sons.

More general worries about the unpredictable behaviour of the authorities are also rife: witness the recent dispute between the central bank and

the police over the bank's right to order banks to block accounts where fraud is suspected. The central bank is responsible for bank supervision. But the police refused to back its request to Standard Chartered Bank to block an account containing funds which were allegedly caught up in a wire transfer fraud, and the British bank found some of its assets seized with police support.

Optimists say policy decisions such as those on the national car are becoming rarer. They stand out in a more market-driven economy. But Indonesia would become a more attractive base for export-related manufacture if rules were more transparent and enforced. Much investment is designed to serve the domestic market. Despite its large market Indonesia has never in the running for GM's new Asian car plant.

Private sector capital is at last helping to upgrade Indonesia's deficient infrastructure. Two large financing deals have been signed in the last year for the Paton power project. Telkom, the newly-privatised utility has signed a string of operating arrangements with

foreign companies. But such ventures will require large imports of capital goods and only generate rupiah returns. Indonesia has a large savings/investment gap. Its current account deficit, currently about 3.5 per cent of GDP is expected to remain wide for some time.

The deficit was easily financed last year, thanks to capital inflows which also allowed a \$2.7bn increase in reserves. But it will require careful management, especially since Indonesia already has \$100bn of foreign debt.

Indonesia must watch its competitiveness in the export market, but wages have been rising fast. Perhaps with a view to next year's parliamentary election, which Mr Suharto's Golkar party still seems bound to win, the minimum wage has been increased effectively by 30 per cent this year.

While there is no shortage of unskilled labour, there is a massive shortage of skills. Many of Indonesia's few accountants have migrated to the deregulated financial sector, leaving other sectors struggling to find replacements.

But perhaps the largest challenge facing Indonesia in transi-

tion will be political. Mr Goenawan Mohamad, former editor of the banned Tempo magazine, fears an explosion of tension on three fronts: racial sparked by resentment against the economically successful ethnic Chinese, religious as Islam takes a stronger hold on politics, and regional as separatists flex their muscles.

But Mr Goenawan is a noted pessimist. A common view in the business community is that affluence has given Indonesians a growing stake in stability, which will ensure the transition passes smoothly. At this stage it is anybody's guess who is right, but the risks are large. Indonesia has had no experience of political transition for the last 30-years, and the last one was bloody and chaotic. It is not for nothing that the expression "to run amok" is an Indonesian one.

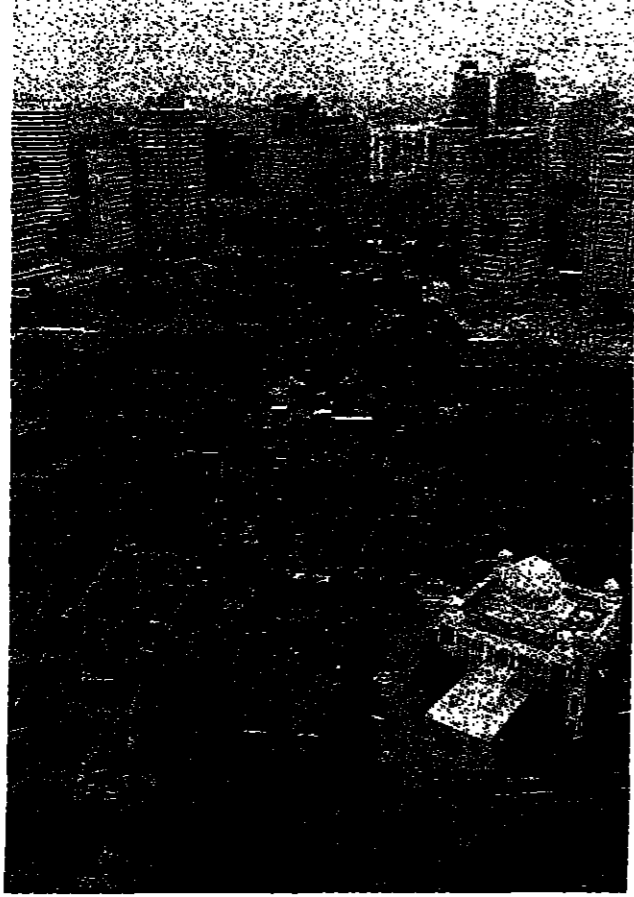
The next president will have to be a person of extraordinary stature. None of those presently in the frame appear to have the skills. But then there may be some unknown leader lurking in the wings, much as Mr Suharto himself was 30 years ago. No one would then have guessed what he was set to create.



President Suharto shares a joke with airforce chief, General Sutrisna Tubagus (right) and armed forces commander General Feisal Tanjung (left): the president's eventual successor may have to open up politics without upsetting the military which still guarantees Indonesia's stability

IN THIS SURVEY

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Order in chaos: Indonesia is a vast country divided by race and religion

Politics by Manuela Saragosa

The system starts to age

An inflexible political process is out of kilter with the aspirations of the population

In the 30 years since President Suharto took over the reins of power, the most striking and worrying feature of Indonesian politics is its inability to change or offer credible alternatives to the ageing president.

Despite last week's riots, the ruling Golkar party is still expected to win the parliamentary elections next year and presidential elections a year later. But the recent government-inspired attack on opposition leader Megawati Sukarnoputri has soured the atmosphere and may make the victory less decisive.

The elections will not offer real choice but that does not make them irrelevant. It is the process by which the regime reaffirms its legitimacy and as such it is crucial for Golkar to secure a large chunk of the vote.

At the last elections in 1992, Golkar won 68 per cent of the vote, down from 73 per cent the time before. Any further large slippage could tarnish the legitimacy of President Suharto's regime at a time when there is growing resentment at the length of time it has held on to power.

Less than 60 per cent of the vote would almost certainly be deemed damaging. "The system is set up in a way that [the ruling powers] will win but it has to be credible," says Mr Laksamana Sukardi, a business consultant and treasurer of the licensed opposition Indonesian Democratic Party (PDI).

Some 425 seats in the DPR - Indonesia's equivalent of parliament - will be contested with the remaining 75 allocated to the military. Complaints about the system focus more on the process itself.

Parliamentary candidates are screened by the military, a tacit Golkar supporter, which has the ultimate veto over who runs in each district. That makes it difficult for members of the only other two permitted political parties - the Islam-based development party (PPP) and the Indonesian Democratic Party (PDI) - to win seats.

Golkar, however, must still win votes and the government has been actively trying to restrict campaigning by Ms Megawati, who has headed the

PDI since her election by party members in 1993. Over the past year, her public meetings have frequently been disbanded by the police and she has been barred from talking to her party representatives in various parts of the country.

Following the government's latest attack, the risk is that she may become sidelined despite her appeal as the daughter of the previous president. Indonesia's founding father, he was ousted by Suharto in the aftermath of the abortive 1965 coup, but is still championed by many Indonesians.

The PDI's popularity may diminish following government interference in its affairs, but public opinion is difficult to measure. Indonesia is not a homogeneous country - there are hundreds of ethnic groups and languages - and the political orientation of the popula-

tion is almost impossible to assess.

Organised opposition to the government is largely an urban phenomenon although supporters of Ms Megawati within the PDI claim that "if we wanted to we could mobilise tens of millions of people to demonstrate their support for democratic principles and practices from Aceh to Irian Jaya".

"I hope I will not have to do this," Ms Megawati said recently. "Our primary concern is to do everything possible to avoid anyone getting hurt, to guarantee public order."

Nevertheless, there have been an increasing number of riots around the archipelago in the past year. Last week some 5,000 Megawati supporters clashed violently with riot police in Jakarta. Earlier this year, students rioted against

an increase in public transport fares which led to at least three brutal killings by the military on the island of Sulawesi. Some Indonesian government officials privately point to these events as evidence of eroding respect for President Suharto's regime.

A newer measure of discontent might be the growing popularity of Islam, the religion of 90 per cent of the population. It is widely believed that President Suharto established the Moslem Intellectuals Association, or ICMI, in an attempt to co-opt the Moslem vote in response to the growing popularity of the country's largest Moslem organisation, the National Ulama, which claims 30m members nationally and is a threat because of its unofficial link with Ms Megawati.

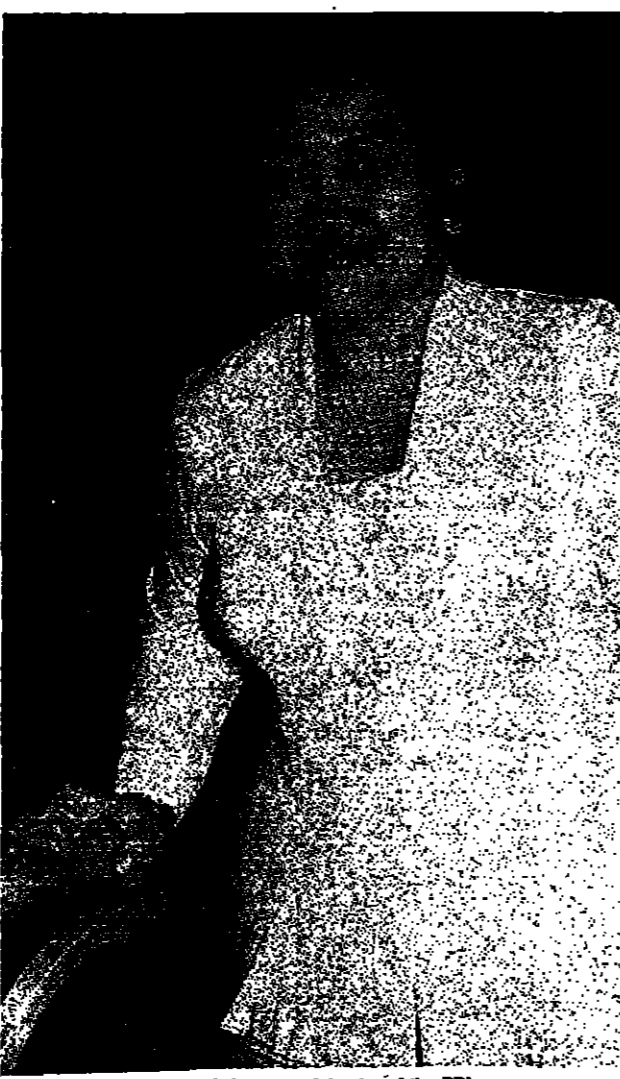
Unwittingly, the government may have added to the problem by politicising religion, some observers say. ICMI's credibility has been called into question because so many of the members on its board have affiliations with Golkar.

Others point to the blatant business activities of the presidential family as a source of dissatisfaction. An attempt by a company owned by President Suharto's grandson to charge and collect a tax on beer bottles in Bali caused an unprecedented outcry from business groups in the country earlier this year.

Against this backdrop, President Suharto must decide whether he will run again at the next presidential elections. He says repeatedly that the decision is in the hands of the Consultative People's Assembly but then most of the 1,000 seats in that assembly are appointed by the president himself.

The death of his wife and close confidante earlier this year could swing the president either way. Her death has refocused the country on the issue of mortality, bringing home the age of the president himself. On the other hand, his children, whose influence over their father must not be underestimated, have obvious vested interests in keeping him in power.

President Suharto, who turned 75 at the beginning of June and has no obvious successor, is typically vague. "The most important thing for me is to complete my term until 1998," he said recently. "But you should know that I'll be 77 then and that is old."



Under attack: Megawati Sukarnoputri, leader of the PDI

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# Aérospatiale and Dassault closer to deal

By David Buchan in Paris

A framework agreement for state-owned Aérospatiale and privately-controlled Dassault Aviation to merge their aircraft activities is imminent, Mr Charles Millon, the French defence minister, confirmed yesterday.

The government had set the end of this month as the deadline for the two companies to agree on a plan to create a joint company by the end of 1998.

Mr Millon said yesterday

that the "pilot committee" of top executives from the two companies, which is supposed to produce the plan, "is in the course of finalising conclusions which will be announced in the next few days".

Mr Serge Dassault, president and chief shareholder of the Dassault group, has for several months resisted President Jacques Chirac's plan to see the country's two aircraft makers merge, as part of France's defence restructuring.

However, under pressure from the Elysée, he last month

started to negotiate financial terms with the government, and allowed Dassault executives to begin discussing an industrial plan with their Aérospatiale counterparts.

The government has yet received final reports for the pilot committee, or for the banks retained by the companies to evaluate their respective assets. But, according to Les Echos, the French business daily, government company negotiators are close to a deal giving Mr Dassault a 21 per cent share in the new

company and the presidency of a new supervisory board. This would leave Aérospatiale with a large controlling majority and probably its current president, Mr Louis Gallois, as chief executive in charge of day-to-day management.

However, in a last attempt to maximise the remaining identity of the family jet firm but up by his father, Marcel, Dassault is said to be holding out for the company to be named Dassault-Aérospatiale rather than the other way around.

Mr François Anquet, Aérospatiale's finance director, last week hinted at the likely valuation of his company's assets, when he recalled that British Aerospace had valued its share in the Airbus consortium at \$1bn (\$1,540m). The value of the civil aviation assets of Aérospatiale, which has nearly twice as large a stake in Airbus as BAA, is estimated at FF15bn. Dassault Aviation, the maker of the widely-exported Mirage jet and the new Rafale fighter for French forces, has assets said to be worth FF10bn.

## Air Liberté and AOM in alliance

By David Owen in Paris

Air Liberté and AOM, two medium-sized French airlines, yesterday announced an accord aimed at strengthening their position ahead of the further liberalisation of European air travel in 1997.

The code-sharing and general commercial agreement should enable the companies to allocate their aircraft more efficiently among their various French routes. It could be the precursor of a fully-fledged merger aimed at creating a predominantly French-owned private competitor for Air France's domestic arm.

Mr Lotfi Belhassine, Air Liberté's chairman, said yesterday that talks on a possible deal were now beginning and that it was the "common wish" of Air Liberté and AOM that a "good-sized private airline in France" be created.

He indicated that Air Liberté would seek to involve a number of other partners if it opted to bid for AOM. It would probably be preferable for such a deal to be concluded before airlines from other European Union countries were allowed unfettered access to the French domestic market in April 1997.

AOM is controlled by CDR, the company created to receive FF1,350bn (\$26bn) of largely loss-making loans and investments from the balance sheet of Crédit Lyonnais, the troubled state-controlled banking group, for sale over the next few years.

Mr Belhassine estimated the two companies had a combined market share of about 25 per cent of the French domestic air transport market. He said Air Liberté had taken a 32 per cent share of traffic on flights between Paris and Toulouse, the company's most important domestic route.

He said Air Liberté made net profits last year of FF1.3bn on turnover of FF71.8bn.

While sales were expected to climb this year to about FF2.8bn, the company was not expecting its results to be any better. This was because of a "fare war" that has seen ticket prices decline sharply on many domestic routes.

## Ahold seeks \$1.8bn to pay for US buy

By Gordon Cramb in Zaandam

Ahold, the Netherlands' leading supermarkets group, is to raise \$1.8bn through a global share offering, the biggest equity issue by any Dutch company apart from privatisations.

The offer is to fund the acquisition of Stop & Shop, the north-eastern US chain for which it launched an agreed bid in April.

The \$6m new shares it plans to issue will represent some 22.4 per cent of Ahold's expanded equity, but this could grow to 24.9 per cent: provision has been made to accept oversubscriptions which would increase the size of the offer by up to 3.9m shares.

US investors are being allocated 14m shares of the total in the form of American depositary receipts, and the issue will also be marketed in the UK, France, Germany and Switzerland, with Goldman Sachs as global co-ordinator.

The prospectus assumes an offer price of FF1.87 a share, but final terms will be set after the

Wall Street close on July 15. Ahold has a listing site as well as in Brussels, Zurich and Amsterdam where its shares closed FF1.50 higher yesterday at FF1.92.50.

Control of the New York quoted Stop & Shop is being sold by Kohlberg Kravis Roberts, the buy-out specialist.

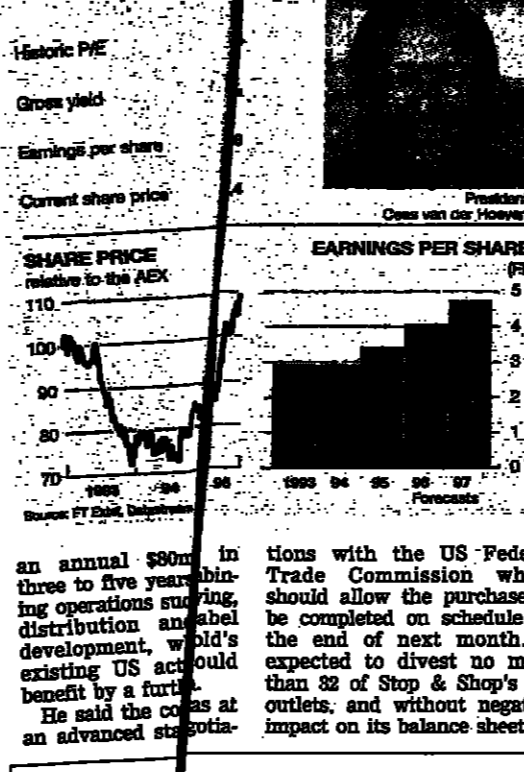
Ahold, based in Zaandam, north-west of Amsterdam, operates the Albert Heijn chain domestically and already has 650 US stores through regional names such as Tops Markets, Edwards and Bi-Lo.

The US accounted for more than 45 per cent of its \$2,660m (\$17.3bn) total sales last year, from which it made it profits of FF1.492m. On a pro-forma basis, the inclusion of the Massachusetts-based Stop & Shop would have boosted 1995 earnings to FF661m.

Mr Cees van den Hoeven, Ahold president, said: "Our critical mass will increase and lead to considerable cost reductions." Stop & Shop's last year earnings of \$28m last year, could improve these by

### PROFILE

#### Ahold



## Crédit Lyonnais looks to cut 5,000 jobs

By Andrew Jack in Paris

Crédit Lyonnais, the state-owned French bank, yesterday announced plans to cut 5,000 of its 35,000 jobs by the end of 1998 as part of efforts to increase productivity.

Mr Jean Puyreleuade, chairman, presented the job loss target to union representatives at a meeting which followed several weeks of talks designed to identify areas where staffing could be reduced. The latest reductions follow a pattern started two years ago, since when the bank has announced two separate "social plans", or restructuring programmes, to cut numbers.

During the first restructuring, in 1994, the bank cut 1,124 jobs. A second plan, now under way, is designed to reduce numbers by a further 2,457.

However, the new targets represent an important increase in the total number of jobs to go, and reflect a different strategy which concentrates on specific areas of activity in which staffing will be cut rather than aiming for reductions across the entire group.

Mr Pascal Lamy, a member of the bank's management board, said yesterday he hoped to avoid compulsory redundancies by using early retirement, voluntary redundancies and more part-time working.

Crédit Lyonnais has been under increasing pressure in the past few months to cut jobs as part of wider initiatives to improve profitability and reduce operating costs. Payroll costs account for some 60 per cent of expenses.

### NEWS DIGEST

## Paribas 'has FF9bn of unrealised gains'

Mr André Levy-Lang, chairman of Compagnie Financière de Paribas, the holding company, said the group had unrealised capital gains of about FF9bn (\$1.74bn), not including the gain it expected to make from the sale of its 56.6 per cent stake in Pollet to Saint-Gobain. In an interview with the French daily, *Le Tribune Desossés*, Mr Levy-Lang said the Paribas portfolio of shareholdings has a book value of about FF90bn, and the level of unrealised gains had barely fallen despite the Pollet sale, mainly because of the recent rise in share prices, he said.

Paribas intended to invest about FF20bn a year in developing sectors such as mining, energy, telecommunications and the media. It planned to maintain its 4 per cent stake in Havas and would have a 14 per cent stake in Canal Plus after deciding to deliver its UGC-DA shares to Canal Plus's exchange offer, he said. Mr Levy-Lang said the fact that Paribas would now be a shareholder in Canal Plus, Havas, and their digital TV rival CLT, posed no fundamental problem.

Paribas recently cut its stake in CLT's parent company, Audiofin, which Mr Levy-Lang said brought a gain of FF1.5bn. He also said the group planned to reorganise the division of shareholdings between the parent company and its Banque Paribas unit in the next two years. *AFX News, Paris*

## Bank of Cyprus in Guernsey move

Bank of Cyprus, the island's largest banking organisation, with a 40 per cent share of the market, is to open an office in Guernsey from July 1 and operate under the name Bank of Cyprus (Channel Islands) as part of its policy of becoming more international. The group already operates branches in Greece and the UK. The BoC unit will be administered for the time being by the Royal Bank of Canada.

The move is aimed at attracting funds deposited "secretly" by Cypriots with other banks overseas because of the currency restrictions still in force in Cyprus, said Mr Solon Triantafyllides the bank's chairman. He also said Bank of Cyprus would now lay more emphasis on private banking and try to make more funds available for Cypriots living in the UK.

*Andrew Hadjipapas, Nicosia*

## Alcatel Alsthom sells TV stake

Alcatel Alsthom, the French telecommunications and engineering group, is to sell its majority stake in SECC Cortaillon, the leading Swiss cable TV operator, to Cablecom Holding of Switzerland. Alcatel said it would receive more than FF2bn (\$386m) from the transaction, which is priced at Sfr616 a share. The company said the move was an important step in its disposal programme to sell FF10bn of non-strategic assets.

*David Owen, Paris*

## DnB sell-off meets with strong demand

By Hugh Carnegie in Stockholm

Norway yesterday completed its biggest bank privatisation issue to date, selling a 19.5 per cent stake in Den norske Bank, the country's biggest financial services group, for Nkr2.4bn (\$387m) to a mix of domestic and foreign investors.

The 127m-share issue, which reduced the state's stake in DnB to 52 per cent, was priced at Nkr19.30 and was twice oversubscribed. DnB shares closed at Nkr19.70 on the Oslo bourse, up Nkr0.40 on the day.

The sell-off was the biggest in a series of bank privatisation moves approved by the minority Labour government to recoup some of the Nkr25bn of taxpayers' money the state was forced to pay out to rescue the banking system from collapse during a loan-loss crisis at the turn of the decade.



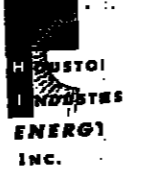
It brought to Nkr7.5bn the total so far closed back through the DnB sale and the earlier sales of all the state's holdings in Foku Bank and Union Bank of Norway and a significant portion of the state stake in Christian Bank.

The government is committed to retaining a majority stake in DnB in Christiania, at least until next year, and thereafter hold a 1 to one-third stake in each.

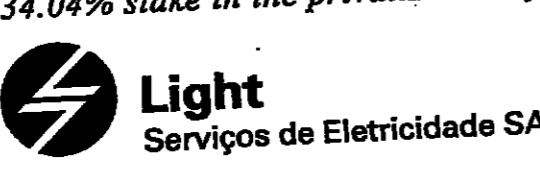
The Government Bank Investment Fund used 19 per cent of the latest DnB offering was taken up by domestic institutions and per cent by private investors.

SBC Warburg as the global co-ordinator an adviser for the whole issue. Co-lead managers for the international offering were Mgan Stanley and Alfred Bergwith Fondsmans and DnB onds leading the Norwegian offering.

This announcement appears as a matter of record only.

have jointly acquired a 34.04% stake in the privatization of



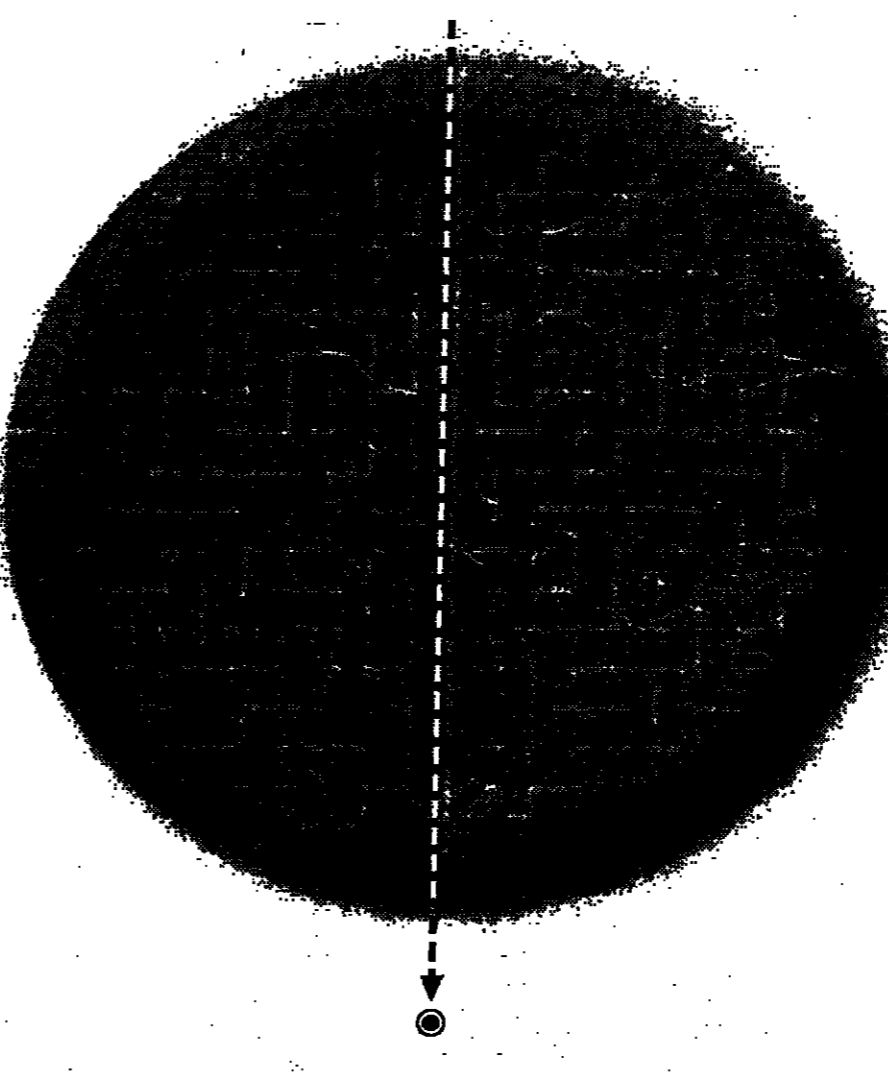
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# MGM bids slip below \$1.5bn as contest closes

By Christopher Parkes in Los Angeles

The deadline for offers to buy the French-owned MGM film, television and distribution group passed yesterday with only a handful of bidders in the running and lower-than-expected price forecasts.

The buy-out ambitions of MGM chairman Mr Frank Mancuso and his management team were still unclear as New Regency Enterprises and Morgan Creek Productions, both with close links to Time Warner, appeared to have a tactical edge over the

rest prospect. Europe's Polygram, owned by Philips, expected bid levels have slipped from \$2bn-plus to less than \$1.5bn after close examination of MGM by a dozen concerns, which were attracted initially by assets including the "Leo" lion brand, the largest distribution network in the world, and a revolving reputation as a hit-maker.

However, enthusiasm waned because of the need for heavy capital injections to keep the movie studio producing, plus worries about a Hollywood shake-out perceived to be on the

horizon because of a glut of movies and soaring production and marketing costs.

Uncertainties over the status of the MGM video library, which includes the James Bond series and is licensed to Time Warner until 2003, have also raised concerns.

For the conservative Polygram Filmed Entertainment, one of the companies most consistently linked to the sale, the purchase would mark a decisive move into Hollywood with one of the best-known and least-exploited brands in the world.

Other bidders most often linked with the impending deal include entrepreneurs well versed in the ways of the US film industry and funded by assorted investors.

New Regency is controlled by Mr Arnon Milgrom, an Israeli financier, who is backed by Australia's Mr Kerry Packard and Samsung, the South Korean electronics concern. His films include *Friday* and *Under Siege*, and are distributed by Warner Bros.

Morgan Creek is believed to have backing from Caspary, another South Korean conglomerate, and Fujisanki

Communications, the Japanese media concern, too, has close links with Warner, which may tend to favour Polygram or another outsider. The impending merger of Turner Broadcasting System with Time Warner is being reviewed by the US anti-trust authority.

Since a deal to sell MGM to a Warner affiliate would probably prompt further investigation, its owner, Cdid Lyons, might prefer a quicker sale to another buyer, a quick-cleanser split from its movie assets with have cost it an estimated \$3bn in running costs since 1992.

NEWS DIGEST

## AT&T in Internet service merger

AT&T New Media's Business Network is to be merged with Industry.Net, an electronic commerce venture, to create a new company focused on providing information and electronic commerce services to businesses on the Internet.

The new company, called Nets Incorporated, will be headed by Mr Jim Manz, who joined Industry.Net in January as president and chief executive. He was formerly chairman and chief executive of Lotus Development, a personal computer software company acquired last year by International Business Machines.

Nets Incorporated will combine the Business Network's business news and information resources with Industry.Net's online marketplaces for business-to-business commerce. Financial terms of the transaction were not revealed, but AT&T will become a minority owner of Nets Incorporated and will be represented on the board of the new company. Industry.Net, a five-year-old company that launched its Internet services last year, has attracted more than 200,000 industrial equipment purchasers and 4,500 vendors of equipment whose product catalogues appear on the Industry.Net Web site.

Mr Manz said that AT&T, which will license the use of its name to Nets Incorporated, would help to draw more users to the electronic commerce services. "One of the keys to building successful buying and selling communities on the Web is having compelling content," he said.

*Louise Kohoe, San Francisco*

## Sara Lee to buy Lovable Italiana

Sara Lee, the US food and consumer products group, is making the latest in a series of European acquisitions by agreeing to buy Lovable Italiana, a leading Italian maker of underwear, which is marketed under the Lovable brand name.

Lovable has annual sales of about \$15m, some of them in Italy, where it has an established distribution network, and the rest through exports to other European countries. Sara Lee said the acquisition was consistent with the company's plan to build up its portfolio in intimate apparel brands, which includes Dim, Playtex, Bali and Wonderbra.

In April, Sara Lee paved the way for a big expansion of its processed meat business in Europe by announcing that it had agreed to buy the French processed meat producer Aoste, one of Europe's largest processed meat companies, with annual sales of about \$50m. Both deals are expected to close this summer, subject to regulatory approval.

*Richard Tomkins, New York*

## TCI and News Corp in cable deal

News Corporation's 24-hour television news service, the first substantial challenger to the established international Cable News Network, will be piped to 10m US homes this autumn by Tele-Communications Inc, the leading cable television provider. TCI, which gains an option to take a 20 per cent non-voting stake in the channel as part of the deal, will roll out the new service to 90 per cent of its 14m customers in the next two years.

The agreement, announced yesterday, tightens links between TCI and Mr Rupert Murdoch's News Corp, which already includes a 50:50 partnership in a projected global network of sports television services. Reports that Mr Murdoch was prepared to pay cable providers as much as \$10 for every subscriber signed up are understood to have prompted ABC, the Disney-owned TV network, to shelve its plans for 24-hour news.

*Christopher Parkes, Los Angeles*

# Alumax aims to make its metal more precious

The US group is focusing on high-value output as well as cheap primary aluminium, says Kenneth Gooding

Mr Allen Born, chairman of Alumax, third largest of the US aluminium groups, says he wants to attract more European shareholders because they tend to be long-term holders. He suggests, only half-jokingly, that for many US shareholders, "36 days is long-term".

His jaundiced view of American investors springs partly from a recent skirmish with Kaiser, a smaller US aluminium group that threatened to force through a merger with Alumax.

Mr Born and his board fought off these overtures, something they were well-prepared for. Only 18 months ago they looked closely at acquiring Kaiser, which is 60 per cent owned by Maxxam, a quoted group controlled by US financier Charles Hurwitz. "The deal did not make sense," says Mr Born. "We did not see sufficient synergies. We did see major problems."

Kaiser's chief executive, Mr George Haymaker, claimed, when backing away in March, that there had been "every indication" Kaiser would have received "very significant support" from Alumax shareholders. However, an aggressive approach by Kaiser "would not likely result in a constructive dialogue between the companies".

Fewer than 10 per cent of Alumax's shareholders are in

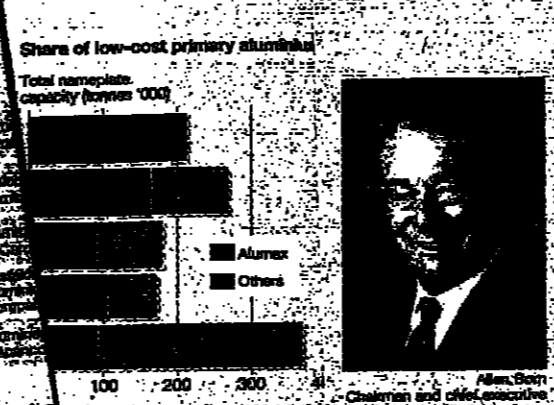
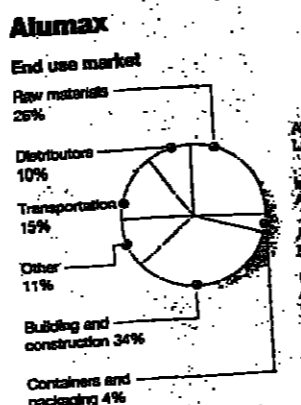
Europe, in spite of the group's being listed on the Belgian bourse. Mr Born expects a listing on the London Stock Exchange via an introduction by broker SBC Warburg within the next few days, to help increase the number.

Alumax, which is also quoted in New York and Toronto, employs 15,000 in more than 100 plants, mainly in the US, but is known in Europe because of its Kawneer subsidiary, which makes engineered architectural building products.

Alumax, which has revenues of \$2.5bn and assets of \$3bn, is less than three years old in its present form. It was part of Amax, whose non-aluminium assets were merged with Cyprus Minerals on a 50-50 basis in 1993.

Mr Born, now 63, who joined Amax in 1987, engineered the Cyprus Minerals deal, which also involved Alumax shares being distributed to Amax holders. He agreed to spend the first five years after the split-off as chairman and chief executive of Alumax. Mr Born is also vice-chairman of Cyprus Amax.

At Alumax he has been spearheading substantial changes, focusing operations on specialised, high-value products as one of the world's lowest-cost producers of primary aluminium. Alumax is also



looking for growth in developing country markets.

Nowhere is this re-positioning more obvious than in Alumax's transformation of its downstream businesses. In January it paid \$430m cash for Cressona, a private company that expanded Alumax's downstream capacity by 30 per cent. Capital projects could result in another 15 per cent expansion by the middle of next year, representing total downstream capacity expansion of more than 50 per cent in 18 months.

Cressona turned Alumax into the world's biggest aluminium extruder - doubling its capacity to produce extrusions - and Mr Born says the industry expects the supply of extrusions to grow by more than 10 per cent a year for at least the next five years.

On conservative estimates, Alumax should be able to see annual growth of 4 per cent to 5 per cent and this would raise its annual extrusion output to more than 800m pounds. "Under the right circumstances we could grow at a rate of closer to 10 per cent a year and that would top our goal of 1bn lbs a year."

Mr Born worked on the Cressona deal for a year and at the end of that time paid the price he had first suggested. Cressona, which had revenues of

\$490m and shipped 360m lbs of aluminium parts annually, had been consistently profitable for 15 years but needed to go into an entirely new business if it was to continue growing.

Also, to take advantage of demand from carmakers, which need to make lighter vehicles, Alumax has launched a series of plants to make semi-solid forged aluminium parts. Born says this technique "enables you to produce a near-finished part with one swift stroke of a forging press".

As Alumax wishes not only to keep pace with its own primary metal requirements, but also to continue to sell about 80 per cent of its aluminium output to other customers, it is having to consider adding to its smelting capacity from 2000 onwards. Iceland is the most likely location.

Another indication of Alumax's new approach was the conversion of its Texarcana, Texas plant from the production of can sheet and lid stock to a general purpose mill - marking Alumax's exit from the can stock business.

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COMPANIES AND FINANCE: ASIA-PACIFIC

NEWS DIGEST

### Derivatives revamp urged in Australia

A government advisory committee has recommended a shake-up of Australia's derivatives markets. The changes will essentially remove the distinction between futures and securities-based products, and allow any authorised exchange to handle standard derivatives transactions. The draft report, from the Companies and Securities Advisory Committee, follows a long tussle between the Sydney Futures Exchange and the Australian Stock Exchange. The former is permitted to trade futures, and the latter securities and securities-related products such as options.

The two exchanges became embroiled in a legal battle two years ago when the SFE said it would launch "individual share futures" - covering individual stocks such as BHP. The ASX countered with some deep "in the money" call options with low exercise prices - effectively replicating some of the futures contracts' main features.

Under the CASAC proposals, both the SFE and the ASX could seek to be general derivatives exchanges. Once accepted by the authorities, they would be entitled to trade any class of derivative, including at least part of the large market in over-the-counter customised derivatives. The CASAC report also suggests that new derivatives exchanges be permitted, subject to ministerial approval. It acknowledges that technological changes could allow for direct screen-based trading - with minimal input from brokers - and recommends that this be considered. "Future technological developments could reduce, if not eventually eliminate, the role of brokers as intermediaries on some exchanges," it says. "The regulatory controls should be sufficiently flexible to accommodate the possibility of non-intermediated as well as intermediated derivatives exchanges."

The Sydney Futures Exchange welcomed the report. "Hopefully, this will put an end to any further attempts to divide up territory and put artificial roadblocks in the way of the SFE offering a full range of derivatives," said Mr Les Hosking, chief executive. The advisory committee will seek submissions on the report until the end of August.

*Nikki Tait, Sydney*

### Renison builds Cudgen RZ stake

Renison Gold Fields, the Australian mining group in which Britain's Hanson holds about 40 per cent, has acquired a 19.9 per cent stake in Cudgen RZ from a subsidiary of South Africa's Cencor. It is also making an offer for the remaining shares at the ASX. Cudgen is an Australian-listed company whose main interest is a 50.1 per cent stake in Consolidated Rutile, the mineral sands producer with operations in Australia and West Africa, including a 50 per cent interest in Sierra Rutile in Sierra Leone.

The bid by RGC values Cudgen at around A\$90m (US\$63.3m). Minco Resources, the US-based subsidiary which sold the initial 19.9 per cent to RGC, still holds a further 30 per cent. RGC said yesterday Minco had indicated it would accept an offer in respect of this stake in the absence of a higher bid. RGC said the offer was designed to give it operational control over CRL "with the immediate priority being to take a majority holding in Cudgen". It said it did not expect to make an offer for the minority holdings in the mineral sands group.

The bidder said it wanted to strengthen its position as a significant mineral sands producer. Both companies are big producers of rutile and zircon. CRL accounts for about 25 per cent of Australia's rutile production and 10 per cent of zircon. Its main mining operations are on North Stradbroke Island east of Brisbane. Shares in Cudgen yesterday surged 74 cents, or almost 50 per cent, to close at A\$2.22.

*Nikki Tait*

### Van der Horst expands

Van der Horst, the Singapore engineering and infrastructure group, has agreed to buy 35 per cent of PT Super Indah Makmur, the Indonesian packaging company, for Rp48.49bn (\$1.7bn). It said it would also tender to buy another 14 per cent of the company. Van der Horst said the purchase of the stake in the Indonesian company, which is quoted on the Jakarta Stock Exchange, was in line with its objective of establishing a listed vehicle in each of the main countries in which it operated.

Van der Horst said it had acquired the shares from PT Topas Investindo. It said it would finance the purchase through a combination of internal resources and debt financing. The acquisition was not expected to have any material impact on its group earnings per share for the current year ending September 30 1996.

*Reuters, Singapore*

### Garuda listing in 1988

Garuda, Indonesia's state-owned air carrier, will be listed on domestic stock markets in 1988 after restructuring its finances, the official Antara news agency said yesterday. The government has said on several occasions it planned to list Garuda and some other state-run companies on the Jakarta and international stock markets as part of a move to reduce mounting debt.

Mr Soepono, Garuda's president, was quoted as saying: "Garuda Indonesia will enter the domestic stock markets in 1988 after restructuring its capital and organisation." The government has said it would pay off Garuda's debt, worth Rp1.6bn, for the purchase of nine aircraft. This would later be converted into equity in the company. Garuda has nine aircraft on order from Boeing. It reported profits of Rp350.6bn in 1984, up from Rp7.7bn in 1983.

*Agencies, Jakarta*

### Nihon Cement back in black

Nihon Cement, one of Japan's three largest cement companies, said yesterday it swung to a consolidated pre-tax or recurring profit of Y3.49bn (\$32m) for the year ended March 31 from a loss of Y2.33bn a year earlier. Sales advanced to Y327.16bn from Y314.65bn last time. The latest results compare with Nihon Cement's forecast for consolidated pre-tax profit of Y3bn and sales of Y333bn. For the current fiscal year, which ends on March 31 1997, the company said it expected to post group pre-tax profits of Y7.6bn and sales of Y349bn.

*AP-DJ, Tokyo*

### Asustek sets IPO price

Asustek Computer, one of the leading makers of computer mother boards, has set a tentative price of NT\$96 each for the 25m shares slated to be floated in its initial public offering, according to an official at lead manager Grand Cathay Securities Corp. The selling price is one of the stock market's highest in recent years.

*AP-DJ, Taipei*

## Petronas taps potential of sanction-free S Africa

Its investment in Engen comes as oil industry controls are being dismantled, writes Mark Ashurst

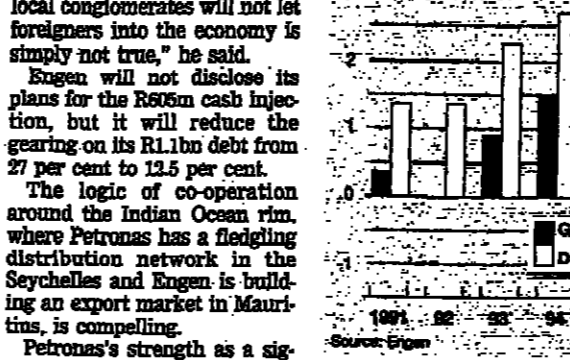
The acquisition by Petronas, the state-owned Malaysian oil and gas company, of a 90 per cent stake in Engen, the South African oil refiner and retailer, was an unexpected omen for a liquid fuels industry on the brink of radical change.

"It is hard to find any part of the oil business where bigger is not better," said Mr Jacques Piccard at broker Smith Borkum Hare in Johannesburg.

South Africa has seven domestic oil companies, giving it the highest concentration by market size in the world, and there is clear scope for economies of scale. Until now, retail petrol prices and profit margins have been set by the state-run Central Energy Fund, which managed the nation's fuel reserves during the sanctions era.

The relaxation of controls on crude oil imports last year was widely seen as the first step in the creation of a more competitive industry. The Petronas deal, believed to be the largest single foreign capital investment in South African history, is the latest evidence of restructuring in the local economy. When Engen stock

### South African refinery capacity



stake on completion. "We are looking for a smaller stake in a new operation - a normal portfolio investment. Criticism that local conglomerates will not let foreigners into the economy is simply not true," he said.

Engen will not disclose its plans for the R60m cash injection, but it will reduce the gearing on its R1.1bn debt from 27 per cent to 12.5 per cent.

The logic of co-operation around the Indian Ocean rim, where Petronas has a fledgling distribution network in the Seychelles and Engen is building an export market in Mauritius, is compelling.

Petronas's strength as a significant oil trader should help guarantee Engen a stable supply of crude and strengthen the negotiating position of both groups in the international market. "There are terrific opportunities for crude procurement and trading," says Mr Rob Angel, Engen chief executive.

The real benefits of the deal will take time to emerge. Engen leads the South African retail market with a 24 per cent share, but has lost ground from its peak of 26 per cent. Its unlisted competitors, notably Shell and BP, have exploited

increasingly competitive supplies of imported crude. A merger with Engen would increase its share of the retail market from 7 per cent to a combined 31 per cent with scope for improved efficiencies at Engen's refinery.

Previous talks were curtailed by a dispute between Sasol and Total over a joint refining venture. That issue has been resolved and Engen can return to the bargaining table, strengthened with its new Petronas shareholding.

There is scope, too, for technical improvements at Engen's refinery. South Africa was one of the world's four fastest growing energy markets in 1986. Demand for liquid fuel is growing at 1.5 times GDP and will exceed current capacity by 2000.

Further synergies are possible in the upstream business, where Engen has a 60 per cent stake in its recently listed subsidiary Energy Africa, which has extensive prospecting rights to oil and gas fields.

Mr Dato Hassan Marican, Petronas chief executive, describes the investment as "not just a corporate deal" but "a partnership and a commitment to the entire continent of Africa".

His claim lends substance to the argument of many South African politicians that the country needs to re-fashion its economic allegiance with Europe, a relationship which dates from the colonial era, and develop closer ties with the tiger economies of south-east Asia.

It is also ironic that the Petronas investment is likely to scupper Pretoria's plans to merge its assets into an integrated, state-owned oil and gas company.

## A deal that shows the way forward for the oil industry

turnover of \$900m a year.

But many observers foresee strong growth emerging over the next decade from newly industrialising countries. And these are likely to be the areas of the world's most rapidly growing energy markets.

"Petroleum of Indonesia, and the Middle East all have the potential to become 'eastern majors'," says Philip Lambert of London-based bankers Kleinwort Benson, which advised Petronas on the Engen deal.

Of the three, Petronas, which wants 30 per cent of its gross revenues from sources outside Malaysia by 2006, is seen as the most advanced in terms of commercial competence and confidence to compete against the established western companies.

Unlike many state oil companies, it has a relatively high degree of independence from the government. It has strong relations with several

Middle East countries including Yemen, where it is involved in a refinery and in other Islamic countries in south Asia and Africa. But Dato Hassan Marican, the Petronas chief executive, "did not want to use politics to open the door" to the Engen deal, says Mr Simon Parker, a Kleinwort director.

Proof that politicians were not involved is that the deal remained confidential, said Mr Lambert. But he admits the good political links

provided South Africa and Malaysia with a favourable backdrop.

So can the Engen/Petronas deal be replicated? Mr Lambert believes there are "a whole range of alliances to be done". The key, he said, is to link minority equity stakes to a commercial and strategic plan in a way that does not threaten the interests of either company. "Autonomy for the local management is a key issue," adds Mr Lambert. "Western majors often find that point difficult."

### Azon board recommends A\$300m bid from ITW

Illinois Tool Works, the diversified Chicago-based group, has come to the rescue of Azon, the Australian manufacturer, with a A\$300m (US\$237m) takeover bid.

The Australian company, spun off from the Boral building materials group three years ago, had been trying to fight off a lower offer from Pacific BBA. Azon said yesterday it was recommending shareholders to accept the ITW offer in the absence of any higher bid.

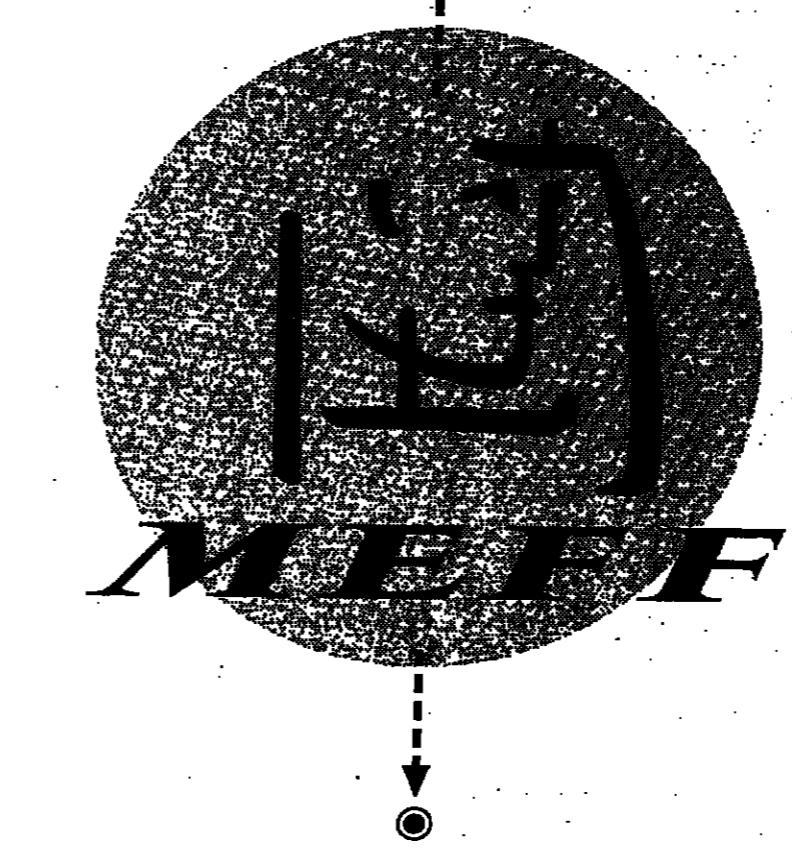
The ITW bid is worth A\$240 per Azon share, and shareholders will also get a special dividend of 7 cents per share.

Pacific BBA, another Australian company involved in automotive components, plastic products and construction-related supplies, was offering one of its own shares plus A\$1.45 in cash for two Azon shares or a pure cash alternative of A\$2.10 per Azon share. Its cash alternative put a price-tag of about A\$260m on Azon.

Azon said the new bid - which is subject to approval from Australia's Foreign Investment Review Board - was in the A\$2.40-A\$2.71 a share range suggested by a recent independent adviser's report and represented "a clean cash offer". It said it had a "close working relationship" with Signode Corporation, part of the ITW group, since the 1980s and was no longer in talks with any other potential third party bidders.

Pacific BBA said it would await formal details of the bid before deciding its next move.

ITW had sales last year of more than US\$4bn. Its manufacturing activities include construction fasteners and packaging systems. Azon's product range from ropes and strapping to steel and iron castings and metal pressings.



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### Room shortage lifts Indian hotels

India's leading hotel companies recorded strong profit increases for the year to March as luxury hotels reported occupancy rates of 80 per cent - some of the world's highest.

The groups were boosted by near 10 per cent growth in tourist arrivals and the shortage of quality accommodation in the major Indian cities which enabled them to raise room tariffs.

Analysts said the outlook for the industry this year was even better because no new capacity had been created in the big cities.

The industry estimates India will need at least 125,000 hotel

rooms by the turn of the century. At the moment it has about 60,000. Shares in hotel companies remain in strong demand, particularly from the foreign institutional investors.

Indian Hotels, the industry leader belonging to the Tata group and owner of the Taj chain, reported operating profits up 77.5 per cent to Rs2.41bn (\$69.15m) on the back of a 43.3 per cent increase in turnover to Rs5.47bn.

Net profits were up 71 per cent to Rs1.41bn, after Rs204m of depreciation, Rs412m of interest and Rs390m of tax. The company is recommending a dividend of Rs7.5 a share, up from Rs5.5 last time.

ITC Hotels, part of the ITC

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COMPANIES AND FINANCE: UK

New Woolwich chief backs float

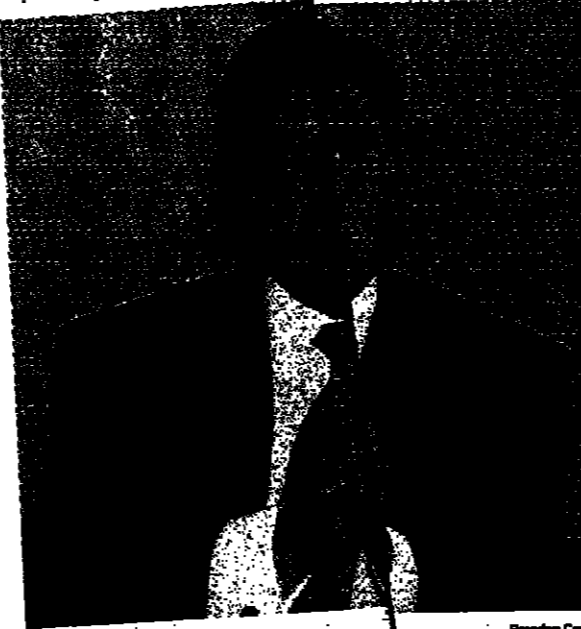
By George Graham, Banking Correspondent

The Woolwich Building Society yesterday ended three months of speculation over whether it was still on course for a 1997 stock market flotation when it appointed a new chief executive.

Mr John Stewart, the group operations director who has spearheaded the Woolwich's expansion into the insurance industry and on to the Continent, will replace Mr Peter Robinson, who was forced to resign in April after a row over his expenses.

Mr Robinson's resignation raised doubts over how firmly the Woolwich was committed to the plans it announced in January to convert into a bank and float on the stock market.

Banks and insurance companies which have been eager to buy a building society hurriedly dusted off their files on the Woolwich, hoping its sudden management hiatus might lower the price. But Mr Stewart said yesterday the society was "hang on schedule" for conversion and a flotation probably in the middle of next year.



John Stewart: hang on schedule for a flotation

"I think there has maybe been a feeling that people could get this business on the cheap. Well, if you are serious, you are going to have to put up a lot of money," he said. He acknowledged the Woolwich had more telephone calls about an acquisition.

"We haven't had as many enquiries as we had last year. It has been a bit quiet." Mr Robinson yesterday said he had not had more telephone calls about an acquisition. "We haven't had as many enquiries as we had last year. It has been a bit quiet."

Mr Stewart said the converted Woolwich would not be a large universal bank, but would be "big enough to compete on our own in the sector we have chosen. We don't need a partner. If someone needs us, they are going to have to pay a very high price for a group of companies that is now extremely successful."

The society is one of the largest UK mortgage lenders with 228m (£42.8m) of assets at the end of last year. Sir Brian Jenkins, the society's chairman, said Mr Stewart had been carefully measured against a field of external candidates and was "without question, the right man to lead the Woolwich to conversion and flotation next year."

However, the selection process has taken longer than the Woolwich had originally hoped. Mr Robinson yesterday applauded Mr Stewart's appointment. "I think he is a natural successor. It's a good appointment to keep them on course for conversion."

Woolwich officials said a settlement with Mr Robinson was expected this week.

LEX COMMENT Woolwich

That Mr John Stewart has been with the Woolwich almost all his working life is no criticism of the building society's new chief executive. But by opting for a relatively unknown, as opposed to a heavyweight outsider, Woolwich has done nothing to increase its chances of making it to conversion next year as an independent entity. The good news is that however much the board may balk at the independence a takeover would almost certainly serve members' interests better.

For one thing, a bidder would have to offer a premium to win control, and members would get their cash windfall more quickly. For another, Woolwich's medium-term prospects look distinctly mixed. If members hang on to their shares after conversion, they face a strong likelihood that mortgage-lending margins will come under further pressure. And like so many others in the financial services sector, Woolwich is filled with an ill-defined enthusiasm to rush out and make acquisitions. With five years protection from takeover on offer, after conversion, there are few disciplines to keep a spending spree under control.

Fortunately, the Woolwich's keen advocacy of consolidation in financial services will make it rather hard to argue that a bidder has no case. If Mr Stewart thinks it makes sense for the Woolwich to buy a life insurer or another building society, the logic should work the other way round. That in practice, a bidder could always take a leaf out of Abbey National's book when it was courting National & Provincial and make its bid public.



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Zeneca wins US approval

Zeneca, the UK's third largest drugs company, has won approval to sell its new Merrem antibiotic in the US, the world's biggest medicines market. Although Zeneca is best known for cancer and heart disease drugs, Merrem promises to be one of its more important products. Analysts' peak sales forecasts range up to \$500m (822m) a year.

Mayflower adjourns EGM

Mayflower engineering company adjourned its EGM today after its position after its takeover bid for Puller US automotive group, was trumped by the Houston-based conglomerate.

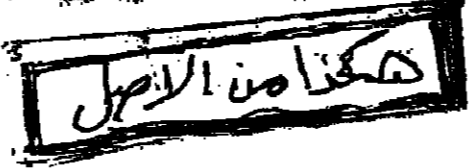
Table with 5 columns: Company Name, Dividends, Total, etc. Includes American Endeavour, App'l's Heliographs, BTP, etc.

Willis Corroon to sell US offshoot for £21m

Willis Corroon yesterday announced plans to sell its US life and health reinsurance subsidiary for \$22.5m (£21m) cash, completing the insurance broker's withdrawal from active underwriting. The sale of Nashville-based Consumer Benefit Life Insurance follows the completion last year of Willis' withdrawal from non-life insurance with the Gryphon group of US insurance companies.

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## Tullow Oil launches £30.3m rights issue

By Jane Martinson

Tullow Oil, the Dublin-based oil and gas exploration and production company, has launched a 1-for-6 rights issue to raise £30.3m (\$46.55m) for developing existing licences and further exploration. The issue, of 80p a share, is underwritten by Riada, Hoare Govett's Irish broking arm. The shares closed up 3/4p at 89 1/2p yesterday. Mr Aidan Heavey, chief executive, said most of the money would be spent on appraising some 16 wells in Pakistan, four of which have already been designated as commercial discoveries. The rest will be spent on licence development in Syria and on new sites in India and Bangladesh. "We have spent a lot of time and money building up our acreage position over the past two years. We had to raise cash to develop these assets quickly and to raise potential for our shareholders."

Takeover speculation mounted in the sector after Statoil's £203m takeover of Aran Energy in November, but Mr Heavey, who helped form Tullow nine years ago, said the group would not welcome potential takeover moves. "We have not yet developed our assets and we have no intention of being taken over until we know exactly what those assets are worth," he said. The company, which is listed on the London and Irish Stock Exchanges, last raised capital two years ago with a \$5.5m placing and open offer at 22p a share. Production in Senegal and the UK helped the company to a 52 per cent rise in 1995 operating profits to £1.97m (£2m) on revenue 47 per cent higher at £5.3m. The company is yet to pay a dividend.

## BTP on acquisition trail

By John Authers

BTP, the speciality chemicals group, yesterday predicted it would make further substantial acquisitions after reporting a 19 per cent increase in profits, before £7m of exceptional charges, to £44.5m (\$68m).

Including the charges - £1.53m for rationalisation in the adhesives and textile coatings division, and a loss of £5.43m on the sale of the polymers division - pre-tax profits for the year to March 31 showed little change at £37.5m, on turnover ahead 18 per cent to £382.1m.

Mr Steve Hannam, chief executive, was bullish on pros-

pects for the current year, saying it presented "more new opportunities for growth than has been seen before".

The results were achieved despite difficulties for the chemical industry caused by sharply rising raw materials prices.

Mr Hannam said: "We've got very small borrowings, so we would be looking to buy with cash. It's a good time to have a strong balance sheet, and we have the capacity to make quite a big acquisition."

During the year, BTP bought TCC bactericide for soaps from Monsanto for £3.7m, and Incal Safety, an equipment rental

business, for £1m.

No further diversification is planned; any purchases will fit with current core businesses. There are unlikely to be any further disposals, however, after the sale in June of the polymers business for £5.5m.

Mr Hannam added that he had no intention of selling the safety equipment business, although it has little link to the rest of the company's activities. He said it was a good cash generator and was also counter-cyclical to the chemicals market.

BTP is also looking for further organic growth, having made record capital expenditure of £21m last year.

## A smiling optimist at Trafalgar's helm

Mr Erik Tonseth exudes all the confidence, or bravado, of a man who has just paid more than £900m for Trafalgar House, one of Britain's best known companies. "I am sure," he smiles "that there are no black holes for us to discover."

Shareholders of Kvaerner, the Norwegian engineering and shipbuilding group of which Mr Tonseth is chief executive, must hope his optimism is not misplaced. They will not want to be reminded that Sir Nigel Brookes, founder and former chairman of Trafalgar House, displayed similar confidence when the group bought Davy Corporation, the loss-making engineering and metals processing business in 1991.

Continued losses at Davy and other acquisitions were among the main reasons control of Trafalgar was lost to Hongkong Land in 1993. The Kvaerner boss has completed a preliminary investigation of the businesses, which include John Brown and the Cunard cruise line, as well as Davy. He has concluded that the £313.1m provisions announced last year by Trafalgar House are more than enough to cover any contingencies.

In addition to taking stock, Mr Tonseth has also embarked on a substantial overhaul of the management structure and operating culture at Trafalgar House.

He has swept away the semi-autonomous structure which allowed divisional executives, often characterised as barons, to set their own agenda, within financial guidelines established by the main board.

He is replacing this with a more centrally controlled business with all the eight divisional heads of the merged Kvaerner/Trafalgar group working closely together at a

new head office in St James's, central London. Mr Tonseth, who is moving to England with his family, considers Trafalgar's existing West End offices too large for the tight-knit senior management community, with short lines of communication, that he is seeking to establish.

For the Scandinavian chief executive, Trafalgar has long been his preferred international partner, in spite of Kvaerner's failed bid at the end of last year for another construction group, Amec.

**Having achieved the scale to catapult Kvaerner on to the international stage, Mr Tonseth needs to extract a better performance from Trafalgar, which last year reported operating losses of £108.4m**

He says that unlike previous management at Trafalgar, the strategy will be determined by operational managers with expertise in industrial engineering rather than financial engineering.

Executives will be more closely associated with markets and production processes, and therefore better placed to carve out improved margins in an industry which Mr Tonseth admits is suffering from over-capacity.

Kvaerner realised that to win international construction and engineering work, it needed to be much bigger, and to have, in Mr Tonseth's opinion, "a visible presence in London". The Trafalgar acquisition also reduces Kvaerner's dependence on shipbuilding, another industry suffering from overcapacity.

Kvaerner's shipbuilding profits collapsed in the first quarter from Nkr3.1bn (£310m) to just Nkr365m. The company, moreover, endured volatile trading conditions in its other main businesses - oil and gas equipment, mechanical engineering and pulp and paper equipment.

Kvaerner intends to combine its higher margin equipment manufacturing with Trafalgar's broader construction and engineering skills to offer customers a comprehensive turnkey service.

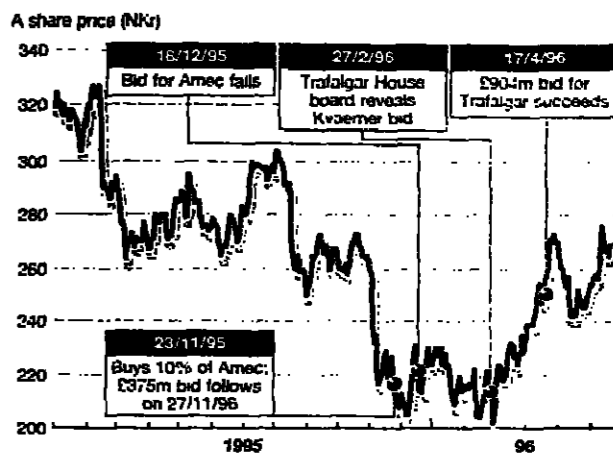
The enlarged group, which should derive considerable benefits from increased purchasing power and the pooling of technical expertise, will be a stronger contender for large oil and gas contracts in areas such as the North Sea.

Mr Tonseth recognises that to be a credible bidder for such orders, the group will need a strong balance sheet. The same applies if it intends to invest in the growing number of privately financed infrastructure projects.

More immediately, he needs to reduce net debt - estimated by SBC Warburg to be Nkr13.66bn, representing gearing of 106 per cent. If goodwill is excluded, under British accounting rules, gearing rises to 180 per cent.

Kvaerner plans a £1bn disposal programme to offset the

Kvaerner



Source: FT Estel

costs of the acquisition and raise funds for investment.

Of that total, more than £350m has been raised by disposals made by the previous Trafalgar management, including the Riz Hotel and Ideal Homes, the UK housebuilding business.

Although most analysts expect Cunard, Trafalgar's luxury cruise line, to be sold shortly, Mr Tonseth appears to have given it a two-year stay of execution - pending its return to profitability. He has vowed not to sell any business without making a profit on the deal.

In the meantime, he has identified a portfolio of shareholdings which do not fit with the group's new strategy. These include a 26.1 per stake in Amec, expected to raise more than £50m, and 17 per cent of the Bergesen shipping group, worth an estimated £160m.

Mr Tonseth, who says the company is not under pressure to sell any one asset to make its £1bn target, plans to sell Trafalgar's commercial property portfolio of mainly offices inside London's M25 orbital motorway. His ambition is clear. Kvaerner, following the Trafalgar acquisition, claims to be one of the world's five largest largest construction and engineering groups in terms of overseas work.

Having achieved the scale necessary to catapult Kvaerner on to the international stage, Mr Tonseth needs to prove he can extract a better performance from Trafalgar, a company which last year reported operating losses of £108.4m.

He admits it will be a tough task. "There have been a lot of problems here in the past, but we are moving in a very different direction... there is nothing that cannot be handled."



Bullish: (L to R) John Kettleley, chairman, Steve Hannam and Robert Martin, finance director

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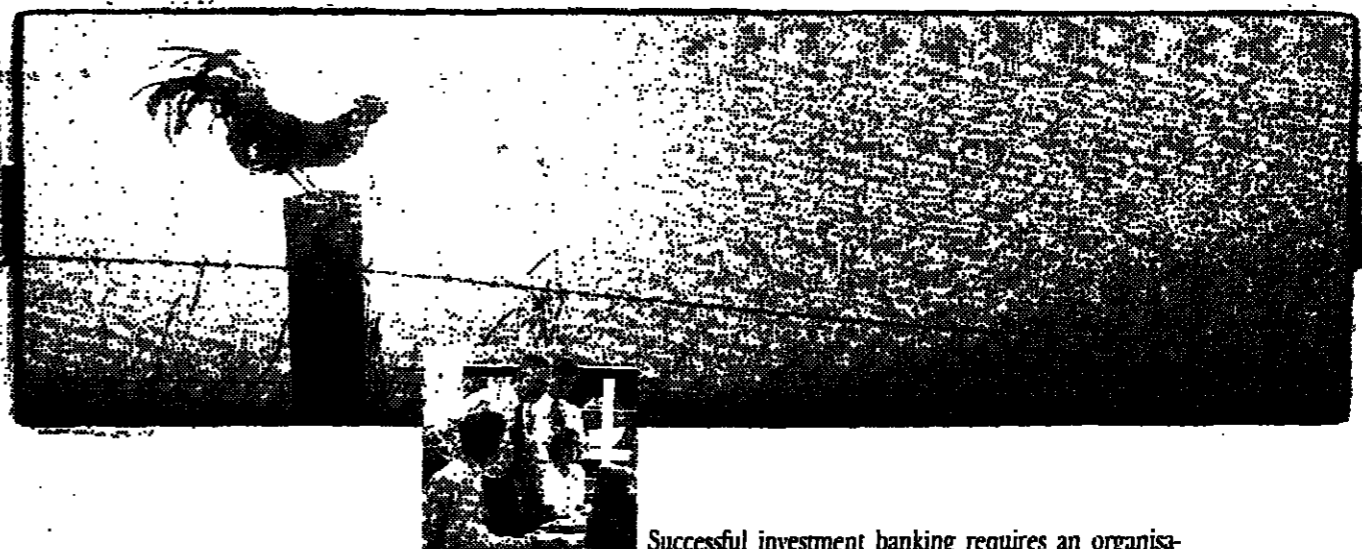
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Chase Manhattan Bank (Switzerland) 63 Rue du Rhine CH-1204 Geneva, Switzerland

By: The Chase Manhattan Bank, N.A. for and on behalf of Burmah Castrol Capital (Jersey) Limited 25th June, 1996

## Due Diligence



Successful investment banking requires an organisation committed to providing a consistent and professional standard of banking service. As a major Nordic banking group, Den Danske Bank has considerable placing power and holds a leading position in the Nordic equity and fixed-income capital markets.

The Investment Banking division of Den Danske Bank has a track record of close collaboration with clients to implement their business strategies - analysing alternative procedures and their implications, preparing valuations, arranging public offerings and private placements and assisting in mergers and acquisitions negotiations.

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Telephone: +45 33 44 00 00

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### Standard Chartered PLC

(Incorporated with limited liability in England)

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Undated Primary Capital Floating Rate Notes of which £150,000,000 comprises the Initial Tranche

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three month period (92 days) from 24th June 1996 to 24th September 1996 the Notes will carry an interest rate of 6 7/8% per cent per annum. The interest payment date will be 24th September 1996. Coupon No. 45 will therefore be payable on 24th September 1996 at £761.86 per coupon from Notes of £50,000 nominal and £76.20 per coupon from Notes of £5,000 nominal.

### J. Henry Schroder & Co. Limited

Agent Bank

### N&P

£150,000,000

Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 20th September, 1996 has been fixed at 6.0625% per annum. The interest accruing for such three month period will be £152.39 per £100,000 Bearer Note, and £1,523.91 per £1,000,000 Bearer Note, on 20th September, 1996 against presentation of Coupon No. 16. Value Bank of Switzerland London Branch Agent Bank 20th June, 1996

### U.S. \$150,000,000

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INTERNATIONAL PEOPLE

Sihler dials up a new top job



Ron Sommer, the man determined to turn Deutsche Telekom into the world's leading telecoms operator, may be relieved to see the back of Rolf-Dieter Leister, who last week said he would no longer head the company's supervisory board.

When he was at Henkel the company went public - an especially useful experience given Deutsche Telekom's share offering later this year.

BHP's man of steel BHP, the Australian resources group, has drafted in Ian McMaster, currently its head of operations in China, to help conduct a 12-month strategic review of its steel division.

McMaster has headed BHP's interests in China (steel and otherwise) for the past year. His new challenge, according to Ron McNeilly, head of BHP Steel, will be to bring together the various divisional assessments already under way.

mentally, the review will look at corporate options over the next two decades. As one BHP insider puts it: "The technical choices are pretty diverse at present".

Carpenter to head EIB The European Investment Bank (EIB) has stuck with its tradition of picking an insider for secretary general, with the announcement that Francis Carpenter is to succeed Thomas Oursin at the head of the EU's Luxembourg-based financing body, from July 1.

Carpenter (pictured), who was educated in England, France and the US, started his financial career with Citibank and Banque Indo-Suez before coming to rest at the EIB in 1975. He moved steadily up the organisation,

most recently becoming director of credit and monitoring in the EU, with responsibility for a loan book of Ecus5bn (\$117 bn). Oursin, who is retiring after 22 years with the EIB, has been secretary-general since 1994.

Tough times at Sidek Luis Rebollar, who next month takes over as chief executive of Sidek, Mexico's troubled steel and tourism conglomerate, has a real challenge on his hands.

His stint at the company will be very different from his previous experience as an executive at Ericsson and as head of Crisoba, Scott Paper's Mexican subsidiary. For Sidek is not the Mexican outlet of a respected international corporation. Rather, it is a company that grew too far.

is thought to be close to Roberto Hernández, the head of Banamex, Mexico's largest bank.

New boss for OMLX Peter Cox, 48, has been appointed chief executive of OMLX, the London-based securities and derivatives exchange which is part of OM Group of Sweden.

Cox spent 17 years with the London Stock Exchange - where he was responsible for the creation of the SEAQ International market, the SEQUAL on-line trade confirmation service and the design of the Tailsman settlement system - before joining OMLX in 1993. At OMLX he takes over from Lyndon Jones, who has joined the International Petroleum Exchange.

U.S. \$200,000,000 B.B.L. International N.V. Floating Rate Notes Due 2001. Guaranteed on a Subordinated Basis as to payment of principal and interest by BBL Banque Bruxelles Lambert S.A./ Bank Brussel Lambert N.V.

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ON THE MOVE

Richard Currie, 59, who with Galen Weston, 55, has led the 20-year resurgence of the LOBLAW supermarket chain in Canada, is taking the helm at George Weston, the Weston family's principal Canadian holding company. He remains president of Loblaw and Galen Weston remains chairman of both companies.

relinquished his title as president of ABYTE-PRICE, to become chairman. He continues as chief executive of the Canadian paper group, a post he has occupied since 1990.

Pierre Murat joins MORGAN STANLEY's Paris office on July 8, as an executive director in the fixed income department. He will also join the Morgan Stanley operating committee. He joins from J P Morgan's Paris office, where he was head of fixed income institutional sales for France.

Yoni Cohen, previously general manager of UK satellite television channel Bravo, has been appointed to the new position of vice-president, television and broadcasting for POLYGRAM FILMED ENTERTAINMENT.

vice-president and chief operating officer at DEUTSCHE BANK North America.

Louise Rousseau and Andrew Tsai, two of the three managing directors of the Hong Kong head-hunting firm RUSSELL REYNOLDS, have left the company.

David Barry, 52, chairman and chief executive of Triangle Pharmaceuticals, a company he formed in 1986, has been appointed to the board of MOLECULAR BIOSYSTEMS.

appointed president and chief executive of NEC ELECTRONICS INC, the fourth-largest seller of semiconductors in the US. He takes over from Kunishiro Sato, who was promoted to vice-president of worldwide semiconductor operations for NEC in Tokyo.

Shigeki Matsue has been vice-president, worldwide sales and marketing. He was most recently general manager of the Americas division of National Semiconductor.

to that Walker Energy. Valerie Salambier, 51, former president of The New York Post magazine, has become publisher of Esquire, owned by HEARST MAGAZINES in the US.

Constantine Hampers has stepped down as chairman, president and chief executive of WR GRACE'S National Medical Care (NMC) unit. He has also resigned as a director and executive vice-president of Grace. NMC will merge with Fresenius AG's worldwide dialysis products business unit, to be named Fresenius Medical Care. Hampers, who founded NMC in 1988, will become an adviser to Gerd Krick, chief executive of Fresenius.

International appointments. Please see announcements of new appointments and retirements to FT 8.7.96, marked for International People. Set box to "line".

Railfreight. The British Railways Board invites organisations to register their potential interest in buying Railfreight Distribution (RID) - BR's Channel Tunnel and automotive freight business. RID also serves private sidings in the UK using conventional international rail wagons (Connectra), and carries automotive traffic direct between motor manufacturers' premises.

Fortis AG Results of the capital increase by means of an exchange of 1995 dividend rights for shares ("Stock dividend"). 744,237 shares were subscribed during the subscription period, which ran from 5 to 18 June 1996.

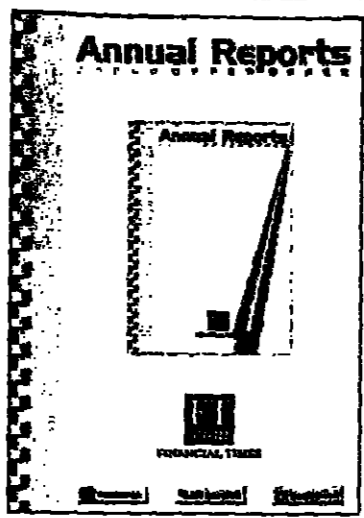

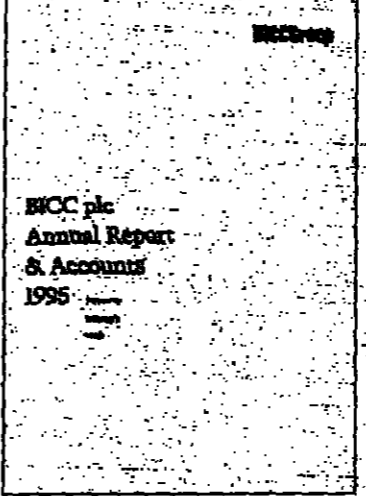

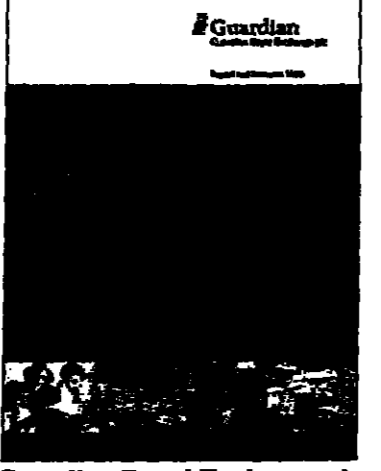


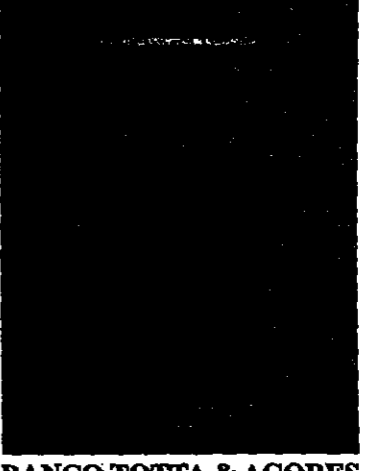
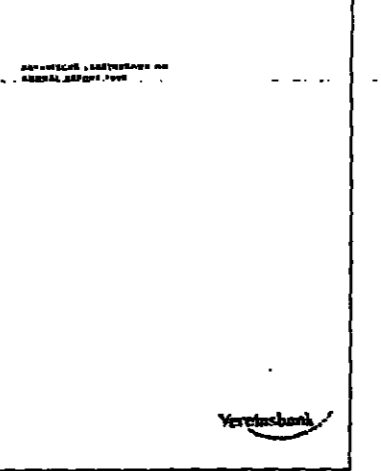
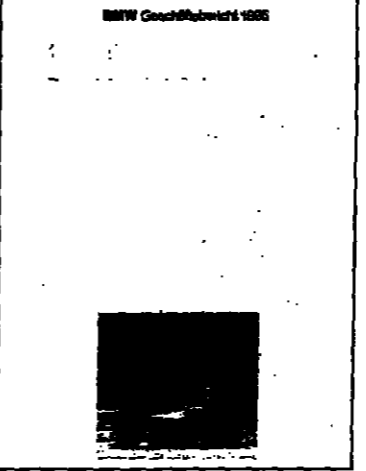

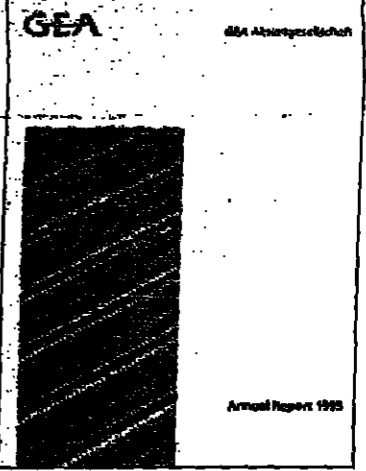
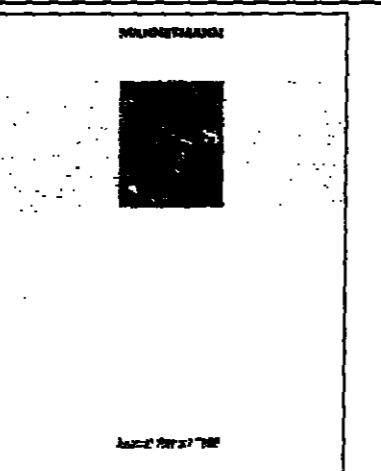
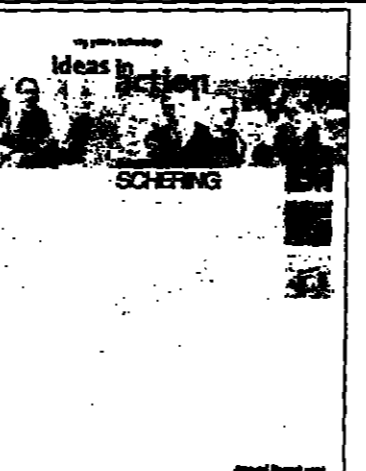
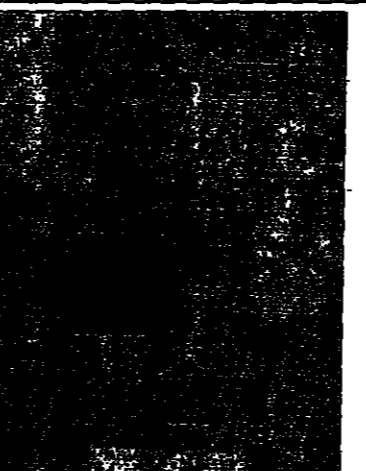
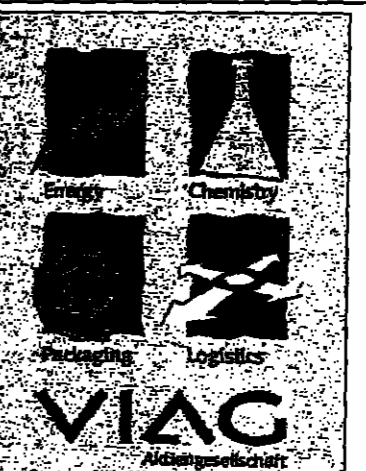
THE FIRST MEXICO INCOME FUND N.V. Incorporated in the Netherlands Antilles. NOTICE OF DIVIDEND. Shareholders are informed of a dividend of US\$0.40 per share of Common Stock to holders of record as of June 28, 1996.

GT INVESTMENT FUND Société d'Investissement à Capital Variable 2, boulevard Royal, Luxembourg R-7443. DIVIDEND ANNOUNCEMENT. Shareholders are informed that GT INVESTMENT FUND will pay a dividend of US\$ 0.32 per share on July 8, 1996 to registered Shareholders on record on June 25, 1996.

APPOINTMENTS ADVERTISING. In preparation for the payment of the half-yearly dividend due July 15 1996 on the above stock, the transfer books will be closed at 3.30 p.m. on June 24 1996 and will be re-opened on July 1 1996.

MARGINED CURRENCY DEALING Laurion CALL TOLL-FREE. Flexible managed accounts. Limited liability guaranteed. Lowest margin deposits (\$25-\$50k).

# Financial Times Annual Report Service

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|  <p><b>Annual Reports</b></p> <p>Annual reports for the following companies can also be requested via the Internet from the FT's web site which can be found at: <a href="http://www.ft.com">http://www.ft.com</a></p> <ul style="list-style-type: none"> <li>American Standard Corporation plc</li> <li>British-Borneo Petroleum Syndicate, plc</li> <li>Camel Corporation</li> <li>Continental Aktiengesellschaft</li> <li>Guardian Royal Exchange plc</li> <li>Amey Colly</li> <li>Pearson plc</li> <li>Group Prompts</li> <li>Sonoco Products Company</li> <li>UNICorp Limited</li> <li>Wassall plc</li> </ul>   |  <p><b>AEGON INSURANCE GROUP</b></p> <p>1995: AEGON's best year ever</p> <p>AEGON Insurance Group is one of the world's leading international insurance groups, with assets totalling more than NLG 150 billion (GBP 60.5 billion). Net income in 1995 increased to over NLG 1.3 billion (GBP 522 million). Shareholders' equity amounted to NLG 8.2 billion (GBP 3.3 billion). AEGON's core business is life insurance and related services, financial and investment products. Additionally, AEGON is active in health and P&amp;C insurance, where these sectors offer prospects for long-term profitability and strengthen the position of its distribution networks, AEGON's most important markets are The Netherlands, USA and Europe.</p>   |  <p><b>BICC GROUP</b></p> <p>The BICC Group, through BICC Cable, is one of the world's largest manufacturers and suppliers of cables and cable systems. Through Balfour Beatty, it is a major international engineering and construction company.</p> <p>These two businesses provide specialist products, skills and services for infrastructure development world-wide, in power, communications, transport and building.</p> <p>The Group is intent upon achieving competitive advantage through customer satisfaction, product leadership and the pursuit of total quality and technical excellence.</p> <p>Balfour Beatty is UK-based, with growing businesses in North America, the Middle East and Asia-Pacific.</p> <p>The Cable business has a major presence in all the world's regional cable markets.</p>                           |  <p><b>BRITISH-BORNEO PETROLEUM SYNDICATE, P.L.C.</b></p> <p>British-Borneo is a UK based oil and gas exploration company with a risk diversified portfolio of producing interests and exploration acreage. The Company's aim is to craft competitive advantage in areas of operation through careful strategic planning and the systematic recruitment and motivation of top quality people. British-Borneo's operations include interests in some of the most exciting exploration provinces in the world today, ranging from the West of Shetland region of the North Sea to the deepwater U.S. Gulf of Mexico.</p>  |
|  <p><b>Guardian Royal Exchange plc</b></p> <p>The Guardian Royal Exchange Group provides many types of insurance around the world, with over five million customers in more than 30 countries. With an annual premium income approaching £4 billion, and total assets of some £18 billion, Guardian Royal Exchange ensures its success by the extent to which it delivers an excellent service and value for money to its customers and, to its shareholders, an attractive profit and overall return on capital.</p> <p>The Group's principal business is in general, life, health insurance and investment and the main markets are UK &amp; Ireland, Continental Europe, North America, Asia and South Africa.</p> |  <p><b>PEARSON plc</b></p> <p>Pearson's mission is to be a major international provider of media content, renowned for distinctive products that deliver information, education and entertainment in ways that people want.</p>  |  <p><b>WASSALL PLC</b></p> <p>Wassall PLC is an industrial company whose sales have risen from £2.0m to £972.5m since its relaunch by the current management team in September 1988. Major subsidiaries include General Cable Corporation, one of the largest producers of copper wire and cable for electrical installations and communications in the USA and JAP, a market leader in the production of adhesives and sealants for DIY markets in North America. MICO Chemicals is a major manufacturer of bottle closures in Europe, and the market leader in South Africa. Asster is the leading producer of luggage and travel goods in the UK.</p>   |  <p><b>BANCO TOTTA &amp; ACORES</b></p> <p>In 1995 BTA's Net Assets and Deposits expanded 12.3% and 11.7%, respectively, in terms of Credit. It should be stressed that Loans and Advances grew 7.3%; monies should also be made to the significant drop in overhead losses while the coverage ratio of overhead losses by credit provisions rose from 100%.</p> <p>During the year BTA's assets continued to show very high liquidity with a frequency rate of 100% and trading volume of PTE 31.1 billion. On February 29, 1995 market value was PTE 176.2 billion.</p> <p>The dividend paid by share amounted to PTE 190, the highest for the Banking sector in Portugal.</p>   |
|  <p><b>BAYERISCHE VEREINSBANK</b></p> <p>With total assets of DM257 bn Bayerische is one of the five largest private banks in Germany and the biggest mortgage banking group. In a difficult operating environment Bayerische succeeded in increasing its operating profit by 29.9% to DM1,562m. The driving factors behind this result were a freely mortgage banking business, a satisfying own account trading result, lower risk provisions and a successful cost management (with a cost growth of 6% after 12% in 1994). Earnings per share rose from DM2.38 in 1994 to DM2.52 despite a strong growth of equity capital. This enables Bayerische to round up the dividend to DM1.50 per DM5-share.</p>        |  <p><b>BMW</b></p> <p>In 1995, the BMW Group continued to grow. For the first time, more than one million cars were produced and sold. Sales of BMW and Rover Group vehicles increased despite challenges at equipment models. The Company coped well with both the increase in the work force and investment in plant and production.</p> <p>BMW is currently in a phase of particularly high investment expenditure. This is mainly due to the requirements of Rover Group, the conversion of the car plant in the United States and the development of the new engine business. In the long term, this expenditure will open up the advanced opportunities available to a globally active manufacturer with a wide range of cars and advanced new engines.</p>                                     |  <p><b>CONTINENTAL AKTIENGESELLSCHAFT</b></p> <p>The Continental Corporation ranks among the leading international manufacturers of tires and industrial products made from rubber and plastics, and since 1994 has been developing complete automotive systems with growing success. For tires, it is 1st in Germany, 2nd in Europe, and 4th worldwide. A judicious traditional approach designed to exploit specialized niche markets, stronger emphasis on innovative industrial products, and consistent financial management combined to generate outstanding results in 1995. Sales advanced by 3.8% to DM 10.3 billion and net income rose by 119.2% to DM 153 million. The dividend is increased to 10% (DM 0.50 per DM 5 nominal share). Celebrating its 125th anniversary in 1996, Continental expects another successful year.</p> |  <p><b>GEA AG</b></p> <p>GEA AG in Bochum, Germany - Process Technology, Thermal and Energy Technology and Air Treatment and Refrigeration - boosted business volume by more than 20%. Sales climbed from DM 3,293 million to DM 4,053 million. Net income for the year improved 12% on the previous year, rising to DM 110.7 million. Cash flow increased by 15% from DM 211 million to DM 242 million. The Group made further progress towards globalization. Today, GEA is represented by 150 companies in 30 countries around the globe. Top priority in 1996 is being given to consolidating the high level achieved and to the continued integration of the groups of companies which GEA has acquired in recent years.</p> |
|  <p><b>MANNESMANN</b></p> <p>Mannesmann ranks among the world's leading suppliers in the areas of machinery and plant construction, and innovative engineering.</p> <p>The Group's entry into telecommunications was accomplished by a pioneering feat: Mannesmann developed Germany's first private mobile telephone network, D2. Mannesmann Mobilfunk today figures among the leading network operators according to the GSM standard established both in Europe and worldwide.</p> <p>In 1995, Mannesmann's sales rose 6 per cent to DM 32 billion, net profit more than doubled to DM 701 million, mainly on the strength of its telecom business.</p>   |  <p><b>SCHERING</b></p> <p>Schering celebrates its 125th anniversary this year. The history of our company has been shaped by a succession of outstanding ideas. Schering is a research-based pharmaceutical company with more than 100 subsidiaries and affiliated companies worldwide. Our key features today are internationality, expertise and specialisation in three business areas - diagnostics, gynaecology and therapeutics. Main financial data: With a workforce of 19,000, Schering Group sales in 1995 amounted to DM 4,667 m, 80% of which were made outside Germany. Schering spent DM 645 m on research and development, which is 13% of Group sales revenue. At DM 296m, Group profit was 15% lower than in 1994. Earnings per DM 5 share amounted to DM 4.30 (1994: DM 4.60).</p> |  <p><b>VEBA</b></p> <p>Enhancing Value by Shaping Change</p> <p>VEBA, Germany's 4th largest company, is active in the fields of Electricity, Chemicals, Oil, Tinting/Transparency Services and Telecommunications. Our decentralised management structure is designed to allow for fast and flexible response to market opportunities as they arise, and our 1995 results underscored this approach: approx. 125,000 employees worldwide achieved record DPA/S&amp;P earnings of DM 2.1 billion (1994: DM 1.5 billion); earnings per share rose from DM 3.12 to DM 4.33, and the dividend was increased from DM 1.50 to DM 1.70. Our strategic goal remains outpacing change early on and actively shaping it, in order to develop new potential for VEBA as well as create further value for our</p>   |  <p><b>VIAG</b></p> <p><b>VIAG in 1995: A new Dimension</b></p> <p>VIAG achieved a new dimension in 1995: group turnover amounted to almost DM 42 billion and profit for the year stood at DM 1.3 billion. This was also appreciated by the stock exchange: the price of VIAG shares rose by more than 20 per cent, making VIAG one of the top performers in the DAX index.</p> <p>Outlook for 1996:</p> <p>1996 will see continued strategic development of the group. This will include targeted reworking-off in the core sectors of energy, chemistry, packaging and logistics and rapid expansion of telecommunications activities, in which VIAG cooperates with BT and RWE.</p>  |

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COMMODITIES AND AGRICULTURE

'No drop' seen in US gold production hedging

By Kenneth Gooding, mining correspondent, in Venice

There has been no drop in total hedging by north American gold producers in spite of some liquidation of forward sales by two of the biggest: Barrick Gold, Placer Dome, according to Mr Ted Reeve, analyst at Scotia Capital Markets...

age of US\$410 troy ounce for 1996 and was 33 per cent hedged at US\$423 for 1997. Compared with this the Australian industry could look forward to receiving an average of US\$510 an ounce for its hedged production this year.

He insisted hedging, if done professionally by skilled people, "can be done with minimal disturbance to the gold market". Mr Keatley said the industry spent about \$5bn last year - \$2bn to mine gold, \$500m on exploration and \$2.5bn "buying each other".

Coca Cola's \$1.7bn. Mr Andy Smith, precious metals analyst, Union Bank of Switzerland, said the central banks that provided liquidity for gold hedging by their lending could be expected to provide more gold in future.

gold forward sent a message to shareholders that it lacked confidence in the future of the very metal that was its life blood. Hedging also suggested to shareholders that a projects economics were fragile.

Mr James Cross, a director of Crossroads Research and Consulting said if some gold was transferred to the ECB it would give the bank added credibility. It would also signal that gold still had a role in the world's monetary system.

Indian government grants relief to sugar industry

By Kunal Bose in Calcutta

The Indian federal government has come forward with a major relief measure for the country's cash-strapped sugar factories. The factories, which of late have been unable to pay money owed to cane suppliers, have been told that from now and the end of the sugar season on September 30 they will be relieved of the statutory obligation to surrender 40 per cent of their production to the state at less than the production cost for distribution through "fair price shops".

ogi, president of the Indian Sugar Mills Association, said that quite a few sugar factories were becoming sick and they would be on the block. As there is still cane in the field a large number of factories are still working. But crushing in India beyond the middle of April is uneconomic because there is a steep decline in the recovery of sucrose from the cane.

Plant resources plan agreed to 'enhance world food security'

By Geoff Tansey

The first Global Plan of Action to conserve and improve the use of plant genetic resources for food and agriculture was finally adopted in the early hours of Sunday morning by 150 governments in Leipzig.

ensuring "access to and sharing of both genetic resources and technologies" according to the "Leipzig Declaration" agreed at the conference, which was organised by the UN Food and Agriculture Organisation and hosted by the Federal German Government.

plant breeding, especially those used by farmers in marginal areas. The GPA also recommends a major programme to rescue current genebank collections that are in danger of losing up to half their materials. This would transform the current diverse, poorly co-ordinated, often inefficient and frequently redundant efforts into a rational, effective and sustainable system.

argue for more funding for plant genetic resource conservation and use. The organisation will provide what new funding is unlikely to be broken into a revised International Undertaking on Plant Genetic Resources is agreed. This is due to be discussed in December and should provide a framework for increasing access to plant genetic materials. The OECD countries are reluctant to agree funding until it is clear who will have access to plant germplasm, under what terms, and precisely what it is they are committed to. Developing countries have said that there is little point in making plans unless farmers' rights that clarify their meaning and suggests how they may be implemented

Although the major division over who controls plant genetic resources is still largely a north-south split, the conference had shown that "what we are beginning to see is much more complex than a north-south confrontation", said Dr Hawtin. There were differences between Europe and the US and between different developing countries. These related to how gene-rich they were in both plant varieties and breeding histories as well as in how far they have commercial or small farmer agriculture, he said.

Windwards buys bananas. A deterioration in the quality of its bananas has forced the Windward Islands, Britain's main supplier, to buy fruit from Latin American producers to meet sales commitments.

COMMODITIES PRICES

BASE METALS

Table with columns: Metal Name, Price Change, High, Low, Vol, Open. Includes Aluminum, Lead, Tin, Zinc, Copper, Nickel, Silver, Platinum, Palladium.

Precious Metals continued

Table with columns: Metal Name, Price Change, High, Low, Vol, Open. Includes Gold, Silver, Platinum, Palladium.

ENERGY

Table with columns: Energy Name, Price Change, High, Low, Vol, Open. Includes Crude Oil, Heating Oil, Gas Oil, Natural Gas.

GRAINS AND OIL SEEDS

Table with columns: Grain Name, Price Change, High, Low, Vol, Open. Includes Wheat, Corn, Soybeans, Barley, Rye, Oats, Rice.

SOFTS

Table with columns: Soft Name, Price Change, High, Low, Vol, Open. Includes Cocoa, Coffee, Sugar, Rubber, Wool.

MEAT AND LIVESTOCK

Table with columns: Meat Name, Price Change, High, Low, Vol, Open. Includes Live Cattle, Hogs, Pigs, Sheep, Goats, Poultry.

JOTTER PAD

Table with columns: Market Name, Price Change, High, Low, Vol, Open. Includes various commodity prices.

CROSSWORD

No.9.103 Set by GRIFFIN

Crossword puzzle grid with clues for Across and Down.

PRECIOUS METALS

Table with columns: Metal Name, Price Change, High, Low, Vol, Open. Includes Gold, Silver, Platinum, Palladium.

FUTURES DATA

Table with columns: Future Name, Price Change, High, Low, Vol, Open. Includes various futures contracts.

INDEXES

Table with columns: Index Name, Price Change, High, Low, Vol, Open. Includes various market indices.

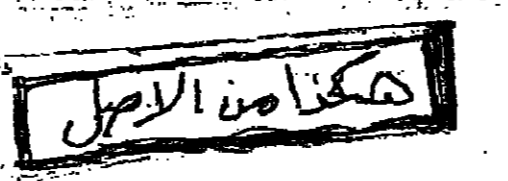
LONDON TRADED OPTIONS

Table with columns: Option Name, Price Change, High, Low, Vol, Open. Includes various options contracts.

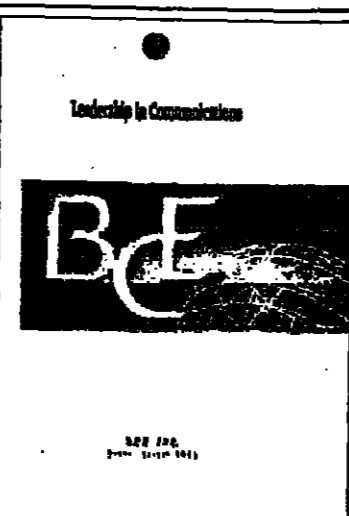
LONDON SPOT MARKETS

Table with columns: Spot Name, Price Change, High, Low, Vol, Open. Includes various spot market prices.

Additional crossword puzzle clues and solutions.




# Financial Times Annual Report Service



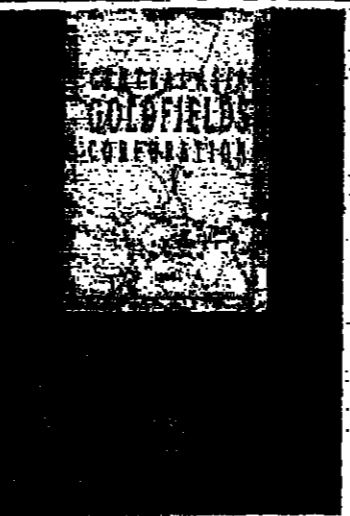
**BCE Inc.**

BCE Inc. is Canada's largest telecommunications company. Its subsidiaries and associated companies, including Bell Canada, provide telecommunications services to some 70 per cent of the Canadian population. Subsidiary Norcel is a world leader in the provision of digital networks, while BCE Mobile provides cellular and paging services. Bell Canada International manages some \$2.1 billion in international investments. Tele-Direct companies provide directory services in Canada and overseas. BCE has the largest number of registered shareholders of any Canadian corporation.



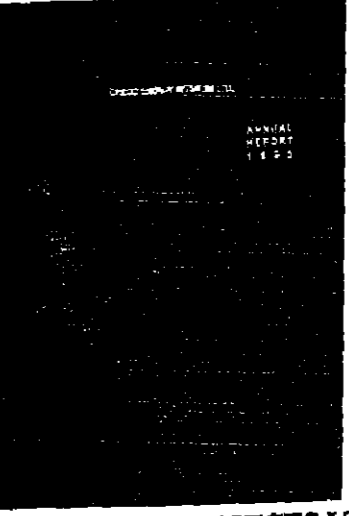
**CANADIAN OCCIDENTAL PETROLEUM LTD.**

CanadianOxy is a rapidly growing, financially strong, global energy and chemicals company. It operates since 1971, Canadian Oxy is listed on The Toronto Stock Exchange, the Montreal Exchange and the American Stock Exchange. The Company is organized into three autonomous, internationally-oriented business units: International Oil & Gas, North American Oil & Gas and Chemicals. We have oil and gas production operations in 6 countries and exploration projects in 9 countries. Oil and gas reserves have increased more than 80% since 1990 to over 600 MBOE equivalent and production, funds flow and net income have grown rapidly. Our Chemicals operations supply various ethylene, chlorine and caustic soda in North America pulp and paper, water purification and plastics industries. Solvent chlorine production capacity has been significantly expanded in response to growing demand.



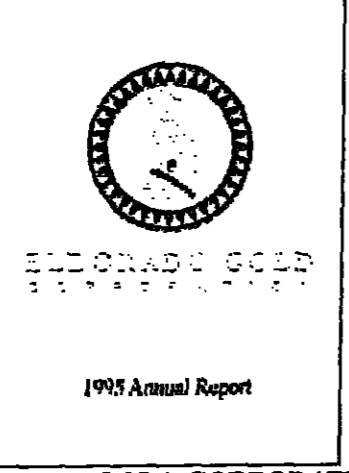
**CENTRAL ASIA GOLDFIELDS CORPORATION**

Central Asia (CGZ-ME) is a new public company, sponsored by Rothschild Emerging Markets Funds. Extensive mineral exploration and development rights have been acquired in Kazakhstan. The Company has entered into 3 JV agreements with local private corporations, whereby CGZC may earn a 50% to 100% interest in various gold properties. The lands covered exceed 11 million acres of highly prospective, exploration ground with a number of identified gold targets. A 57M exploration program, using up to 7 drill rigs, has been approved for this year.




**DRECO ENERGY SERVICES LTD.**

Dreco Energy Services Ltd. designs, manufactures, and sells oil and gas well machinery, equipment and domestic products for the use in the drilling and servicing of oil and gas wells internationally. More than 25 of Dreco's revenues is derived from demand outside North America. Over the past ten years Dreco has increased revenues from \$40 million to over \$100 million. More than 25 of Dreco's revenues is derived from demand outside North America. Over the past ten years Dreco has increased revenues from \$40 million to over \$100 million. More than 25 of Dreco's revenues is derived from demand outside North America. Over the past ten years Dreco has increased revenues from \$40 million to over \$100 million.



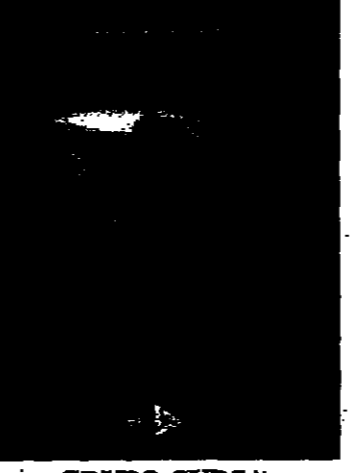
**ELDORADO GOLD CORPORATION**

Eldorado Gold Corporation is an international gold mining company based in Vancouver, Canada, whose shares trade on the Toronto Stock Exchange under the symbol "ELD". Eldorado operates three gold mines, the La Colona and La Trinidad in Mexico and the Sita Berto mine in Brazil. The Company also has a 10% attributable interest in Comoro Mining NL, which operates the Blandford mine complex in Western Australia. In addition, the Company is actively exploring and developing three gold projects in Turkey and one gold project in Brazil. The Company is licensed to produce 165,000 ounces of gold in 1995, on a pro forma basis, at an average cost of approximately US\$264 per ounce. Gold production is expected to increase to over 250,000 ounces in 1996 at a cash cost of US\$231. The Company's gold reserves are currently 4.7 million ounces of which 2.8 million ounces are classified as proven and probable reserves.



**TECK CORPORATION**

Teck Corporation is a (Cdn) \$3 billion company producing GOLD, COPPER, COAL, ZINC and NIOBIUM from interests in 12 mines in Canada and Chile. Teck is a mine developer with an exceptional record of on-time, on-budget construction, and an operating mine with a reputation for successful turnaround. With exploration activities around the world, from West Africa through Central Asia, Indonesia, Mexico, Peru, Chile, Peru, Argentina and Brazil in North America, Teck is committed to continued shareholder growth, and to be THE PARTNER OF CHOICE IN THE MINING INDUSTRY.



**GRUPO CYDSA**

Cydsa is a Mexican industrial group which operates in very diversified sectors as textile, fibers, apparel, packaging, chemical and environment. Cydsa is committed to being a World Class Corporation in all the markets in which it operates. This important group produces more than 200 products and services and it has modern plants in eight different cities of the Mexican country. Its sales hit a range of 900 million dollars. Cydsa's products are also present in the international market; its exports cover more than 60 countries on every continent and today they represent 45% of the total sales volume. The company has an employee's force composed by 10,000 people, all of whom have a serious commitment with the continuous improvement in order to create added value to its customers, stockholders and themselves and to build a World Class Corporation.



**AMERICAN STANDARD COMPANIES INC.**

American Standard (NYSE:ASD) is a global, diversified company and, with its 37 joint ventures, operates 102 manufacturing facilities in 34 countries employing approximately 65,000 people. ASD develops and manufactures: Toilet and American Standard® central air conditioning systems for commercial, institutional and residential buildings (90% of sales); American Standard® toilet, showerhead, showerhead and faucet, bidet and kitchen fixtures and fittings (20% of sales); WABCO® ABS and ABS braking and control systems (10% of sales) for some of the world's leading manufacturers of commercial and utility vehicles. ASD is differentiated as a worldwide leader in Demand Flow® Technology, a comprehensive management approach that enhances customer service and achieves a competitive advantage through manufacturing and operating efficiencies.




**CAMELOT CORPORATION**

Camelot Corporation (NASDAQ: CAML) is a USA holding company focusing on software development and distribution. Its subsidiaries are Third Planet, which publishes DigPhone software, the complete internet phone system allowing for long-distance over the Internet (<http://www.digphone.com>), Camelot Internet Access Services, an Internet service provider, Camelot Directing, a CD-ROM software distributor to independent retailers worldwide, and Mc CD-ROM Street, the first CD-ROM software chain in the world featuring more than 2000 titles and seeking international master franchises.



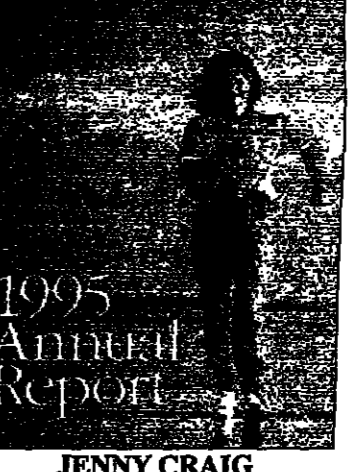
**DANA CORPORATION**

Dana Corporation, headquartered in Toledo, OH, and with operations in 29 countries, is a global leader in the engineering, manufacturing and distribution of products and systems for the vehicular, industrial and mobile off-highway markets. Dana's 1995 financial performance was outstanding: profits of \$288 million, up 26 percent over 1994, and record sales of \$7.6 billion, up 15 percent from last year.




**ENGELHARD CORPORATION**

Engelhard (NYSE) is a world-leading provider of environmental technologies, specialty chemical products, engineered materials and related services. Five straight years of record earnings were marked by a 17% EPS increase in 1995, and dividends have been raised for 13 consecutive years. Stock price climbed 47% last year, producing a five-year cumulative return (including dividends) nearly twice S&P's 500 Index and Dow Jones Chemical Sector. Engelhard's aggressive growth strategy is outlined in this annual review.




**JENNY CRAIG**

Jenny Craig (NYSE:JIC) is one of the largest weight management companies in the world - the only U.S. public company operating exclusively in that field. With approximately 781 Company-owned and franchised centres, Jenny Craig is closely associated with personalized service, lifestyle changes and delicious, high-quality food products. In the 3/31 quarter, JIC reported a gain in EPS from \$0.05 to \$0.35 and repurchased over 3.5 million shares.



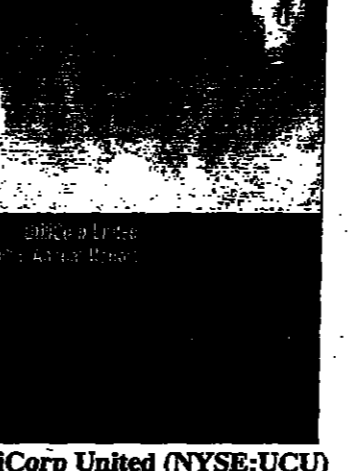
**NORFOLK SOUTHERN**

Norfolk Southern Corporation is a holding company that, through subsidiaries, provides rail and truck transportation services and owns natural resource properties. Norfolk Southern's vision is to "be the safest, most customer-focused and successful transportation company in the world." Five-year growth (1995 compared with 1990) saw income from railway operations up 34%, net income up 32%, earnings per share up 63%, return on equity up 40% and safety improvement up 63%.



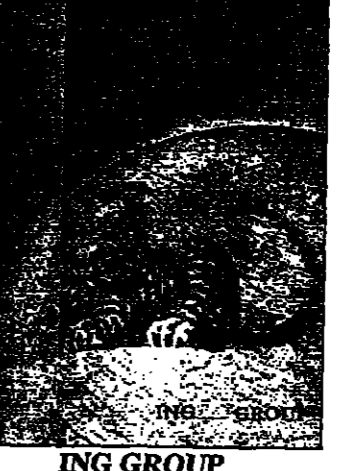
**SONOCO PRODUCTS COMPANY**

Sonoco is a growth-oriented, global leader in the packaging industry with a 96-year record of annual sales growth of 12.4% and annual profit growth of 12.5%. Sonoco's 1995 sales were \$2.7 billion, 17.7% more than in 1994. And, 1995 earnings per share were 25.2% more than 1994. Not income available to common shareholders was \$108.8 million, 26.4% more than 1994. Sonoco is currently working toward achieving VISION 2000, the company's plan to double sales, double earnings and significantly increase shareholder value by the year 2000. Sonoco plans to achieve this objective with an emphasis on internal growth in its diverse range of industrial and consumer packaging products. The company has more than 270 operations in 29 countries. CEO Charles Oiler says, "Sonoco's continuing position for satisfying customer and profitable growth will be the highest performance year after year."



**UtiliCorp United (NYSE:UCU)**

In 1995 UtiliCorp continued creating America's first national utility by launching EnergyOne™, the first nationwide brand of electric and gas products and services. It also acquired 49.9% of United Energy, Australia's first privatized electric distribution utility. With sales of \$2.8 billion, UtiliCorp markets energy nationally in the U.S., operates utilities in eight states and British Columbia, and has joint ventures in the United Kingdom, New Zealand and Jamaica.



**ING GROUP**

ING is a company with Dutch roots which has wide experience in the field of financial services. ING is active on a worldwide scale, offering its clients a full range of financial products and services through various distribution channels. The basis of ING Group's continuity is its financial strength, its healthy profit base, and careful weighting of the interests of its clients, shareholders and employees. In all its activities ING is aware of its social responsibilities. Responsiveness to the customer's needs, entrepreneurship, integrity and professionalism are paramount in all the Group's activities. Internet: <http://www.ing.nl>

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| 19. <input type="checkbox"/> Central Asia Goldfields Corporation | 23. <input type="checkbox"/> Grupo Cydsa                      | 27. <input type="checkbox"/> Engelhard Corporation | 31. <input type="checkbox"/> UtiliCorp United (NYSE:UCU) |
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INTERNATIONAL CAPITAL MARKETS

Issuers scramble to get dollar deals done

By Corner Middelmann

The eurobond market featured a slew of dollar issues as issuers scrambled to get deals done before the FOMC meeting on July 2 and 3 US Independence Day on July 4.

INTERNATIONAL BONDS

Asian pre-marketing that launch was brought forward by a day, said J.P. Morgan, joint lead with DEB Bank. It said the deal was fully placed by the time the bonds were priced, yielding 10 basis points over Treasuries.

Associates Corp of North America, the diversified US finance company, launched \$300m of three-year bonds - the first issue under a recently established \$3m euro medium-term note programme. The bonds, priced to yield 20 basis points over Treasuries, saw good demand from institutional accounts in the UK, France and Germany and Swiss retail, said joint leads Lehman Brothers and UBS.

Philippine Long Distance Telephone Corporation issued a two-tranche \$250m global bond: \$100m of seven-year paper and \$150m of 10-year paper. The shorter tranche is due to be priced today at an indicated spread of 175-186 basis points over Treasuries, while the longer tranche is to yield 240-250 basis points over - a significant decline from the 340 basis point premium PLDT paid on 10-year bonds last July.

Also in the dollar sector, the UK's Halifax Building Society issued \$200m of three-year bonds aimed at European retail investors. While some dealers argued that the Halifax lacks a large retail following in continental Europe, lead manager Paribas said dollar activity continued to be driven by retail buying of three to five year paper, and that the recent supply in those maturities had not satisfied demand.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Includes US DOLLARS, SWISS FRANCS, AUSTRALIAN DOLLARS, CANADIAN DOLLARS, AUSTRALIAN DOLLARS, CZECH KORUNA, etc.

Final terms, non-callable unless stated. Yield spread over relevant government bond as shown. Issued by lead manager. All interest payments semi-annual unless stated. For full details of terms and conditions, contact the book-runner.

Hanoi gives green light for foreign convertible

By Jeremy Grant in Hanoi

Vietnam has given the go-ahead for the first issue by a local company of convertible bonds overseas, a \$5m facility raised by Ho Chi Minh City-based REE Refrigeration. The move marks a significant step for foreign equity participation in Vietnamese companies as it shows the country is still looking towards launching a stock market.

ING Bank raises \$250m of Tier 3 floating-rate debt

By Corner Middelmann

ING Bank yesterday became the first bank to take advantage of the European Union's new Capital Adequacy Directive (CAD) to raise Tier 3 debt in the eurobond market. The Dutch bank issued \$250m of two-year floating-rate notes paying a coupon of 6.25 basis points over the London inter-bank offered rate (Libor).

Its overall minimum regulatory capital requirement. This condition makes Tier 3 debt riskier for investors, and makes its risk harder to assess by the rating agencies. Neither Standard & Poor's nor Moody's has rated ING's offering. The possibility of deferred interest and principal payments lowers the certainty of timely payment, a key criterion in bond ratings.

Uncertainty over interest rates stifles trading

By Richard Lapper in London and Lisa Branstetter in New York

Government bond markets played out their equivalent of a scoreless draw yesterday, with prices moving in narrow ranges in quiet trading. Uncertainty about interest rate movements ahead of the meetings of the Bundesbank on Thursday and the FOMC next week, is one of the reasons. Also, in London at least, preoccupation with the European soccer championship and other sporting events is generating a holiday feel to dealings.

Publication of lower than expected consumer price data from Baden-Württemberg, Hesse, Nord-Rhine and Westphalia gave an early boost to the German market, encouraging hopes that headline inflation for this month could fall as low as 1.2 per cent. Mr Graham McDowell, International bond strategist at Paribas Capital Markets, said an upward revision in German output figures for April indicated that growth in the second quarter was "looking more solid" and had offset the good news on inflation.

On Liffe, the September bund future gained nearly a quarter point in early trading but met resistance at 95.18 and settled at 95.05, up 0.03. High-yielding markets had a mixed day. Sweden underperformed, with the 10-year spread over bunds falling to 170 basis points, down 6 basis points. But both Spain and Italy lost ground against bunds, with spreads over Germany widening by 6 basis points to 237 and 191 basis points respectively.

Analysts attributed the Italian sell-off to the lack of an interest rate cut on Friday and said action is now unlikely before CFI figures for June are released on July 5. On Liffe, the September BTP future settled at 116.30, down 0.13. Moody's Investors Service raised the sovereign ceiling rating of the Republic of Iceland to A1 from A2, due largely to the success of structural reforms in restoring the macro-economic balance in the country.

US Treasury prices were nearly flat in early trading as traders awaited new supply in auctions today and tomorrow. Near midday, the benchmark 30-year Treasury was down 1/8 cent to 102.16, while the two-year note rose 1/8 cent to 99.17, yielding 6.293 per cent. The September 20-year Treasury future was flat at 107. The yield curve between two-year and the long-bond steepened by 3 basis points to 80 points. The Treasury will auction \$18.75bn in two-year notes today and \$12.5bn in five-year paper tomorrow.

WORLD BOND PRICES

Table with columns: Coupon, Date, Price, Day's change, Yield, Week, Month. Includes Australia, Austria, Belgium, Canada, Denmark, France, Germany Bund, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilt.

BOND FUTURES OPTIONS (LFFE) DMS/50,000 points of 100%

Table with columns: Strike, Price, Aug, Sep, Oct, Dec, Aug, Sep, Oct, Dec. Includes ITALY, ITALIAN GOVT. BOND (BTP) FUTURES OPTIONS (LFFE) List=200m of 100%, SPAIN, NATIONAL SPANISH BOND FUTURES (SEFF).

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Index, Jun 24, Jun 21, Jun 18, Jun 15, Jun 12, Jun 9, Jun 6, Jun 3, Jun 1. Includes 1-5 yrs (2), 5-10 yrs (19), 10-15 yrs (9), 15-20 yrs (12), 20-25 yrs (8).

FT FIXED INTEREST INDICES

Table with columns: Govt. Secs (UK), Fixed Interest, Jun 24, Jun 21, Jun 18, Jun 15, Jun 12, Jun 9, Jun 6, Jun 3, Jun 1. Includes 1-5 yrs, 5-10 yrs, 10-15 yrs, 15-20 yrs, 20-25 yrs.

FT/ISMA INTERNATIONAL BOND SPREADS

Table with columns: Issued, Bid, Offer, Yield, Jun 24, Jun 21, Jun 18, Jun 15, Jun 12, Jun 9, Jun 6, Jun 3, Jun 1. Includes US DOLLAR STRAIGHTS, SWISS FRANCS STRAIGHTS, JAPAN GOVT. STRAIGHTS, etc.

GILT EDGED ACTIVITY INDICES

Table with columns: Gilt Edged bargains, 5-city average, Jun 21, Jun 18, Jun 15, Jun 12, Jun 9, Jun 6, Jun 3, Jun 1. Includes 0-5 yrs, 5-10 yrs, 10-15 yrs, 15-20 yrs, 20-25 yrs.

US INTEREST RATES

Table with columns: Rate, Jun, Jul, Aug, Sep. Includes Prime rate, 1-3 month, 3-6 month, 6-12 month, Fed funds.

BOND FUTURES AND OPTIONS

Table with columns: Open, Set price, Change, High, Low, Est. vol., Open Int. Includes FRANCE, NATIONAL FRENCH BOND FUTURES (MATIF) FF=500,000, LONG TERM FRENCH BOND OPTIONS (MATIF).

US TREASURY BOND FUTURES (CBT) \$100,000 20nds of 100%

Table with columns: Open, Set price, Change, High, Low, Est. vol., Open Int. Includes Sep, Oct, Nov, Dec.

UK GILTS PRICES

Table with columns: Date, Yield, Price, Change, High, Low. Includes 2 1/2% 2000, 3% 2000, 3 1/2% 2000, etc.

Large table of bond prices and yields, organized by country (Australia, Austria, Belgium, Canada, Denmark, France, Germany, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilt, etc.).

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CURRENCIES AND MONEY

MARKETS REPORT

Market focus shifts towards G7 summit in Lyon

By Philip Gawth

It is a measure of the torpor which hangs over the foreign exchange markets that talk yesterday should already have turned to the G7 summit in Lyon later this week.

There was little by way of news or data releases for the markets to chew on, leaving prices to trade in a very narrow range.

The dollar finished in London at DM1.5289 and ¥108.105 from DM1.5289 and ¥108.990. Comments from Mr Robert Rubin, the US treasury secretary, that the US would not be calling for a stronger dollar in Lyons served as an early dampener, but was later counteracted by comments from Mr Larry Summers, his deputy.

The Italian lira was initially a little softer after the government failed to live-up to its pre-weekend hype that it might apply to re-examine the European exchange rate mechanism. It later rallied to finish at L1,006.9.

After starting the day weaker, sterling rallied to finish with the trade weighted index unchanged at 85.9. It closed at DM2.3580 and £1.5388 from DM2.3551 and £1.5403.

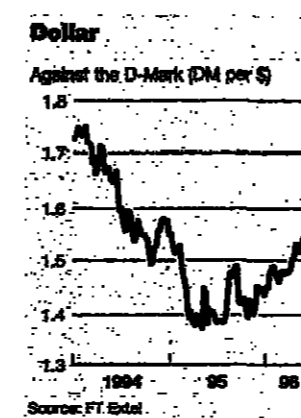
The one piece of data which was being discussed was German cost of living figures for June. Mr Tony Norfield, UK treasury economist at ABN AMRO in London, said releases from some of the Lander suggested overall inflation was likely to be around 1.3 per cent in June, compared to 1.5 per cent in May.

This would keep the way open for a cut in the repo rate, which should underpin the dollar.

Analysts have also taken comfort from the dollar's recent resilience. Adverse factors included the outcome of the Russian election, the Japanese growth shock, comments from Bundesbank officials suggesting the revaluation of the dollar was over, and the pace of M3 growth.

Mr Klaus Kusber, an analyst at the Dresdner Bank group, said the fact that a sell-off had failed to materialise, and buying interest resumed amid falling prices speaks in favour of the underlying strength of the US dollar currency.

The technical outlook is not wholly encouraging, Mr Brian Marber, a London based technical analyst, said he had come close to advocating short dollar positions last week for the first time this year. He said the daily close chart showed a potential head and shoulders top, a DMI4.699 close. If it were to be confirmed, he said it would be "far larger than the previous one since April 1995's low", leaving the dollar vulner-



Against the D-Mark (DM per \$)

been shorter than the current one's 14 months." Mr Marber is still instructing clients to stay long the dollar.

With current exchange rates at levels which engender little dispute, there does not seem to be room for the G7 to do much of use. This is the line taken by Mr Robin Marshall, chief economist at Chase in London: "G7 gatherings are not what they were and their impact on global markets is easily exaggerated".

Some observers disparage the G7 gatherings. Mr Robin Aspinall, strategist at National Australia Bank in London, predicted "little more than a self-congratulatory sentence about currency movements... Such smugness is appropriate - provided you do not look too far back into the dollar's performance, or look at its performance against any major currency other than the yen, or count the cost of BOJ support."

His strictures seem harsh. The rally in the dollar last year can be traced almost directly to the statement of support from the Washington meeting of G7 finance ministers and central bankers in April. Mr Carl Weinberg, chief economist at High Frequency Economics in New York, is one who thinks the summit may move markets. "We believe that if the summit communiqué does not explicitly show agreement that the 'appreciation of the dollar' has gone far enough, the greenback will immediately rise after the summit to the ¥115 level that senior Team Clinton people have deemed 'acceptable' in comments over the last few weeks."

Other currencies: The dollar rose against the yen to ¥108.105 from ¥108.990. The pound rose to £1.5388 from £1.5403.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Jun 24, Closing mid-point, Change on previous, Bid/offer spread, Day's high/low, One month, Three months, One year, Bank of England, etc.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Jun 24, Closing mid-point, Change on previous, Bid/offer spread, Day's high/low, One month, Three months, One year, J.P. Morgan, etc.

CROSS RATES AND DERIVATIVES

Table with columns: Jun 24, Bid, Offer, DM, £, S, Y, etc. Includes sub-sections for Exchange Cross Rates, D-Mark Futures, Swiss Franc Futures, and Sterling Futures.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Jun 24, Bid, Offer, DM, £, S, Y, etc. Includes sub-sections for EMU European Currency Unit Rates, Non ERM Members, and Short Sterling Options.

UK INTEREST RATES

Table with columns: Jun 24, Over-night, 7 days, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank Name, Rate, etc. Lists various banks and their base lending rates.

WORLD INTEREST RATES

Table with columns: Money Rates, Euro Currency Interest Rates, etc. Includes sub-sections for Money Rates and Euro Currency Interest Rates.

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Les Echos

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LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and other financial data.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for name, price, and other financial data.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for name, price, and other financial data.

PROPERTY - Cont.

Table listing property companies with columns for name, price, and other financial data.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for name, price, and other financial data.

AM - Cont.

Table listing American companies with columns for name, price, and other financial data.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and other financial data.

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and other financial data.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for name, price, and other financial data.

RETAILERS, FOOD

Table listing food retailers with columns for name, price, and other financial data.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for name, price, and other financial data.

AMERICANS

Table listing American companies with columns for name, price, and other financial data.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and other financial data.

MEDIA

Table listing media companies with columns for name, price, and other financial data.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for name, price, and other financial data.

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and other financial data.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for name, price, and other financial data.

CANADIANS

Table listing Canadian companies with columns for name, price, and other financial data.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and other financial data.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and other financial data.

PROPERTY

Table listing property companies with columns for name, price, and other financial data.

RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for name, price, and other financial data.

TRANSPORT

Table listing transport companies with columns for name, price, and other financial data.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and other financial data.

Advertisement for Rockwell, featuring the text 'From outer space to the factory floor Rockwell leads the way' and the Rockwell logo.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by FT Stock, a member of the Financial Times Group. Contains detailed information about the service, including symbols, abbreviations, and contact details.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4376 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda (SIB Recognised) funds including Fidelity Currency Funds Ltd, Fidelity International Growth Fund, and others.

BERMUDA (REGULATED)\*\*

Table listing Bermuda (Regulated) funds including Bermuda Investment Management Ltd, Bermuda Investment Services Ltd, and others.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB Recognised) funds including All Investment Managers (Guernsey) Ltd, Guernsey Investment Services Ltd, and others.

GUERNSEY (REGULATED)\*\*

Table listing Guernsey (Regulated) funds including All Investment Managers (Guernsey) Ltd, Guernsey Investment Services Ltd, and others.

GUERNSEY (REGULATED)\*\*

Table listing Guernsey (Regulated) funds including AMZ Management Co (Guernsey) Ltd, Guernsey Investment Services Ltd, and others.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB Recognised) funds including All Fund Management Ltd, Ireland Investment Services Ltd, and others.

IRELAND (REGULATED)\*\*

Table listing Ireland (Regulated) funds including All Fund Management Ltd, Ireland Investment Services Ltd, and others.

ISLE OF MAN (SIB RECOGNISED)

Table listing Isle of Man (SIB Recognised) funds including AXA Equity & Life Ltd, Isle of Man Investment Services Ltd, and others.

ISLE OF MAN (REGULATED)\*\*

Table listing Isle of Man (Regulated) funds including AXA Equity & Life Ltd, Isle of Man Investment Services Ltd, and others.

ISLE OF MAN (REGULATED)\*\*

Table listing Isle of Man (Regulated) funds including AXA Equity & Life Ltd, Isle of Man Investment Services Ltd, and others.

JERSEY (SIB RECOGNISED)

Table listing Jersey (SIB Recognised) funds including All Fund Managers (Jersey) Ltd, Jersey Investment Services Ltd, and others.

JERSEY (REGULATED)\*\*

Table listing Jersey (Regulated) funds including All Fund Managers (Jersey) Ltd, Jersey Investment Services Ltd, and others.

LUXEMBOURG (SIB RECOGNISED)

Table listing Luxembourg (SIB Recognised) funds including All Fund Managers (Luxembourg) Ltd, Luxembourg Investment Services Ltd, and others.

LUXEMBOURG (REGULATED)\*\*

Table listing Luxembourg (Regulated) funds including All Fund Managers (Luxembourg) Ltd, Luxembourg Investment Services Ltd, and others.

LUXEMBOURG (REGULATED)\*\*

Table listing Luxembourg (Regulated) funds including All Fund Managers (Luxembourg) Ltd, Luxembourg Investment Services Ltd, and others.

LUXEMBOURG (REGULATED)\*\*

Table listing Luxembourg (Regulated) funds including All Fund Managers (Luxembourg) Ltd, Luxembourg Investment Services Ltd, and others.

LUXEMBOURG (REGULATED)\*\*

Table listing Luxembourg (Regulated) funds including All Fund Managers (Luxembourg) Ltd, Luxembourg Investment Services Ltd, and others.

FT MANAGED FUNDS SERVICE

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Main table containing fund names, descriptions, and prices. Includes sections for 'OTHER OFFSHORE FUNDS' and 'OFFSHORE INSURANCES'.

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Prices are in pence unless otherwise indicated and these
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LONDON STOCK EXCHANGE

MARKET REPORT

Worries over earnings downgrades hit shares

By Steve Thompson, UK Stock Market Editor

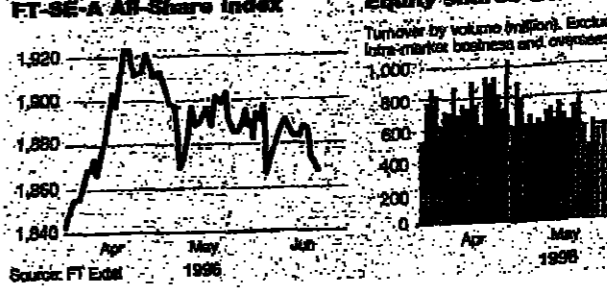
Traders in London's equity market were fighting over the few scraps of institutional business being transacted, at the start of what promises to be a quiet week.

points on Friday, the Dow Jones Industrial Average made further rapid progress at the outset yesterday, climbing some 30 points in response to a comforting performance by US bonds.

precious little we can do about it," noted the head of marketmaking at one UK securities house.

had been unhappy with downgrades of ICI and BTR last week, and adopted the view that there were more cuts in earnings forecasts to come in the next few weeks.

driving the index into the red within 15 minutes of the opening. The Footsie future gave no assistance to the cash market, trading at a discount all day and undermining confidence among dealers.



Indices and ratios

Table with 2 columns: Index Name and Value. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, FT-SE-A All-Share, FT-SE-A All-Share yield.

Equity shares traded



Table with 2 columns: Sector and Ratio. Includes Food Producers, Distributors, Engineering Vehicles, Building & Const, Oil Exploration.

Tough start for Sun Life

Volume in London was dominated by the first day of trading in Sun Life & Provincial Holdings, the UK and Ireland arm of UAF, the French insurer.

hit Mirror Group, which saw its share price fall by more than 3 per cent at one stage. On Saturday, News International launched an offer to buy the News of the World for 10p a copy with a voucher in the Sun.

British Borneo rose 20 to 571p on the back of an announcement that a subsidiary of the exploration and production company has leased a deep-water drilling rig.

on concern about overcapacity in its important polyester and titanium dioxide markets. Specialty chemicals group BTP rose 16 to 294p following the release of full-year figures.

Perpetual, the fund manager, recorded 4% to 241p on the back of industry figures which showed that net sales of unit trusts in May had halved from their April level.

FUTURES AND OPTIONS

Table with columns: Index Name, Open, High, Low, Close, Change. Includes FT-SE 100 INDEX FUTURES, FT-SE 100 INDEX OPTION.

TRADING VOLUME

Table with columns: Stock Name, Volume, Change. Lists major stocks like AstraZeneca, British Airways, etc.

Consequently, institutions which had put in bids for stock through the book-building process, and assumed that their bids would be scaled back, were left with more shares than they bargained for.

Oil supported Lasmo and Enterprise Oil, the UK's principal oil exploration and production companies, were supported by an enthusiastic broker note.

FINANCIAL TIMES EQUITY INDICES Table with columns: Index Name, Jun 24, Jun 21, Jun 20, Jun 19, Jun 18, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11, Jun 8, Jun 7, Jun 6, Jun 5, Jun 4, Jun 1, 1996.

FINANCIAL TIMES EQUITY INDICES Table with columns: Index Name, Jun 24, Jun 21, Jun 20, Jun 19, Jun 18, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11, Jun 8, Jun 7, Jun 6, Jun 5, Jun 4, Jun 1, 1996.

MARKET REPORTERS: Peter John, Lisa Wood, Jeffrey Brown.

LONDON RECENT ISSUES: EQUITIES

Table with columns: Issue Name, Price, Yield, Dividend, etc. Lists recent equity issues.

FT GOLD MINES INDEX

Table with columns: Index Name, Jun 24, Jun 21, Jun 20, Jun 19, Jun 18, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11, Jun 8, Jun 7, Jun 6, Jun 5, Jun 4, Jun 1, 1996.

Mirror dulled

A focus on the return of a price war among the tabloids

Oils supported

Lasmo and Enterprise Oil, the UK's principal oil exploration and production companies, were supported by an enthusiastic broker note.

FINANCIAL TIMES EQUITY INDICES

Table with columns: Index Name, Jun 24, Jun 21, Jun 20, Jun 19, Jun 18, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11, Jun 8, Jun 7, Jun 6, Jun 5, Jun 4, Jun 1, 1996.

FT-SE Actuarial Share Indices

Table with columns: Index Name, Jun 24, Jun 21, Jun 20, Jun 19, Jun 18, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11, Jun 8, Jun 7, Jun 6, Jun 5, Jun 4, Jun 1, 1996.

Hourly movements

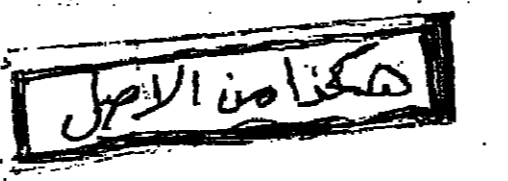
Table with columns: Index Name, Open, 9:00, 10:00, 11:00, 12:00, 13:00, 14:00, 15:00, 16:00, High/Low/Day.

FT-SE Actuarial 350 Index baskets

Table with columns: Basket Name, Open, 9:00, 10:00, 11:00, 12:00, 13:00, 14:00, 15:00, 16:00, Close, Previous, Change.

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FT-SE Actuarial Share Indices. The UK Series. Table with columns: Index Name, Jun 24, Jun 21, Jun 20, Jun 19, Jun 18, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11, Jun 8, Jun 7, Jun 6, Jun 5, Jun 4, Jun 1, 1996. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, FT-SE-A All-Share, FT-SE-A All-Share yield.



WORLD STOCK MARKETS

EUROPE
Austria (Jun 24 / Sch)
Belgium (Jun 24 / Ft)
Germany (Jun 24 / Dm)
Greece (Jun 24 / Drachma)
Italy (Jun 24 / Lira)
Spain (Jun 24 / Ptas)
United Kingdom (Jun 24 / Pounds)
Netherlands (Jun 24 / Ft)
Portugal (Jun 24 / Escudo)
Sweden (Jun 24 / Kronor)
Switzerland (Jun 24 / Franc)
Denmark (Jun 24 / Kroner)
Finland (Jun 24 / Markka)
Norway (Jun 24 / Kronor)
Poland (Jun 24 / Zloty)
Slovakia (Jun 24 / Koruna)
Czech Rep (Jun 24 / Koruna)
Estonia (Jun 24 / Kroon)
Latvia (Jun 24 / Lats)
Lithuania (Jun 24 / Litas)
Baltic Rep (Jun 24 / Koruna)

ASIA
Australia (Jun 24 / AUST\$)
China (Jun 24 / RMB)
Hong Kong (Jun 24 / HK\$)
Indonesia (Jun 24 / Rupiah)
Japan (Jun 24 / Yen)
Korea (Jun 24 / Won)
Malaysia (Jun 24 / MYR)
New Zealand (Jun 24 / NZ\$)
Singapore (Jun 24 / S\$)
Taiwan (Jun 24 / TW\$)
Thailand (Jun 24 / Baht)
Philippines (Jun 24 / Peso)
India (Jun 24 / Rupee)
Pakistan (Jun 24 / Rupee)
Sri Lanka (Jun 24 / Rupee)
Bangladesh (Jun 24 / Taka)
Nepal (Jun 24 / Rupee)
Bhutan (Jun 24 / Nu.)

MIDDLE EAST & AFRICA
Israel (Jun 24 / Sheqel)
South Africa (Jun 24 / Rand)
Egypt (Jun 24 / Pound)
Morocco (Jun 24 / Dirham)
Tunisia (Jun 24 / Dinars)
Algeria (Jun 24 / Dinars)
Libya (Jun 24 / Dinars)
Oman (Jun 24 / Rials)
Yemen (Jun 24 / Yenis)
Uganda (Jun 24 / Shilling)
Kenya (Jun 24 / Shilling)
Nigeria (Jun 24 / Naira)
Ghana (Jun 24 / Cedi)
Sierra Leone (Jun 24 / Leone)
Liberia (Jun 24 / Dollar)
Ivory Coast (Jun 24 / CFA Franc)
Cote d'Ivoire (Jun 24 / CFA Franc)
Senegal (Jun 24 / CFA Franc)
Guinea (Jun 24 / Guinea Franc)
Sierra Leone (Jun 24 / Leone)
Liberia (Jun 24 / Dollar)
Ivory Coast (Jun 24 / CFA Franc)
Cote d'Ivoire (Jun 24 / CFA Franc)
Senegal (Jun 24 / CFA Franc)
Guinea (Jun 24 / Guinea Franc)

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INDICES
DAX-40 (250 x 250)
NYSE Composite
NASDAQ Composite
FTSE 100
DAX-40 (250 x 250)
NYSE Composite
NASDAQ Composite
FTSE 100

JAPAN (Jun 24 / Yen)
Korea (Jun 24 / Won)
China (Jun 24 / RMB)
Taiwan (Jun 24 / TW\$)
Singapore (Jun 24 / S\$)
Hong Kong (Jun 24 / HK\$)
Malaysia (Jun 24 / MYR)
Thailand (Jun 24 / Baht)
Philippines (Jun 24 / Peso)
India (Jun 24 / Rupee)
Pakistan (Jun 24 / Rupee)
Sri Lanka (Jun 24 / Rupee)
Bangladesh (Jun 24 / Taka)
Nepal (Jun 24 / Rupee)
Bhutan (Jun 24 / Nu.)

US INDICES
Dow Jones
S & P 500
NASDAQ
NYSE Composite
Dow Jones Ind. Div. Yield
S & P Ind. Div. Yield
NYSE Composite
NASDAQ

SOUTH AFRICA (Jun 24 / Rand)
SOUTH KOREA (Jun 24 / Won)
TAIWAN (Jun 24 / TW\$)
THAILAND (Jun 24 / Baht)
PHILIPPINES (Jun 24 / Peso)
INDIA (Jun 24 / Rupee)
PAKISTAN (Jun 24 / Rupee)
SRI LANKA (Jun 24 / Rupee)
BANGLADESH (Jun 24 / Taka)
NEPAL (Jun 24 / Rupee)
BHUTAN (Jun 24 / Nu.)

DIEX FUTURES
DAX-40 (250 x 250)
FTSE 100
S&P 500
NASDAQ
DAX-40 (250 x 250)
FTSE 100
S&P 500
NASDAQ

US TRADING ACTIVITY
NYSE
NASDAQ
NYSE TICKER
NASDAQ TICKER
NYSE TICKER
NASDAQ TICKER

AFRICA
SOUTH AFRICA (Jun 24 / Rand)
MIDDLE EAST
ISRAEL (Jun 24 / Sheqel)
ASIA
JAPAN (Jun 24 / Yen)
Korea (Jun 24 / Won)
China (Jun 24 / RMB)
Taiwan (Jun 24 / TW\$)
Singapore (Jun 24 / S\$)
Hong Kong (Jun 24 / HK\$)
Malaysia (Jun 24 / MYR)
Thailand (Jun 24 / Baht)
Philippines (Jun 24 / Peso)
India (Jun 24 / Rupee)
Pakistan (Jun 24 / Rupee)
Sri Lanka (Jun 24 / Rupee)
Bangladesh (Jun 24 / Taka)
Nepal (Jun 24 / Rupee)
Bhutan (Jun 24 / Nu.)

4 per class June 24

NEW YORK STOCK EXCHANGE PRICES

Main table containing stock prices for various companies, organized in columns with headers for company names, prices, and other financial metrics.

Advertisement for Hewlett-Packard featuring the text 'Perfect synergy' and 'If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL.

Handwritten scribble or signature at the bottom center of the page.

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'V', 'W', 'U', and 'T'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'V', 'W', 'U', and 'T'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

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Continuation of NASDAQ National Market stock prices from the previous page.







4 Indonesia: Energy

Power by Manuela Saragosa and Robert Corzine

Growing demand whets appetites

Private projects have flooded in but distribution must be improved if they are to pay off

Ever since Indonesia kicked off its privatisation program for power generation in 1990, solicited and unsolicited private power projects have poured into the country.

Indonesia is estimated to need about \$11.5bn in private investment for power sector expansion over the next 10 years and investors' appetites have been whetted by the rapid growth in energy demand.

questions about PLN's ability to fulfil its obligations to buy electricity from private power plants.

The closest private power projects come to a government guarantee of PLN's obligations is a so-called "soft comfort" letter from the ministry of finance which states that PLN, as a public utility, is supposed to buy electricity from private power plants.

Palton I, the \$2.5bn coal-fired 1,200MW project awarded to a Mitsui & Co, GE Power Funding and Batu Hitam Perkasa, in which the prominent businessman Hashim Djojohadikusumo has a stake, was Indonesia's first private power "experiment".

least 83 per cent of the plant's capacity whatever the demand for electricity - termed a take-or-pay clause - at a FPA rate of \$0.0866 for the first six years, coming down eventually to \$0.0554.

Unless investments are made to resolve these bottlenecks and if demand growth is less than expected, the take-or-pay contracts PLN has signed with private power projects will force the cash-strapped organisation to buy power from private plants while reducing generation at its lower cost hydro-electric and coal-fired plants.

PLN is currently separating generation from distribution with the aim of publicly listing its power generation subsidiaries in the next two years.

providing the service. In the meantime, negotiations continue for the setting up of gas-fired, combined-cycle power projects. Most of the private power projects signed to date have been for coal-fired plants, partly because the government wants oil and gas exports to earn the country foreign exchange but also because the issue of risk allocation for gas-fired power plants has stalled negotiations.

The most high-profile of the combined cycle projects under negotiation are Enron's 400MW plant in east Java and the British Gas 500MW Serpong plant in west Java.

Matters would be different if Indonesia had a gas pipeline grid with a number of different fields ensuring a constant flow of gas.

raise that figure to 20 per cent within 10 years.

It also intends to restructure its operations to encourage wider gas use and to allow private companies into the gas market. Separate transmission and distribution arms will oversee the movement of gas, while a new PGN subsidiary, PT Co-Generation, will promote gas use in small-scale power plants, such as those for high-rise buildings.

PGN has also announced plans for two large pipeline projects that would help form the basis for a domestic gas grid. The first would be an 800km, \$600m pipeline to carry gas from the Asamera field to the Duri oil field in Sumatra and on to Batam island.

But many industry executives doubt whether a comprehensive domestic pipeline network will ever be put in place.

He says that in a tropical climate, demand for gas from households would be limited to cooking, not justifying the expense of installing a distribution system, even in densely populated areas such as Java.

There is also uncertainty as to whether there are sufficient reserves near Java and Sumatra to support a gas grid for larger consumers.



Generating concern: Industry analysts say many private projects are not necessarily the most efficient. Paul Foster

no incentive to explore for more gas near Java, given the uncertainty over what price they will be paid.

There are also uncertainties about how much it would cost to build a domestic gas grid.

He adds that that plans to expand gas usage have also run into opposition from existing importers of diesel fuel.

Oil and gas by Robert Corzine

Uncertainty hangs over Natuna

Questions over the gas industry's structure have eclipsed oil sector developments

The future of Natuna, the proposed multi-billion dollar natural gas project in the South China Sea, is still the main topic of conversation among government energy officials in the Indonesian oil industry.

Natuna is the largest untapped hydrocarbon resource in south-east Asia, and its development would be one of the biggest single energy projects ever undertaken.

installed offshore and added weight on offshore platforms means higher costs.

The notion of having to charge LNG buyers a "premium" for Natuna gas is outdated, say project managers.

Crude oil. Barrels per day (million). Production. Consumption. Source: Petro Finance

"premium" for three years," says one. "Natuna's costs must be internationally competitive if the focus is to work."

The focus of the managers has shifted in recent months from defining the initial phase of the development to project execution. That means more detailed discussions with the contractors that will bear much of the burden for ensuring that costs are contained.

Increasing attention is also being paid to ways to lower operating costs as well as capital costs, in order to lower the impact of "life of field costs".

come forward. A contract for a conceptual engineering study will soon be awarded, "with or without any buyers lined up to take Natuna gas", says G.A.S. Nayaon, the Pertamina executive in charge of the project.

He says Natuna managers have been encouraged by examples of successful cost reduction strategies in the UK and elsewhere. Project officials recently visited a number of British offshore fabrication and oil service companies to learn more about alliance contracts, under which contractors receive financial incentives to make cost savings.

But many observers still believe the Indonesian government will have to make substantial financial sacrifices to ensure that the project goes ahead.

lang on the east Kalimantan coast, to constructing a new LNG plant on Irian Jaya to exploit the big Wiriagor Deep gas reservoir discovered by US company.

Mr Nayaon dismisses suggestions that such projects will undermine Natuna. Asked, for example, whether Indonesia could justify two greenfield LNG projects, he says simply: "Why not?"

The debate over the structure of Indonesia's gas industry has eclipsed developments in the oil industry. Oil is still the country's primary energy source, and it remains an important contributor to government revenues and export earnings.

CASE STUDY Kondur Petroleum

In the same boat

Being Indonesian does not give oil companies a much easier ride than foreign operators

Foreign oil companies operating in Indonesia have for many years complained of the difficulty in gaining access to the ministers and officials who can make decisions affecting their projects.

Kondur Petroleum, a company connected to the Bakrie Brothers industrial and commercial conglomerate, last year took over the Indonesian oil interests of Lasmo, the UK explorer, and installed an Indonesian management team.

Since then it has boosted oil production at the group by a 1,000 barrels a day to 19,000 bpd. However, senior managers say that its achievements so far have had little to do with any special treatment by the authorities in Jakarta.

But being Indonesian can be a definite advantage during the course of negotiations with government or Pertamina officials.

explains Mr Noor. "And we also know the right time to drag them to the negotiating table."

Nor does Kondur enjoy any extra leeway when it comes to rationalisation, a task which many foreign companies operating in the country say is difficult, given Indonesia's strict labour laws.

approach to business. Its focus since last year has been placed on encouraging the group's 500 or so employees, many of whom were demoralised as a result of a long period of inactivity towards the end of Lasmo's ownership.

operating costs in an uncertain oil price environment. But in coming years the pace at Kondur is likely to quicken, say the two executives.

The company has already set an ambitious goal for itself of becoming a fully integrated oil organisation once the Indonesian government has followed through on its promise to liberalise the downstream sector.

Neither Mr Noor nor Mr Latief expects a rush into the industry, even though there is a perception among many Indonesian businessmen that it is a particularly lucrative one.

Advertisement for FT Asia-Pacific Telecoms Analyst newsletter, including a map of Asia and contact information for FT Telecoms & Media.

Advertisement for IMF/World Bank survey on World Economy & Finance, published on Friday, September 27, 1996.

Vertical text on the right edge of the page, including "Beyond" and "Feeding" and "Sustainable management needed if the country is to use its resources".



Nightlife and the social divide: by Manuela Saragosa

# New wealth paints the town red

Upmarket clubs all over the capital are evidence of a growing class of nouveau riche

With its population of 10m, tangled traffic jams, seas of steel, glass and concrete towering over sprawling shanty towns, Jakarta is Indonesia's 'The Kota' (mother city) nurturing some of Asia's most ostentatiously wealthy and neglecting some of Indonesia's most miserably poor.

It is where satay sellers tirelessly push their mobile kitchens around the residential streets dodging air conditioned sedans and where lepers beg near luxury shopping malls and street children jangling tambourines at red lights peer into cars windows hoping for spare change.

Wealth and poverty, east and west wrestle each other daily on Jakarta's streets and the city's nightlife reflects this.

Lower income groups go to 'dangdut' bars featuring bands playing a hybrid of Indian popular music, country and western, and Malay percussion. This is the music of the masses, a chance for Indonesians to hear their strife, love and heartache expressed in seamy lyrics.

There is the upmarket 'dangdut' - found in some of Jakarta's more exclusive hotels - and the seidler, more popular variety in neon-lit bars where power cuts are part of the package if not the entertainment. Female singers clad in hip-hugging lycra and male vocalists in white suits and black ties rarely fail to entice people on to the dance floor.

But the cheap beer at some 'dangdut' bars is still too expensive for those Indonesians forced to eke out an existence on a minimum wage of about Rp5,100 per day. In east Jakarta, the grimy road underneath the Jatinegara train station features entertainment of another variety - 'jaipong'.

One side of the road is lined with makeshift stages where heavily made-up women clad

in exceptionally tight traditional 'kebaya' costumes of sarongs and lace tops, sway to 'dangdut' tunes. On the other side of the road, hundreds of men sit and gawk, sipping beer in the smoke of burning clove cigarettes. This is the closest Indonesian culture gets to a striptease. No clothes are shed; this, after all, is the world's largest Moslem country.

After Jakarta's hundreds of mosques have finished calling the faithful to prayer, those not lured out by the sound of 'dangdut', hunt the bars and nightclubs for western-style entertainment and decadence.

Jakarta is where all the big contracts are signed, decisions are made and where most of

## Jakarta is the country's first port of call for the world's latest ideas and fashions

the newly rich are settling. As such it is the country's first port of call for the world's latest ideas and fashions. Many of those who make up Indonesia's elusive, burgeoning middle class would not be seen dead in a 'dangdut' bar.

Noli, a 22-year old secretary fluent in English, likes everything western, including her boyfriend. Jakarta's Hard Rock Cafe is her favourite hangout, and she is the loudest music fan in the bar. "I came here almost every night because I want to meet foreign guys. We meet Indonesian guys every day. I want a foreign boyfriend," she says.

Age is not an issue, but money is. Noli believes a 'bule' - literally albino but slang for 'western' - boyfriend is a ticket out of Indonesia and into the world.

More recently, Noli and her friends have discovered the Tanamur, probably the only nightclub in Jakarta where social class is irrelevant. Scantly dressed dancers gyrate to

techno and house music on a wooden catwalk above a crowded, sweaty den where government ministers' children and relatives rub shoulders with actors, diplomats, prostitutes and transvestites.

Indonesia's Moslem majority will ensure that Jakarta's sex industry is unlikely to ever match Bangkok's excesses. Meanwhile, however, massage parlours offering ambiguous services abound. And along a road only a short walk from President Suharto's residence in the exclusive downtown suburb of Menteng, peddlers sell puppies in cages by day and transvestites strut their stuff by night.

It is a scene fit for a Federico Fellini film: degradation in an exclusive neighbourhood. After 11pm, the road is choked with trucks and luxury sedans. Most come out of curiosity, a number come to buy sex. Immaculately made-up transvestites dressed in painfully high stilettoes call out to passers by, jump into cars and reappear 10 minutes later when the car has circled the block.

But it is the number of upmarket, large techno club nightclubs sprouting everywhere in the capital that bear testimony to the growing class of 'nouveau riche'. This is where the children of Indonesia's elite congregate to pose and dance in a hedonistic cocktail of drugs and alcohol.

Islam restricts alcohol intake yet all of Jakarta's clubs sell beers and spirits. Over the past two years, drugs, in particular ecstasy pills, have become increasingly popular. Newspapers report drug busts most months and nightclubs are regularly raided by police.

The military has recently declared a war on ecstasy pills but has also had to remind its own security forces they are barred from nightclubs and brothels, and moonlighting there as guards. Some 13 soldiers were arrested in raids on nightclubs in the past two months and a policeman was found dead from an overdose of ecstasy pills earlier this year. No-one, it seems, wants to miss out on the new-found wealth.

## Business guide

**Time**  
GMT + 7 hrs in West Zone (Java, Sumatra, Bali) GMT + 8 hrs in Central Zone (Kalimantan, Sulawesi, Timor) GMT + 9 hrs in East Zone (Molucca, Irian Jaya).

**Climate**  
Tropical, uniformly hot and humid with monsoon rains from December-March and dry season from June-September. Rainfall averages between 150cm and 400cm a year. Hilly areas are cooler.

**Jakarta: hottest months: April and May, 24-31°C (average daily minimum and maximum). Coldest: January and February, 23-29°C. Driest: Wettest months: January and February, 300mm average rainfall.**

**Entry requirements**  
Passport required by all except for holders of certain documents issued by the UN or Indonesia and certain seamen. All visitors must be in possession of passports valid for at least six months with proof of onward passage, either return or through tickets. Visa: usually required for all except EU countries, US, Canada, Argentina, Australia, Brazil, Chile, Morocco, New Zealand, Scandinavia, Venezuela and Assen passport holders. Regulations are subject to interpretation. In doubt, obtain a visa. Special permission from the Immigration Department must be obtained for travel to Irian Jaya or Timor. Prohibited entry: documents, including passports, issued by Israel are not acceptable.

**Currency**  
The maximum Indonesian currency which may be imported or exported is Rp50,000 per person. Exchange rates for foreign currency are generally the same at banks and money changers. Major currencies or traveller's cheques may be exchanged at most banks, except in the provinces. It is advisable to carry rupiahs before travelling to outer provinces or minor towns.

**Health precautions**  
Mandatory: vaccination certificates for small-pox, yellow fever or cholera if travelling from infected areas. Advisable: cholera vaccination, and anti-malarial precautions.

**Hotels**  
International-standard hotels have air-conditioning and often business centres, where translation and secretarial services are normally available.

A 10 per cent service charge is normally added to the bill, so tipping with small change is usual. Where no service charge has been added, a tip of 5-10 per cent would be appropriate.

Credit cards are accepted at international-standard hotels, but not for domestic air fares. International car hire companies, such as Avis and Hertz, will also accept credit cards.

**Car hire**  
Mostly chauffeur-driven, available in major towns and cities. Except for international car hire operators which accept credit cards, full payment for car hire is made up-front.

**City transport**  
Taxis: taxis can be obtained at hotels, airports and railway stations. From Soekarno-Hatta airport to Jakarta city, taxis add a surcharge of Rp2,300 and the toll road of Rp4,000. There are metered taxis only in Jakarta, Surabaya, Bandung, Solo, Semarang and Yogyakarta, but it may be necessary to insist on the use of the meter. Fares are reasonable. Taxis may also be hired by the hour, which is less expensive for longer journeys.

**Public holidays**  
Fixed dates: 1 January (New Year), 17 August (National Day), 25 December (Christmas).  
Variable dates: Nyepi (Balinese New Year), Good Friday, Miraj, Ascension Day (Jesus Christ), Waisak, Eid al-Fitr (end of Ramadan), Eid al-Adha, Islamic New Year, Maulud. Dates of Moslem festivals may vary, as they depend on the lunar calendar.

**Working hours**  
Business: (Mon-Fri) 0830-1600 (Sat) 0830-1230. Fri: it is difficult to make an appointment after 1100 although businessmen sometimes meet in the late afternoon and early evening.  
Government: (Mon-Thurs) 0800-1500 (Fri) 0800-1130 (Sat) 0800-1400.  
Banking: (Mon-Fri) 0800-1400 (Sat) 0800-1100. Hotel banks may remain open longer.  
Shops: 0800/1000-2100/2200 (some close at 1730).

In Jakarta it can be difficult to hail taxis, so engage one at the hotel and retain it until returning. A 10 per cent tip is usual. There are also minicabs for two passengers, the *beper* (small bus) which plies regular routes, and the *becek*, a rickshaw which need advance bargaining to come to. Initially accepted fare: *Raih Citra Lantrogung* Persada, a company owned by the president's eldest daughter, won the contract to build a \$800m overland light-railway system in southern Jakarta, construction to start in 1996.

Underground: Work on a 14km underground transport system in Jakarta starts in 1997 and will be operational by 2000.

### Social customs

Indonesia is predominantly Moslem and alcohol is not considered essential to social intercourse. Handshaking is customary but use of the left hand to give or receive is taboo. Crooking a finger to call someone is considered impolite. Do not start to consume food or drink until invited by the host to do so.

Pork is forbidden for the Moslem population and beef for the Balinese Hindus. *Pribumi* - anything indigenous to Indonesia - occurs in business with reference to local participation, capital investment or loans. Halter tops and shorts are frowned upon except in sports facilities or on the beach. Observe proper decorum in places of worship.

### KEY FACTS

|                   |   |
|-------------------|---|
| Official title    | Republic of Indonesia (Republic of Indonesia)         |
| Head of state     | President General Suharto                             |
| Ruling party      | Golongan Karya ( Golkar)                              |
| Official language | Bahasa Indonesia                                      |
| Currency          | Rupiah  |
| Exchange rate     | Rp2,240:1 (1995, average)<br>Rp2,351:1 (May 24, 1996) |
| Area              | 1,919,443 sq km (17,506 islands)                      |
| Population        | 199.6m (1995)   |
| GDP per head      | 1,026 (1995)  |
| GDP growth        | 7.1% per year (1991-95), 8.1% (1995)                  |
| Inflation         | 8.9% (1991-95), 9.4% (1995)                           |

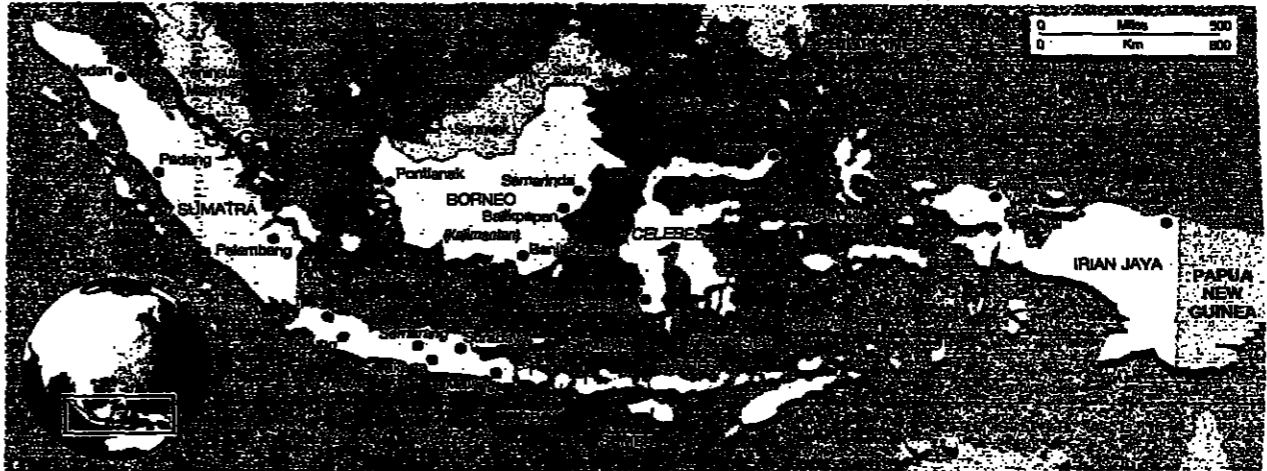
|                      |            |
|----------------------|------------|
| Major exports (1994) | % of total |
| Manufactures         | 64.2       |
| Oil and gas products | 24.2       |
| Raw materials        | 7.0        |
| Food, drink, tobacco | 4.5        |

|                                 |            |
|---------------------------------|------------|
| Major imports (1994)            | % of total |
| Machinery, transport, equipment | 42.1       |
| Other manufactures              | 15.3       |
| Chemicals                       | 15.2       |
| Raw materials                   | 8.5        |

|                        |            |
|------------------------|------------|
| Leading markets (1994) | % of total |
| Japan                  | 27.3       |
| US                     | 14.8       |
| European Union         | 14.5       |
| ASEAN                  | 14.2       |

|               |                          |
|---------------|--------------------------|
| Oil reserves  | 5.8tn barrels (end-1994) |
| Trade balance | -\$7.8bn (1994)          |
| Foreign debt  | \$100tn (1994)           |
| Aid flows     | \$5.2bn (1994-95)        |

\* estimated figure  
Sources: EU, World of Information



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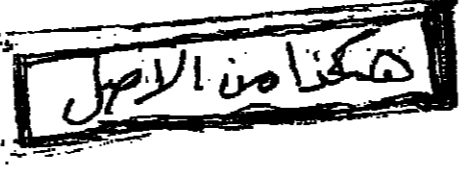
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**SECOND-HAND TOBACCO SMOKE IN PERSPECTIVE**

# What risks do you take?

Almost every day, it seems that one thing or another has been discovered to be some kind of health risk.

In one scientific study, even drinking ordinary chlorinated water was linked to cancer.

But as common sense suggests (and scientists confirm) not everything described statistically as a risk is a meaningful risk.

For example, lots of people have been persuaded that second-hand tobacco smoke is harmful.

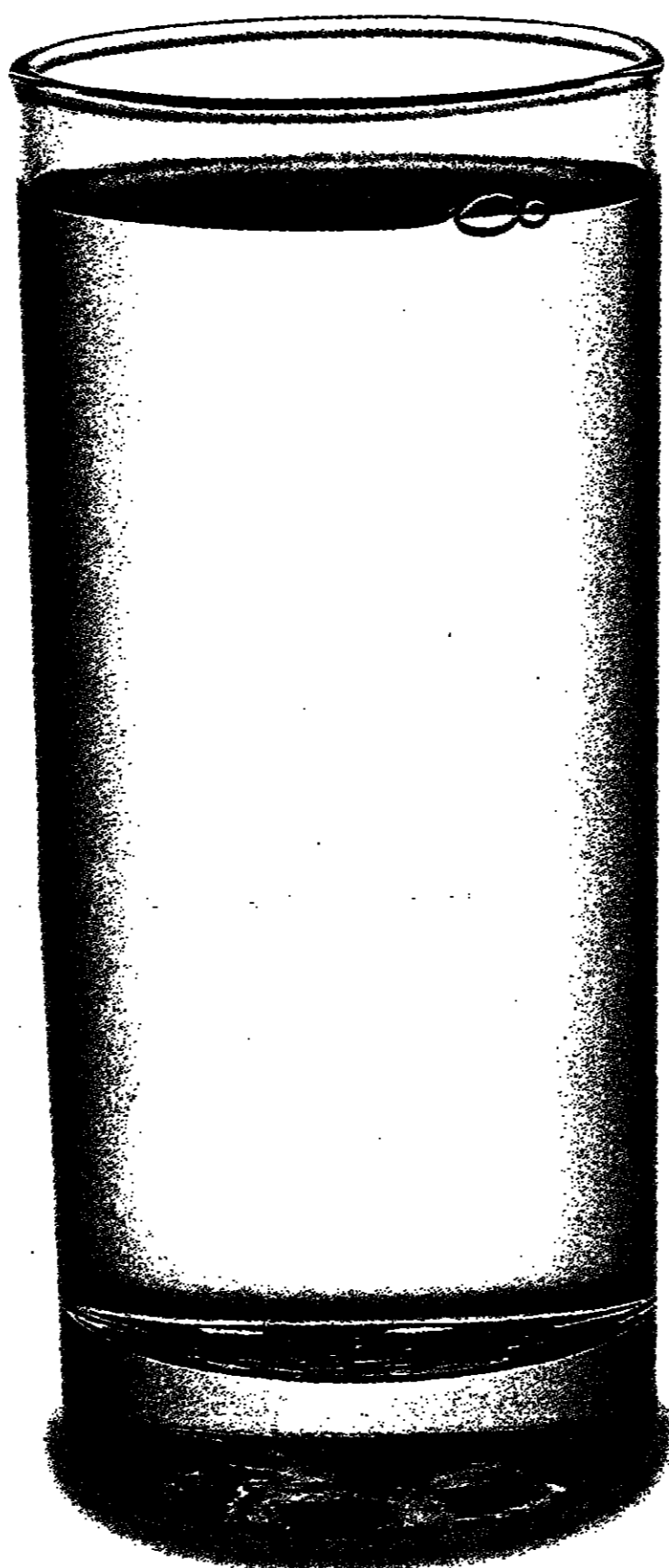
Not surprising, perhaps.

After all, we recognise that smoking itself is a risk factor for certain human diseases and that some people find second-hand tobacco smoke unappealing and unpleasant.

But what about second-hand tobacco smoke? Is it really a meaningful health risk to people who've chosen not to smoke?

Not, we think, if you look at the evidence.

The United States Environmental Protection Agency recently conducted a major review of studies on the risks of second-hand tobacco smoke to non-smokers. These studies typically involve non-smokers living with smokers over a long period, such as 20 years.



And this review put the risk of lung cancer from second-hand tobacco smoke at a level well below the risk reported by other studies for many everyday items and activities.

And below, in fact, the risk to health that one other study reported for drinking chlorinated water.

As the table below shows, many everyday activities have been statistically associated at one time or another with apparent risks to health.

But reputable scientists say that weak associations aren't necessarily meaningful.

So there's no big campaign to persuade you to stop drinking chlorinated water.

Nor is there any sound justification for a campaign against second-hand tobacco smoke.

If you'd like to decide for yourself, please write to us at Philip Morris Europe S.A., c/o P.O. Box 107, 1000 AC Amsterdam, The Netherlands or fax us on 00 31 20 671 98 89 or access us on: <http://pminfo.yrams.nl>

We'll send you the evidence about second-hand smoke.

We believe you'll find the case convincing.

Associated with increased risk  
Weak association  
Associated with reduced risk

| Everyday Activities                        | Reported Relative Risk | Reported Health Effect | Scientific Study Reference   |
|--|------------------------|------------------------|--|
| Diet highest in saturated fat              | 6.14                   | Lung cancer            | Journal of the National Cancer Institute, Vol. 85, p.1906 (1993)       |
| Non-vegetarian v vegetarian diet           | 3.08                   | Heart disease          | American Journal of Clinical Nutrition, Vol. 31, p. S191 (1978)        |
| Frequently cooking with rapeseed oil       | 2.80                   | Lung cancer            | International Journal of Cancer, Vol. 40, p. 604 (1987)                |
| Drinking 1-2 glasses of whole milk per day | 1.62                   | Lung cancer            | International Journal of Cancer, Vol. 43, p. 608 (1989)                |
| Eating one biscuit a day                   | 1.49                   | Heart disease          | Lancet, Vol. 341, p. 581 (1993)  |
| Drinking chlorinated water                 | 1.38                   | Rectal cancer          | American Journal of Public Health, Vol. 82, p. 955 (1992)              |
| Eating pepper frequently                   | 1.30                   | Mortality              | American Journal of Epidemiology, Vol. 119, p. 775 (1984)              |
| Exposure to second-hand tobacco smoke      | 1.19                   | Lung cancer            | U.S. Environmental Protection Agency (1992)                            |
| High vegetable diet                        | 0.37                   | Lung cancer            | International Journal of Epidemiology, Vol. 25, Suppl. 1, p. 32 (1996) |
| High fruit diet                            | 0.31                   | Lung cancer            | American Journal of Epidemiology, Vol. 133, p. 683 (1991)              |

\*Relative risk measures how much consuming, or being exposed to something, raises or lowers risk. According to the US National Cancer Institute... "In epidemiologic research, relative risks of less than 2 are considered small and are usually difficult to interpret. Such increases may be due to chance, statistical bias, or effects of confounding factors that are sometimes not evident."

**Philip Morris Europe S.A.**

Second-hand tobacco smoke. Let's keep a sense of perspective.









ARTS

# The master of sublime despair

If Giacometti is one of the great figures of Modern Art, he is also one of the most singular. Developing as a sculptor within the common preoccupations of expressionism and surrealism between the wars, he became ever more particular and idiosyncratic in his work as he became fixed upon the irreducible image and presence of the human figure. He founded no school and had no followers. Yet still, 30 years after his death, he is among the most widely known of modern artists, his spindly figures with their bleak, frontal gaze and their distressed, fraught flesh, the very image of the troubled and alienated modern psyche.

For such an artist, any retrospective, rather than fix upon particular shifts and diversions over a full career, will confirm instead the insistent, all but neurotic narrowing of interest to focus at last upon the final, essential theme. But this latest, exemplary show at Edinburgh does more than that, for by the clear chronology of its arrangement, and the sympathetic mixing of the painting with the sculpture, it goes further than any show of Giacometti that I can remember in showing him neither as painter nor sculptor, nor indeed as draughtsman, but as the truly integrated artist he was.

Sculpture may have been his dominant medium, but painting and drawing always served the same essential preoccupations no less seriously. If there are differences to point between them, they are differences of emphasis and attention consequent upon the nature of each particular medium. They do not call into question his fundamental consistency as an artist.

The work stands all of a piece, not only laterally across his practice of the moment, but from first to last. We look at the early portraits, in which

the rich expressionist handling of the paint foreshadows directly the vigorously kneaded clay of the final sculpture. The Brancusi-like simplicity of the early abstract sculptures and near-abstract figures is sustained in the totemic standing figures and *stèle* of the 1950s.

And always there is the near-obsessive concern with space, whether it is the pictorial space of the painter or the actual space of the sculptor. Figure and space are functions of the same existential truth. Of all modern artists, it is Giacometti who has probed,

**William Packer reviews the Giacometti exhibition in Edinburgh**

picked and nagged away at this communion.

We find him at it as much in the early faceted and monumental portrait heads of the 1930s, born out of cubism and constructivism, as in the later canvases with their attenuated figures that stare out at us so implacably from the grey mist. There it is in the splayed images of the surrealist sculpture, in the later figures striding across their city squares, in the paintings of the empty studio, in the figures in their boxes, in their cages, on their plinths and bases.

Sculpture, by its nature, is the more definitive for being actual, made of real stuff standing in real space. With Giacometti's sculpture, the sense is ever of that encompassing space pressing in implacably upon the figure, reducing and compressing it to the point of disappearance into the black hole. With the painting and drawing the sense is

no less desperate, but only more tentative as the artist seeks, by his marks and signs, to establish and then invade the non-existent space of the imagination beyond the picture-plane. Painting and drawing were for him an activity of enquiry, the matter only approached, never resolved. It is intimate work, scrappy, perfunctory, informal, uncertain for all the intensity of the scrutiny of the subject. Line over-rides line, change upon change, possibility after possibility, nothing fixed.

The painter can address alike the landscape bounded by infinity and close space of the studio or table-top. The sculptor, by contrast, is confined to his own physical compass. Which in the end is the more real? And in every work of Giacometti, the question is asked only to be left banging in the air, the image always left off, incomplete. In the sculpture such indecision is only the more decisive - a paradox typical of art. The clay exists, occupies space, holds a form, is what it is. Just so is commitment made to the insoluble problem of the image, accepted and presented just as it is.

Giacometti was ever the surrealist, but never one of bizarre associations, psychological games and black humour. Rather, his is the resigned and melancholic surrealism of the human condition, the individual cast quite alone in space and time. His sublime despair is profoundly moving.

**Alberto Giacometti (1901-1966):** Scottish National Gallery of Modern Art, Belford Road, Edinburgh, until September 22; supported by The Stanley Thomas Jones Foundation, The Foundation for Sport and the Arts, The Henry Moore Foundation, Dunard Fund, The Swiss Cultural Fund, Crossair and Pro Helvetia Arts Council of Switzerland.



Figures alone in space and time: 'Buste di Diego', 1949/50, by Giacometti

# Sex Pistols: back on the offensive

Comedian Jeremy Hardy used to crack a joke about having become his father: "Young people's music today, it's not really music, is it? No proper tunes, no words you can sing along to..." And then the punchline: "...In my day we had the Pistols and Buzzcocks." Sunday's Sex Pistols reunion concert in Finsbury Park (heralding a short tour and recorded for a live album) had much the same texture, with a clutch of today's popular beat combos being shown the door by a bunch of middle-aged men who had no right to be remotely as exciting.

Iggy Pop may be pushing 50, but easily outdoes Cliff Richard in the Peter Pan stakes. The godfather of punk delivered a blistering collection of classics from the *Ram Power* and *Lust for Life* eras of the 1970s, interspersed with a few numbers from his current album *Naughty Little Doggie*. His would be a hard act even for the second coming of the Sex Pistols to top; as if recognising as much, whilst the stage was being set up for them the PA system blared out the blandly cheery pop which punk banished from the charts; the Brotherhood of Man, Leo Sayer, even saints preserve us - the Bay City Rollers.

Introduced by football hero Stuart Pearce, and bursting through an enormous collage of choice newspaper headlines from the days of outrage, John Lydon slipped gleefully back into his erstwhile persona of Johnny Rotten as the four Pistols launched straight into the most offensive of their old numbers, "Bodies". At the first chord this quartet of men in their 40s ("Fat, 40 and back" chanted Rotten defiantly), who last played together 18 years ago, turned Finsbury Park into one of the biggest mosh-pits in history: a crowd composed more or less equally of those keen to relive their past, those keen to buy into a venture which had last been a going concern in their infancy and

the merely curious, fused into a single seething, roaring mass, albeit one rapidly subsiding into breathlessness.

Diligently suppressing any signs of flash musicianship, drummer Paul Cook, guitarist Glen Matlock (usurped from the band in 1977 in favour of the incompetent but iconic Sid Vicious) thereby got on with the job of reproducing the *Never Mind the Bollocks* album, a handful of B-sides and the Pistols' revered cover of The Monkeys' "I'm Not Your Stepping Stone". The band in their heyday, though, were never this tight.

But the evening was Rotten's. In an obscure plaid jacket topped off with a crown of spiky green hair, he paraded around his home turf like the infernal offspring of a catwalk model and the Child Catcher from *Chitty Chitty Bang Bang*, conducting the rancorous massed choir (his own microphone could have failed without anyone noticing), winding the crowd up with lines such as "don't worry, it's only Uncle Johnny and the boys" delivered with Peter Cook-like snidery, and at one point sending a video camera man scurrying off the stage with a well aimed kick. It was, as one punter remarked, cabaret; a travesty of the original punk ethic, it was merely a big, brash, nostalgic ritual... but the pantomime-stroppy energy and the unholy row sent thousands of grown adults into frenzies of ungainly pogging. The Sex Pistols are no longer the only game in town, but they are still among the most boorishly enjoyable.

**Ian Shuttleworth**

The Sex Pistols play (with varying support bills) Glasgow on July 16, Belfast (July 17), Dublin (July 18) and the Phoenix Festival (July 21). The album *Filthy Lucre Live* is released on July 25.

## Opera/Andrew Clark

### A classic Arabella

The dream of meeting "der Richtige" (Mr Right), and the fulfilment of that dream in the fairy-tale world of imperial Vienna, are the stuff of *Arabella* - but without the right leading lady, the opera has no more substance than a blob of whipped cream. So the arrival of Miss Right, in the shape of the Canadian soprano Adrienne Pieczonka, is a cause for rejoicing at Glyndebourne, where she provides a gracious centrepiece for the first Strauss production in the new theatre. In her second summer on the Sussex Downs (she sang Donna Elvira last year), Pieczonka offers a fully-formed portrait of Arabella, which puts her in a distinguished line of postwar interpreters.

From her first entrance she quietly dominates the stage, with none of the blandness that can creep into one of Strauss's more insipid heroines. Pieczonka has the advantage of height and impeccable carriage, to which she adds femininity and calm self-awareness. This Arabella knows her mission in life - she is no flirt - and has the intelligence to keep her cool when everyone else is losing theirs.

Above all, Pieczonka is a natural Strauss soprano. With its plummy richness, ecstatic top and all-embracing purity, the voice sits easily on the part, and has no problem projecting above the orchestra. The single factor is at work the moment she begins her preamble to the opening duet, and she knows how to caress her lines in the most captivating way. Pieczonka does not put a foot wrong the entire evening.

With the possible exception of Alison Hagley's Zdenka, who looks credibly boyish but sings with less than swallow-like ease, Glyndebourne has assembled a marvellous cast for this revival of John Cox's much loved 1984 production. Building on his success as Covent Garden's Mandryka earlier this year, Wolfgang Brendel presents a more subtle suitor than most. He captures the Croatian outsider's rustic honesty without a trace of coarseness, and sings with similar taste. Artur Kohn's vintage Waldner is paired with the Adelaide who could well be on ERT, so easily does Anne Howells justify the amorous attention of younger men. And Inger Dam-Jensen offers a scene-stealing cameo as the Cabbie's mascot.

Dietfried Bernat conducts with the clarity and refinement of a born Straussian, so that there is no mistaking the score's mercurial currents, baroque splendour and Viennese gaiety. He knows just when to relax the tempo, expand the phrasing and shade dynamics, and the London Philharmonic follows him all the way. Cox's production loses nothing in its transfer to the bigger stage; the sets are as handsome as ever, the comedy just as fresh, and Cox gives younger producers a textbook example of how to compose each scene.

This is a classic *Arabella*, classic Strauss and classic Glyndebourne.

Revival sponsored by Private Bank and Trust Company Ltd.

## Barclays New Stages/Sophie Constanti

### One man and the world

The small black box that is the Royal Court's Theatre Upstairs - venue for the more compact shows in the Barclays New Stages festival - does not readily suggest potential for transformation. Not that this has prevented the first two Upstairs productions in this year's festival from playing extravagant mischief with the theatre's restrictive dimensions.

In his solo show, *A Large Attendance in the Antechamber*, Brian Lipson addresses his audience from within a cubicle-sized reproduction of a Victorian study - supposedly that of Francis Gaulton, founding father of Eugenics. The cubicle, no wider than the desk which fronts it, is heavy with paraphernalia and period detail: a ceiling rose, oil lamps and, of course, books.

As Gaulton, or rather, as Gaulton knowingly resurrected ("I was alive for 89 years, I've been dead for 84... things could change"), Lipson holds forth on an incongruous array of topics: the measure of fidget; how to collect "vital statistics" from a distance; and scientific mastery over the afternoon brew. An eccentric intellectual operating within his own bizarre matrix of views, theories, concepts and formulae, Gaulton switches between unrelated subjects in an astonishing display of logic-chopping wherewithal he not only articulates tangential thoughts but expands them into a series of parallel ideas.



Alastair Muir  
Adrienne Pieczonka: a natural Strauss soprano

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

**DANCE**  
Het Muziektheater  
Tel: 31-20-5518117  
● Eldos: Telos: a choreography by William Forsythe to music by Williams and Schoenberg, performed by the Ballet Frankfurt. Part of the Holland Festival; 8.15pm; Jun 27, 28, 29  
**EXHIBITION**  
Rijksmuseum Tel: 31-20-6732121  
● South Wing: after three years of renovation, the museum's South Wing is open to the public again. Displays of 18th and 19th-century paintings, Asian art, costumes and textiles are on view in 16 new rooms; to Sep 22  
Stedelijk Museum  
Tel: 31-20-5732911  
● Under Capricorn: this exhibition focuses on artists' views on life in a world which seems to be getting smaller all the time as a result of modern (communication) techniques. A similar exhibition is held simultaneously in the Wellington Art Gallery in Wellington, New Zealand. The display features works by

approximately 20 artists; from Jun 28 to Aug 25

### BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Staatskapelle Berlin: with conductor Carlo Maria Giulini perform works by R. Schumann and Brahms; 8pm; Jun 25, 27  
**DANCE**  
Staatsoper unter den Linden  
Tel: 49-30-2062861  
● Le Concours: a choreography by Maurice Béjart to music by La Bata, performed by the Staatsoperballett. Soloists include Siepert, Stolz-Franke, Schroeder and Neary; 8pm; Jun 25, 26  
**OPERA**  
Komische Oper Tel: 49-30-202800  
● Die Einführung aus dem Serail: Die Einführung aus dem Serail: Chiu-Li and performed by the Komische Oper. Soloists include Heintz, Korovina, Röhmann and Conrad; 7pm; Jun 26

### GLASGOW

**CONCERT**  
Glasgow Royal Concert Hall  
Tel: 44-141-3326633  
● The Royal Scottish National Orchestra: with conductor Bramwell Tovey perform works by J. Strauss, E. Strauss, Lehár and Suppé; 7.30pm; Jun 26

### LONDON

**CONCERT**  
Barbican Hall Tel: 44-171-6394141  
● London Symphony Orchestra: with conductor John T. Williams perform music from the film "JFK".

"Superman" and "Close Encounters of the Third Kind"; 7.30pm; Jun 26, 28

Royal Festival Hall  
Tel: 44-171-9604242  
● Murray Perahia: the pianist performs works by Handel, Scarlatti, R. Schumann and Chopin; 7.30pm; Jun 28

### NEW YORK

**CONCERT**  
Avery Fisher Hall  
Tel: 212-875-5030  
● Viva Brasil: Zizi Possi and Paulinho da Viola perform Brazilian music; 8pm; Jun 28, 29  
**EXHIBITION**  
The Metropolitan Museum of Art Tel: 212-879-5500  
● Modern Glass as Art: this exhibition, selected from the Metropolitan's collection of 20th-century architecture and design, explores glass as a medium for contemporary art and includes works made by a variety of techniques; to Oct 8  
The Pierpont Morgan Library  
Tel: 212-685-0008  
● Documenting the Times: Selections from the Archives of the New York Times: exhibition commemorating the centenary of Adolph S. Ochs's purchase of The New York Times. With letters, manuscripts, photographs and early newspapers from The Times' own archives, the exhibition explores Ochs's journalistic mission to make the paper "the model American newspaper"; from Jun 26 to Sep 15

### LOS ANGELES

**EXHIBITION**  
The J. Paul Getty Museum  
Tel: 1-310-459-7811  
● Ten Centuries of French Illumination: an exhibition of 20 manuscripts and single illuminated pages, presenting a survey of French painting in books, from the

9th to the 18th century. It includes richly illuminated books of many kinds, including scripture, liturgical and devotional books and bestiaries; to Jul 7

### SAN FRANCISCO

**EXHIBITION**  
SFMOMA - Museum of Modern Art  
Tel: 415-357-4000  
● Cut, Cast, Assemble: Contemporary Sculpture from the Permanent Collection: exhibition of 16 large-scale sculptures from the museum's collection, including works by Alexander Calder, Richard Heppner, Henry Moore and Louise Nevelson. This exhibition is the first since the opening of the new museum building in which the fifth floor is seen without inside walls, fully revealing the grand sweep of the museum's uppermost space; to Jun 30

### SPOLETO

**FESTIVAL**  
Associazione Festival del Due Mondelli Tel: 39-8-3210288  
● Spoleto Festival - Festival del Due Mondelli: festival under the direction of Giancarlo Menotti, featuring performances of lyric works, concerts, ballet, plays and films, exhibitions and conferences.

### PARIS

**EXHIBITION**  
Centre Georges Pompidou  
Tel: 33-1-44 78 12 33  
● Gaetano Pesce: a retrospective exhibition devoted to this artist.

featuring furniture, objects and architectural projects; from Jun 26 to Oct 7

### TOKYO

**CONCERT**  
Sunory Hall Tel: 81-3-35751001  
● Orchestre Symphonique de Montréal: with conductor Charles Dutoit and pianist Minoru Nojima perform works by Glinka, Tchaikovsky and Stravinsky; 7pm; Jun 28

### WASHINGTON

**EXHIBITION**  
National Portrait Gallery  
Tel: 1-202-357-1915  
● 1846: Portrait of the Nation: in celebration of the 150th anniversary of the founding of the Smithsonian Institution, this exhibition describes the political, cultural and social character of America in 1846 by focusing on the leading figures of the time; to Aug 18

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The 39th edition of the festival includes Menotti's *The Death of the Bishop of Brindisi*, Handel's *Semele*, Tchaikovsky's *Eugene Onegin* and Squillante's *Spiritus Mundi*, and performances by the Ballet de Nancy et de Lorraine. The festival is concluded on July 14 with a performance of Mahler's Second Symphony on the Piazza Duomo; from Jun 26 to Jul 14

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COMMENT & ANALYSIS

# United across the Internet

## Robert Taylor explains why trade unions are planning greater international co-operation

Trade unions around the world are struggling to survive in the increasingly global economy. What limited power and influence they were able to establish after the second world war is being eroded by rising unemployment in the west and attacks on union rights in many developing and industrialised countries.

Their job has also been made much harder in the workplace, with the fashion for employment practices that bypass collective bargaining. And the decline of full-time, permanent jobs in large companies and the growth in part-time work in small enterprises has made organising workers in unions more difficult.

"Organised labour is under attack on a global scale and with an intensity never before experienced in its history," says Mr Bill Jordan, general secretary of the International Confederation of Free Trade Unions (ICFTU). "Unions at national state level are seeing much of what they have achieved being undermined by global financial and industrial decisions."

His organisation, which claims to represent 127m workers in 136 countries, hopes to agree a new strategy to meet the challenge at its triennial conference which starts in Brussels today.

Union leaders are under no illusion that a renewal will be easy. "The basic values of trade unionism, sometimes even the need for unions at all, are being questioned in almost every region and every industry," says Mr David Cockcroft, general secretary of the International Transport Workers' Federation which celebrates its centenary this month.

Unions have always found it hard to co-operate across frontiers. Divisions of language and race - as well as economic and social inequality - make it difficult for them to agree on credible international policies. "Capital has become global but trade unions remain almost entirely locked in national perspectives. This has to change if unions hope to

win back influence in the realm of economic and social decision-making," says Mr Denis MacShane, the UK Labour MP who once worked for the International Metalworkers' Federation.

Before the collapse of the Soviet Union, politics erected a barrier to those unions that looked to Moscow for leadership and those that rejected communism. The end of the cold war has at least removed that barrier to solidarity for international labour - leading to a more active, if tentative, search for policies to meet the challenge of globalisation.

For example, unions have been campaigning more vociferously for the universal acceptance of core labour standards by countries and global corporations. These would include the right of workers to create and join unions and bargain collectively with employers, together with the abolition of child and indentured labour and an end to discrimination on grounds of gender and race. They have now won the support of the International Labour Organisation and the US and French governments.

A recent campaign by the Foodworkers' International Union (IUF) helped persuade PepsiCo, the US fast-food and soft drinks giant, Heineken, the Dutch brewery group, and Carlsberg, the Danish brewer, not to invest in Burma as a protest against the harsh

**'While workers are organised at world level, they have not so far matched the effective globalisation achieved by capital'**

labour conditions there. And the metalworkers' federation - which helped Polish Solidarity and the nascent South African labour movement in the apartheid era - has taken a leading role in pressing for worker rights in China and South Korea.

In Europe, unions have used European Union law to negotiate the creation of works councils for employees in large transnational companies which they see as the first step towards global consultative forums.

The foodworkers' international union has recently signed an agreement with Danone, the French-based food and drinks group, to create a worldwide information and consultation committee for its workers.

"While workers are organised at world level (as indeed are consumers and environmentalists), they have not so far matched the effective globalisation achieved by capital," says Mr Vic Thorpe, general secretary of the Geneva-based ICEM, the new international federation of unions that brings together chemical, energy and general workers with miners.

However, unions are now taking their campaigns against large corporations onto the global stage. For example, the Postal, Telegraph and Telephone International launched an offensive against Sprint, the US long-distance telephone company, after it dismissed Hispanic workers at its San Francisco plant, allegedly for wanting to join a union.

When the company later closed the plant, unions in Germany and France put pressure on their national telecom operators to force Sprint to adopt a code on labour standards as a condition for entering an international alliance.

Such action was also used recently against Bridgestone, the Japanese tyre maker, when strikers at its US Firestone subsidiary were replaced by a substitute workforce. Unions in Turkey, Belgium and Japan organised strikes and pickets outside the company's plants in those countries.

# LETTERS TO THE EDITOR

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## Tedium of immigration service on Eurostar

From Mr A.C.R. Elliott.  
Sir, Charles Batchelor's recent article on Eurostar, "New light in the tunnel" (June 10), did not cover one important aspect, namely immigration controls. For the most part, immigration officers in the UK carry out passport controls during the journey swiftly, efficiently and with the minimum of fuss. However, there are some Eurostar services without this facility. This results in a very tedious queue at Waterloo International Terminal, which compares with the queueing time at Heathrow or Gatwick. On June 18, for example, the train from Paris, which arrived at about 13.50, resulted in a 45-minute wait for some passengers at the end of the advertised three-hour journey.

Eurostar is to compete with the airlines this is one on-board service to which it will surely wish to pay attention, arranging for immigration clearance on all services.

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## Free trade target date essential to remove 'spaghetti bowl' of barriers

From Prof Jagdish Bhagwati, Prof Arvind Panagariya, and others.  
Sir, Recently the idea that the World Trade Organisation should have a target, such as 2015, to achieve worldwide free trade has been proposed independently by many, among them principally by Martin Wolf in your newspaper. It has been endorsed by Mr Donald Johnston, OECD's secretary general, and by the UK's trade secretary, Ian Lang. There have also been indications of interest in the proposal by Mr Renato Ruggiero, director general, WTO.

As economists deeply interested in the future of the world trading system, and keeping in view the first WTO ministerial in December in Singapore and the opportunity it presents for undertaking a significant initiative on trade, we and a group of economists worldwide would like to lend our support to the idea and to urge the member states of the WTO to make the endorsement of such a WTO target their first priority. Among its advantages, a few are significant.

While consistent with Article 24 of the General Agreement on Tariffs and Trade, there are now so many preferential trade arrangements (PTAs) such as North American Free Trade

Agreement and the European Union's numerous free trade areas with other countries, that a virtual "spaghetti bowl" of criss-crossing preferential trade barriers has arisen, with different duties applying depending on which country the product being imported is assigned to.

We are therefore in danger of reproducing the chaos created by the absence of most favoured nation status during the 1930s, produced then by protectionism but now, ironically, by free-trade intentions. Given the politics that often drives these PTAs, any attempts at reducing their spread do not seem to be likely to succeed.

While some of us have indeed suggested reforms in Article 24, and in disciplines such as the use of anti-dumping duties on non-members, as ways of minimising the adverse effects of the preferences that the PTAs inherently imply, the worldwide achievement of free trade appears to be the most effective remedy. The reason is that preferences relative to zero duties are seen as preference would be effectively killed at source.

Then again a principal advantage of PTAs, which seems to attract trades-oriented businesses in particular, is that they offer

target dates that will lead on schedule to ultimate free trade, albeit within a limited area. By contrast, the Gatt/WTO lurches from one round of multilateral trade negotiation to another, the end of a round never linked for sure to the start of another, as is in fact the case again with the end of the Uruguay Round.

A WTO target would thus cut through this fundamental weakness and simultaneously eliminate multilateralism's chief disadvantage vis-a-vis the inherently discriminatory PTAs, contributing to the current efforts at restoring the primacy of the WTO in the world trading system.

It would also set the WTO firmly on to the task of completing the agenda of worldwide free trade, an objective which Gatt pursued diligently through successive rounds of multilateral trade negotiations and whose advantages have been demonstrated by nearly half a century of experience.

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## More than money cements relationships of EU members

From Mr Jerry Zondervan.  
Sir, I would like to comment on Martin Wolf's article "Thinking the unthinkable" (June 19). Mr Wolf fails to take into account what I see as a very important point - the EU is not only about money, indeed, it would be very sad if it were.

There are many other aspects which are just as important, such as the freedom of people to move, to get to know each other. Mutual understanding is followed by tolerance and maybe

friendship or marriage rather than hostility.

How about education? This was not mentioned even once by Mr Wolf. Programmes such as Erasmus are a creation of a united Europe, as is the "Eurogrichtel", created to help consumers work out problems in transnational purchases. As before, mutual understanding.

Or again, how about the fact that many people consider themselves as European citizens first, and only then citizens of a certain nation. This is certainly so in my case.

I am first and foremost a European citizen; then I am a Dutch citizen.

I currently live in Switzerland, which is notoriously not part of the EU. The difference in the relationship between, say, Luxembourg and Belgium (no borders, linked currencies, as full a recognition of each other's study titles as of any other EU title), is very marked when compared with Switzerland and its neighbours (full border checks with waste of time and money, currency

completely dissociated, no mutual recognition of studies - )

Finally, I would say this (which many people in the UK may not like): the EU can live very well without the UK, although it would be a great cultural loss to us all, but can the UK say that it can live without the EU?

I strongly doubt it.  
J.S. Zondervan,  
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# Superpower's supreme test

## Tony Jackson on the US economy's position among world leaders

According to a recent report from Britain's Treasury, the US could be overtaken by China as the world's biggest economy by 2015. Quibbles over the date aside, there is some piquancy in the source. With the possible exception of imperial Rome, history's best example of a fallen superpower is Britain itself.

The decline of America is not a new theme, but this seems a perverse time to advance it. The challenge of China, though real enough, is still some way off. In recent years, more interest has been shown in the decline of US economic supremacy than in the rise of China.

In 1988, for instance, two specific threats were identified by the Yale historian Paul Kennedy in his book *The Rise and Fall of the Great Powers* (HarperCollins, 1988). America, he said, was suffering from "imperial overstretch": that is, it was spending more than it could afford on defence. At the same time, its industrial and technological lead was being challenged by Japan.

Eight years on, the US defence budget has been slashed, while Japan is in at least temporary eclipse. Above all, America stands over the rubble of communism as the purest exponent of the world's dominant ideology - free-market capitalism.

The question is whether this is merely a temporary reversal of a longer-term decline. History shows that nations can command disproportionate power for remarkable spans of time. It also suggests they cannot do so indefinitely.

In America's case, the disproportion is primarily economic. With under 5 per cent of the world's population, the US produces over a quarter of world output. In the long run, this is not sustainable.

The UK remains the most instructive parallel. It is tempting to think of British supremacy in the 19th century as essentially military, if only because the British often thought so themselves. But at its peak around 1860, Britain's military spending was tiny, at around 2 per cent of gross national product. The real basis of its dominance was economic.

In the 1880s, Britain's share of world output was not far short of America's today. For a small island off the coast of Europe, this was wildly anomalous. The figure today is 4 per cent.



reject the comparison on two grounds. The US population is several times larger than Britain's. Its territory is also much bigger, richer in resources and easier to defend.

That is only partly relevant. Compared to Britain's 2 per cent of world population in the 1880s, America's 5 per cent today is hardly overwhelming. Granted, the US share of the world's educated population is much bigger again; but that was equally true of 19th century Britain.

America's natural resources are a dwindling advantage in an information-based economy. Agriculture makes up just 2 per cent of its output. The US has oil, but so has Russia. As for the undoubted security of America's borders, that has not stopped it occasionally spending beyond its means on defence.

The analogy with Britain can be extended. In today's world economy, America's strongest cards are its near-stranglehold on information technology, and its dominant position

in international finance. In the mid-19th century, Britain had a similar grip on the corresponding technology, steam power. It also dominated world finance. Wall Street now privatises eastern Europe. London then financed railways and roads around the globe from South America to China.

But if American supremacy is to go the way of Britain's, it will not do so all at once. Seen in retrospect, the decline of nations can seem a continuous process. The reality at the time is a stop-go affair, much harder to detect.

As far back as 1929, America's share of world output was not far from its present level. With the onset of the Depression, it fell sharply. It then rocketed again in the second world war, while Europe's plunged. By 1945, America's share of world output peaked at around 40 per cent.

The subsequent decline levelled out around 1980, as shown in the chart (measured in constant dollars, to avoid exchange rate distortions).

Since the early 1990s it seems to have grown again, due partly to the incessant restructuring of US industry and the heaving back of the Japanese challenge.

That, too, is not without parallel in the British experience. As Paul Kennedy points out, Britain produced a similar response to the industrial challenge of Germany in the years before the first world war: alarm to begin with, then an outburst of effort on education and training, which for a while proved successful.

There is perhaps one encouraging lesson to be drawn: the length of time between the first scent of trouble and its coming to pass. Britain still counted as a great power at the end of the second world war. But the most striking foreboding of its decline, Kipling's poem *Recessional* - "Lo, all our pomp of yesterday/lie one with Nineveh and Tyre" - was published in *The Times of London* 50 years before, in 1907.

The world is speeding up. US industrialists will tell you that today they can enjoy the fruits of a new technology for only a few years, where once they could have counted on leadership for decades.

This is particularly true of information technology. In the 19th century, the manufacturing knowledge associated with steam power took a lifetime to master. But software innovators - like mathematicians or chess players - can reach their prime in their early 20s. It may take generations for Silicon Valley to be challenged by Shanghai or Bombay; but the generations may be only five or 10 years long.

As Britain has found, being pushed from the top position is bruising for the ego. It may also put extra strain on social cohesion, which in America's case is a separate issue going far beyond economics. But there is one final source of comfort.

Economic decline can be an entirely relative concept. Average wealth in the UK - as measured by output per head - is still only 25 per cent below the American level. Well over half the world's population survives on less than a fifth of the US figure: some on very much less.

China may or may not become the world's biggest economy. From the viewpoint of most people on the planet, America will remain as stunningly wealthy as ever.

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Tuesday June 25 1996

# A marriage in haste

Arranging a shotgun wedding between Aerospatiale and Dassault may seem appealing to strategists in the French government, but it is far from clear that a marriage made in haste will lead to a long and fruitful relationship.

From the point of view of a government fearing its aerospace industry is falling behind its international competitors, there are superficial attractions in putting the two companies together. Britain's stake in Airbus is held by its military aircraft maker, British Aerospace, and the same is true of Germany in the shape of Daimler-Benz Aerospace. What could be more natural than creating a French entity which could then negotiate on equal terms with its European partners about joint ventures or even mergers?

To back up its arguments for cohabitation, the government also has plenty of ammunition. Aerospatiale will continue to need state funding for many of its programmes. Dassault, meanwhile, is the master of the government both for orders of its new Rafale fighter and, crucially, for support in winning export orders. If President Jacques Chirac wants the merger to happen, there is little doubt that he can make it so.

Yet there are good reasons to be concerned about the deal. Dassault and Aerospatiale have little in common: from a business perspective, a merger would neither cut the enlarged company's costs nor add to its capabilities. Worse, Aerospatiale is an organisation badly in need of extensive

restructuring and management reform, seems likely to win control of Dassault, a company which has half an eye on the discipline of the marketplace. The fear must be that the unreconstructed Aerospatiale will overwhelm Dassault.

If all of this were a prelude to an early restructuring of the European aerospace scene, which would put the industry on a more viable footing, that might not matter greatly. But progress remains painfully slow; the external disciplines of foreign management are thus unlikely to be felt in France soon.

France could be using that time to rationalise its aerospace industry as BAe and now Dassault have done. Instead, it has focused on creating an artificial entity in the belief that scale alone is enough to make potential partners pay attention. That may actually be counter-productive if the financial structure and business organisation of a combined Dassault-Aerospatiale makes it unattractive to potential partners. Europe's aerospace industry would then remain splintered and unable to compete with the US.

France faces important choices which will have ramifications for the rest of the European industry. Its interests, and those of its partners, would be best served by allowing Dassault and Aerospatiale to negotiate with potential partners separately. If it remains intent on this merger, however, it must create a structure which does the genuine rationalisation which is still to come.

# Thameside

"Earth has not anything to show more fair," was William Wordsworth's reaction to the "beauty of the morning" as seen from Westminster Bridge in 1802. "Ships, towers, domes, theatres, and temples lie open unto the fields, and to the sky."

Nearly two centuries later, the absence of fields is understandable. Devoid of smog and smoke, the London sky is probably clearer than at any time since the early 19th century. But is hard to see Wordsworth's heart leaping for joy at the "ships, towers, domes, theatres and temples", not to mention the bridges. Somerset House certainly. Big Ben perhaps. But the National Theatre, the Hayward Gallery, Hungerford Bridge and the Embankment are unlikely candidates for "A site so touching in its majesty". And the view from most other central London vantage points on the Thames is not even as good as that.

Mr John Gummer, the environment secretary, is therefore to be congratulated for attacking "mediocre or insensitive development" on the Thames and making its restoration to the centre of London life a prime planning goal. On its own his riparian planning guidance, issued yesterday, will not transform the riverside. But if it acts as a check on insensitive development and an instrument for lifting the sights of borough planners to the potential of Thameside, it may do some good. However, a bigger question

looms. As Paris demonstrated so forcefully with its *grands projets* of the 1980s, a strong governmental lead can work wonders in raising the quality and prestige of city centre development across the board. This requires money up front. But investment funds for private London projects are not in short supply since the National Lottery was created in part as a vehicle for glorifying London's elite cultural institutions.

Several large Thameside projects, headed by the Millennium Exhibition and the new Tate gallery at Bankside, have attracted lottery millions or look set to get them. Mr Gummer should regard these as Thames tests.

Behind the Paris *grands projets* stood President Mitterrand and Mayor Chirac. Mr Gummer is trying hard to be like Chirac in London, but he would not place himself in the same league. London needs a dedicated champion with vision and clout.

The great majority of Londoners believe that the best way to get one is through some form of city-wide elected authority. Last week London First, a promotion group supported by most of the capital's business interests, declared itself in favour of a directly-elected mayor for London to tackle large strategic questions such as the future of the Thames. It would not be a panacea. But it might do something to improve the view from Westminster Bridge - and perhaps more besides.

# Votes in whales

In the television age, gruesome pictures of killing can sway electorates and attract shoals of politicians ready to snap up easy votes. By providing the pictures, sometimes with lurid commentaries, anti-whaling campaigners have helped to move some governments from a purely pragmatic opposition to whaling to more extreme positions.

Mr Tony Baldry, the UK fisheries minister, is the latest to colour his views on the subject with liberal amounts of green. Yesterday he told the International Whaling Commission's 48th conference in Aberdeen that the UK would oppose the killing of whales even if their numbers recovered enough to allow sustainable harvesting. The UK believed, rather, that whales were an "international resource" to be exploited in non-lethal ways; in other words, for a special form of tourism.

This might seem an attractive proposition: whales are biologically much closer to man than any other creatures of the sea, have not only lungs and hot blood, but large brains and, probably, high intelligence. Nevertheless, saving the whales on such grounds is quite a different proposition from subjecting to commercial exploitation on the grounds that they may become extinct. Aside from the logical difficulties of Mr Baldry's position, (should salmon, grouse and stags be exploited in "non-lethal ways"?), it is likely to be counter-productive. The IWC's ban

on whaling since 1986 has been supported by well argued evidence. The numbers of larger whales, such as the blue whales and right whales, were then measured in hundreds. Their recovery will be slow since, unlike fish, which produce millions of eggs, whales produce only one or two calves a year with a long period of infancy.

The smaller minke whales, now being harvested by Japan and Norway, are more numerous however. Although counting methods are highly uncertain, the population in the North Atlantic might be of the order of 100,000, with perhaps 750,000 in the southern ocean. Against these figures, Norway's catch of 315 whales last year and Japan's total of 440, might appear modest.

Estimates vary as to how many minke whales can be killed while allowing the population to recover. Caution should prevail and the lowest number might still be zero. However, the IWC has to recognise that Norway is likely to continue to break its moratorium, while Japan shows no intention of abandoning the fiction that it needs to send factory ships to the Antarctic for "scientific purposes". By facing this reality, the IWC will have a better chance of controlling catches and ensuring that whales are no longer subjected to unnecessary cruelties, such as death by electric lance. The UK should concentrate on such issues rather than on popular sentiment.



# Out of tune with the times

Sony's decision to invest \$30m in promoting Michael Jackson's latest album has produced disappointing results, says Alice Rawsthorn

It is just a year since the executives of Sony, the global electronics and entertainment group, launched a \$30m gamble on the future of one of their most valuable corporate assets.

The asset was Michael Jackson, now 37, the self-styled "King of Pop" whose 1982 release, *Thriller*, sold an unprecedented 45m copies. The gamble was the marketing campaign to launch *HIStory*, the singer's first album since his career had been thrown into question in 1983 by allegations of child sex abuse.

*HIStory* has sold 11m copies - impressive by the standards of most pop stars but well below previous sales by one of the best-selling pop singers of all time. The scandal thus appears to have had a negative impact on his career, though not a fatal one.

But the sales decline may illustrate more than one star's bruised reputation. It also reflects the fading fortunes of the US and UK singers and groups that have dominated the \$40bn (\$26bn) global music market since the mid-1980s.

Michael Jackson is perhaps the archetypal global superstar having undergone plastic surgery to erase traces of his original age, gender and ethnicity. And even by the standards of other leading artists his commercial record is extraordinary.

He has been a performer since the age of five, when he and his brothers competed as the Jackson Five in talent contests in their hometown of Gary, Indiana. As a solo artist, he has sold over 100m albums for Sony - a feat matched by few acts other than the Beatles, Elton John and the Rolling Stones.

All record companies need superstars to strengthen their stance in negotiations with retailers and broadcasters. Other Sony artists have achieved global success - Bruce Springsteen and George Michael in the 1980s, Mariah Carey and Celine Dion in the 1990s. But their sales have not matched Michael Jackson's and his value to Sony was reflected in his contract with the company.

Most pop stars receive royalties of less than 15 per cent of their wholesale record sales after deductions for video production and marketing. As sales rise they can negotiate higher royalties - and a few stars who are successful globally, such as Madonna and George Michael, can demand 20 per cent royalties as well

as contributions towards video and promotional costs.

But when Michael Jackson renegotiated his Sony contract in 1991, he secured an unprecedented 22 per cent royalty. This included \$5m in advance and the company also agreed a \$12m contribution to video costs for each of six albums. His success in the 1980s had played an important role in establishing Sony's music division as one of the "big five" groups which control over 80 per cent of the global market - the others are PolyGram, Warner, EMI and Bertelsmann.

At first, Sony's confidence seemed to pay off when *Dangerous*, his 1992 album, sold 25m copies. However, disaster struck in August 1993 when the Los Angeles police began investigating claims that the singer had sexually abused a 13-year-old boy. The charges were dropped, but only after he reportedly paid \$20m to the boy's family.

The world tour to promote the album was cancelled and Michael Jackson checked into a clinic to be treated for painkiller addiction. He then began a global game of hide and seek with the press culminating in his secret marriage to Lisa-Marie Presley, daughter of his idol, Elvis. The singer was already regarded as eccentric. His extensive plastic surgery, spending sprees in toy shops and friendship with Bubbles, a chimpanzee, prompted the British tabloids to dub him "Wacko Jacko".

But allegations of child sex abuse cast his behaviour in a different light and threatened to destroy his appeal to children - one of his greatest commercial strengths so far as Sony was concerned. Children are an important target in the entertainment market: their spending power - or, rather, their parents' - tends to be higher than that

of the students who follow fashionable acts, such as Oasis, the Britpop band signed to Sony.

Similarly child-oriented stars are likely to clinch lucrative tour sponsorship and product endorsement deals, as Michael Jackson did with the PepsiCo drinks group. Hence a child abuse scandal imperilled one of his chief sources of income.

Sony was willing to gamble that his popularity would survive. The company thus invested \$30m on a marketing campaign to launch *HIStory*, a double album combining a greatest hits package with new material.

The promotion included floating giant Michael Jackson statues on eight European rivers and a heavy investment in publicising the singles taken from the album - with a \$7m contribution towards the cost of making a video to promote *Scream*, the first.

The company also subsidised sales of a cassette version of the second single to be released from the album, *You Are Not Alone*; this was sold in the US for 49 cents, against the standard \$3.49 price of a compact disc single.

Although it became one of the best-selling Michael Jackson singles, with global sales of 2.4m, the deep discounting means Sony is unlikely to make a profit on it. Moreover the 1995 best-selling single, Coolio's *Gangsta's Paradise*, sold 2.5m in the US alone.

Sony was willing to swallow losses on the singles - singles rarely make money but can promote the success of an album. But the 11m sales of *HIStory* over the past year are below expectations. And while it has sold strongly in Asia, it performed less well in the

US, where it attained sales of 1.5m by the end of 1995. This compares with the 7m copies of *Cracked Rear View* by Hootie & The Blowfish, the previously obscure Warner group.

Sony claims that sales to children have held up, possibly because their parents did not pass on details of the scandal. However it admits that Michael Jackson has lost popularity among the 15 to 25 age group. For example, when Jarvis Cocker of Pulp, the Britpop act, protested against Michael Jackson's "Christ-like" performance at the Brit music awards in February, the gesture found widespread sympathy.

Sales of the album may also have been hampered by the singer's reluctance to conduct the usual round of media interviews after his launch, fearing questions about the 1993 scandal and his divorce from Lisa-Marie Presley after two years of marriage. The family of the allegedly abused boy recently issued a writ against him for remarks made during a television interview last June.

"Michael Jackson's down, but not out," says one US label head. "The allegations haven't destroyed his career but they have damaged it."

One consolation for Sony is that other 1990s superstars fared as badly in 1995 - notably Madonna, whose *Bedside Stories* album sold only 1.1m copies. And the company claims *HIStory* is "still in the first stages" and that sales will accelerate this autumn when he starts a world tour.

Previous tours by the singer have fuelled album sales but so far only nine dates have been announced, mostly in eastern Europe and north Africa. Michael Jackson will also perform in Asia but at present he has no plans for concerts in the mature music markets of western

Europe and north America.

One problem in organising the tour was raising commercial sponsorship to offset the costs, as former sponsors, including PepsiCo, severed their association with the singer after the 1993 scandal. Sony says his managers are in talks over new deals but so far the only sponsor for the tour is Prince Alwaleed, the wealthy Saudi investor whom the singer has befriended.

In some respects it makes sense for the marketing effort to concentrate on less mature markets such as Asia and Latin America, since sales growth is so high in them. Music Business International, the industry magazine, predicts that north America's share of music sales will fall from 34 per cent to 29 per cent in 2001, while that of Asia (excluding Japan) will rise from 3 per cent to 12 per cent.

Other US stars have already successfully boosted domestic sales by nurturing emerging markets, notably Bon Jovi, PolyGram's rock group which tours relentlessly in Asia. However the profits on sales in emerging markets are often depressed by the intricacies of local distribution systems and the activities of pirates selling bootleg copies of albums.

There are also signs that Asian and Latin American consumers are losing their taste for global superstars. Musical taste has become increasingly nationalistic during the 1990s. The US charts are dominated by Coolio's rap and Hootie's South Carolina bar music; local talent is outselling US and UK artists in Asia and Latin America.

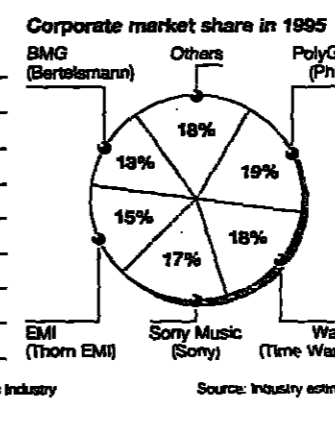
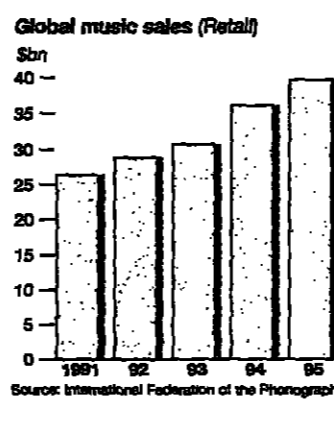
This change in taste is unlikely to affect the balance of power in the industry since the new stars are generally signed to the "big five" western labels. Hong Kong's Jacky Cheung is on PolyGram, for example, and China's Dadawa on Warner. And Sony has already found another crop of chart-toppers which it is now nurturing, including Tube, the Japanese band, and The Fugees, the US and Haitian hip-hop act.

But the success of these new stars in regional markets does little to help established global superstars sustain their careers. While Sony is signing up new singers in the emerging markets of Asia, Africa and Latin America, Michael Jackson's attempts to restore his popularity look unlikely to succeed in an era when his brand of pop star is going out of style.

Michael Jackson's album sales\*

|              |      |     |
|--------------|------|-----|
| Off The Wall | 1979 | 11m |
| Thriller     | 1982 | 45m |
| Bad          | 1987 | 22m |
| Dangerous    | 1991 | 23m |
| HIStory      | 1995 | 11m |

\* All solo albums recorded for Sony Music Source: Sony Music



# OBSERVER

## Spanish practices

Spain's new Popular party government may be making a name for itself, but it's not doing much for political tolerance. Staff changes at state organisations don't stop at the top jobs. In the RTVE broadcasting authority, for instance, they reach deep into the organisation.

Prime minister José María Aznar has evidently not forgiven an uncomfortable TV interview he had during the election campaign in February.

Foxes then had trouble agreeing on an interviewer for the main candidate, but they finally settled on José Antonio Martínez Soler, a well-known presenter, who had just been sent to New York as Spanish state TV's US correspondent.

Martínez Soler, 49, may now well be kicking himself for a lapse in tact during the Aznar interview, when he referred to the Popular party's old guard as "Jurassic Park".

A former fellow of Harvard University's prestigious Nieman journalism programme, he had also clashed with the previous Socialist administration. Before that, shortly after General Franco's death, as a young magazine editor, he was kidnapped, tortured and subjected to mock execution, after writing an article about the

## Small beer

Pure genius it wasn't. The Corn storm-smasher, the world's largest reactor for sub-atomic particles, and Europe's main claim to fame in world-class big science, was recently halted for five days - by two empty beer bottles.

The accelerator, a 27km ring under the Franco-Swiss border, where sub-atomic particles are smashed together at close to the speed of light, began to fail for no apparent reason a week ago.

A team which entered the accelerator found the two bottles in a vacuum chamber. Small beer, you might think, but their presence will apparently cost 10 per cent of experimenting time in the next year.

And the beer in question? Heineken. A clear case of life imitating art; as its slogan has it, reaching the party other beers cannot reach.

## Idiomatic view

Now the latest news on the surreptitious but seemingly unstoppable campaign to make German the third official language of the European Union, alongside English and French.

Monika Wolf-Mathies, EU commissioner for regional affairs in Brussels, revealed in testimony to the Bundestag last week that the European Commission has just sent out questionnaires to all central and eastern European countries wishing to join the EU in

## Cyberdons to arms

Ireland's wily literary scholars are finding the Internet is mightier than the pen in their battle to save one of the many houses lived in by James Joyce in Dublin.

Developers plan to demolish the house, in the suburb of Drumcondra, and replace it with apartments. The Drumcondra house is one of 17 homes the Joyce family lived in around Dublin, and is fulsomely described in Joyce's *A Portrait of the Artist as a Young Man*.

Since campaigners to save the house put the issue on the Internet, Dublin Corporation has been swamped by irate messages from Joyce scholars round the world. One US academic (quoted by the Irish Times) even said he was ready to "head over to Ireland to start a war" in order to save the house. Another Irish war, brilliant idea, exactly what it needs.

## 100 years ago

### The Canadian Elections

The General Election yesterday, after one of the bitterest campaigns in the history of the Dominion, resulted in the defeat of the Government. This is due mainly to the remarkable change in the province of Quebec, which has returned 17 Conservatives and 47 Liberals, as compared with 31 Conservatives and 34 Liberals in the last Parliament. The results give the Liberals a clear majority of 38. Candidates elected include 38 Conservatives, 119 Liberals, two Independents and four McCarthyites.

### 50 years ago

#### Polish War Debt

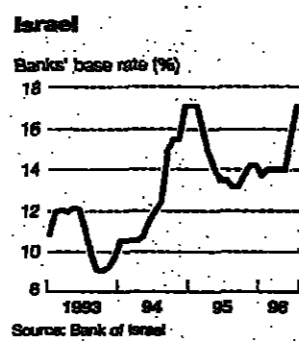
The Polish-British financial agreement concerning the settlement of Polish war debts in Great Britain was signed at the Foreign Office yesterday. After the signing, the chairman of the National Bank of Poland, Mr. E. Drowniak, said: "My opinion is that this settlement is shaped in terms favourable to both sides. We have already started a discussion concerning a monetary and transport agreement, and I think that in the near future talks concerning a trade agreement should be started."



LEGAL DEFINITIONS
Aldayit n. 1 agreeable Welsh farmer 2 written statement produced in court which should be carefully drawn up. See ROWE & MAW; resp (ph 0171-249 4282)
Rowe & Maw
LAWYERS FOR BUSINESS

Israel lifts interest rate to combat 15% inflation

By Yaroslav Trofimov in Jerusalem
The Bank of Israel yesterday lifted the country's key lending rate by 1.5 percentage points, sending a strong message to the government of Mr Benjamin Netanyahu that it must quickly tackle economic problems and implement budget cuts.



While Israel's budget deficit, running at an estimated 3 per cent of gross domestic product, is moderate by international standards, economists say the figure is high because a large part of government spending is financed by transfers from other countries, mostly the US.

the budget cuts would be pre-announced. "For Israel to become one of the leading economies of the world, it is necessary to cut government spending in light of the big deficit that has accumulated in the state budget," the statement added.

Talks on nuclear test ban reach deadlock

By Frances Williams in Geneva
Talks aimed at concluding a comprehensive nuclear test ban treaty by Friday have run into trouble over the conditions under which the pact would come into force.

THE LEX COLUMN

Speculative proposal

Even when the new currency is established, making European monetary union work is going to be no joke. Getting through the transitional period from 1998, when national currencies still exist but are 'irrevocably fixed' against each other, could be even trickier.



lyng problem, since the exercise of warrants into shares both increases the size of the dividend and dilutes earnings per share. The dividend was not covered by cash last year, and, if maintained, there is little prospect that it will be either this year or next.

GM, Renault

Continued from Page 1
plant in eastern France. GM would sell those vehicles throughout Europe, also under the Opel/Vauxhall names. These larger vans will replace Renault's Master model, already built at Batilly, and will not be a joint development.

Family values put Clintons back on moral high ground

By Patti Waldmeir in Nashville, Tennessee
Mrs Hillary Clinton stepped from the podium into the warm embrace of her husband, the president. The first couple stopped for a moment to gaze lovingly into one another's eyes.

famous (dead) women. The crowd loved her for the self-deprecation. She told jokes about her pregnancy, and affecting tales of how she balanced the demands of having a sick child (Chelsea, now 15) with the duties of being a trial lawyer back in Arkansas.

Russian poll

Continued from Page 1
emphasising he would win the elections in a straight fight on a non-Communist platform. In an attempt to win over some of Mr Yeltsin's supporters, Mr Zyuganov offered senior government jobs to Mr Yuri Luzhkov, Moscow's populist mayor, and Mr Murtaza Rakhimov, leader of the Bashkortostan republic.

Both the nation's first and second couple - vice-president Al Gore and his wife Tipper - addressed the fifth annual 'family reunion' in Nashville, an event devoted to the problems of the American family. The two couples strode on to the stage together, like the handsome Baby Boomers that they are.

After 10 days of relentlessly bad news for the Clintons on the moral front - including the continuing allegations of sexual harassment against the president, the first lady's Whitewater troubles and the FBI files controversy - both obviously drew strength from the reception. "I think you can all tell that we're kind of into this," Mr Clinton said, as he announced proposals to give parents mandatory time off to attend school meetings and take their children to the dentist.

Morgan Stanley

Every well-dressed international investment bank currently wants to be seen around town this season with a new asset management team on its arm. Of course, this fashionable appendage does not just look good - it also helps mitigate the timeless effect of volatile earnings on the share prices of investment banks.

BTR

BTR is in a bind. The strategy set out by new man at the top Mr Ian Strachan - reshuffling the large and widely dispersed portfolio to concentrate on markets where BTR can command a dominant position - sounds sensible enough.

Strength and expertise in German M&A

Advertisement for Deutsche Morgan Grenfell M&A services. Lists various acquisitions and transactions, including DyStar Textilfarben, AlliedSignal Inc., FUBA Hans Kolbe & Co., EDEKA Handelsgesellschaft, Hoechst AG, RMC Group p.l.c., Welfer Group International, Monsanto Company, Securitas A.B., Fried. Krupp AG, Litton Industries Inc., and Parcel Holdings Ltd.

FT WEATHER GUIDE. Europe today: Sunny intervals will bring a warming trend to the Benelux. Five-day forecast: A weakening cold front will produce showers over England tomorrow but clearing will spread east during the afternoon. TODAY'S TEMPERATURES: London 18, Paris 18, Berlin 18, Rome 24, Athens 28, Moscow 12, New York 22, Tokyo 22, Sydney 22, Wellington 12, Auckland 12.